



Knowledge Co-Creation Program (Group & Region Focus)

GENERAL INFORMATION ON

CUSTOMS ADMINISTRATION (A)

課題別研修「税関行政 (A)」

JFY 2023

Course NO. 202208204-J001

Course Period: From September 18 to October 14, 2023

This information pertains to one of the JICA Knowledge Co-Creation Programs (Group & Region Focus) of the Japan International Cooperation Agency (JICA) implemented as part of the Official Development Assistance of the Government of Japan based on bilateral agreement between both Governments.

JICA Knowledge Co-Creation Program (KCCP)

The Japanese Cabinet released the Development Cooperation Charter in February 2015, which stated that “In its development cooperation, Japan has maintained the spirit of jointly creating things that suit partner countries while respecting ownership, intentions and intrinsic characteristics of the country concerned based on a field-oriented approach through dialogue and collaboration. It has also maintained the approach of building reciprocal relationships with developing countries in which both sides learn from each other and grow and develop together.” JICA believes that this ‘Knowledge Co-Creation Program’ will serve as a foundation for the mutual learning process.

I. Concept

Background

With the advancement of globalization, the role of customs is becoming increasingly important not only to individual economies but also to the international community as a whole.

Traditionally, customs administration has undertaken the national task of securing revenue as well as protecting borders. However, with diverse advances in transportation and logistics, such as containerization of ocean cargo and larger aircraft, as well as the emergence of the GATT-WTO multilateral trading system, trade facilitation has become an important agenda for customs. In particular, the WTO Trade Facilitation Agreement, which entered into force in 2017, has reaffirmed the importance for customs administrations to expedite the movement, release, and clearance of goods through effective cooperation with other appropriate authorities. At the same time, many customs administrations have faced challenges not only in trade facilitation but also in dealing with transnational organized crimes and security threats.

In response to these changes, international standards, including the WCO- revised Kyoto Convention and other WCO instruments and tools, have been developed and best practices identified.

Therefore, countries are required to continuously review their systems and conduct appropriate customs administration in order to respond to these circumstances, taking into account the changing environment and trends in global standards.

For what?

The program aims to enable participants to identify issues that need to be addressed to improve customs policy and administration in their countries and to develop Action plans for customs reform and modernization.

For whom?

This program is offered to mid-level Customs officials working at headquarters, who report directly to the head of the group/section/division/office responsible for customs reform and modernization.

In the absence of such officials, customs officials at headquarters, who are directly in charge of customs reform and modernization may also be eligible.

How?

Participants will gain an overall picture of customs administration and understand the current state of customs administration enforcement in Japan, mainly through a series

of lectures, observations and study tours conducted by Japan Customs. Discussions among participants and lecturers and presentations of Country Reports and Action Plans by participants will also provide opportunities to exchange information on the current status of customs administration in their countries and to identify potential challenges.

Sustainable Development Goals (SDGs)

The United Nations Sustainable Development Goals (SDGs) were adopted as the 2030 Agenda for Sustainable Development by world leaders in September 2015, which now call for action by all countries. As a development cooperation agency, JICA is committed to achieving the SDGs.

The program aims to improve the quality of customs services and, in particular, contribute to the realization of Goal 16, which is to create an effective and accountable institution at all levels. The program also aims to realize customs reform and modernization, which will contribute to achieving Goals 8 and 9.



II. Description

1. Title (No.)

Customs Administration (A) (202208204-J001)

2. Course Period

September 18 to October 14, 2023

3. Target Regions or Countries

Azerbaijan, Brazil, Georgia, Ghana, Kazakhstan, Mauritania, Moldova, Namibia, Nigeria, North Macedonia, Palau, South Sudan, Sri Lanka, Tajikistan, Tanzania, Tonga, Uganda, Zambia, Zimbabwe

4. Eligible / Target Organization

This program is designed for headquarters of governmental organizations in charge of customs administration.

5. Course Capacity (Upper limit of Participants)

19 participants

6. Language to be used in this program

English

7. Course Objective

The program aims to help participants identify issues for improvement in the fields of customs administration in their countries and develop Action plans for customs reform and modernization.

8. Overall Goal

Each customs administration will initiate its own efforts to reform and modernize its customs administration based on the Action plan it has developed.

9. Expected Module Output and Contents of the Program:

This program consists of the following components. Details on each component are given below:

1) Preliminary Phase (in participants' home countries)

Review the current status and challenges of customs administration in participants' countries and formulate a Country Report.

2) Program Structure

Expected Module Output	Subjects/Agendas	Methodology
<p>1) To be able to explain the international standards for Customs business and the operation in Japan, and the differences between his/her Customs administration</p>	<p>(1) Overview of Japan Customs (esp. Border Control and Clearance Procedures) (2) WCO standards of Customs business and its operation in Japan (3) Single Window/ICT (4) Risk Management (5) AEO (Authorized Economic Operator) (6) Rules of Origin (7) Post Clearance Audit (8) HS Classification (9) IPR (Intellectual Property Rights) (10) HRD (Human Recourse Development) (11) Customs Valuation (12) Observation to regional Customs(Tokyo Customs, Yokohama Customs and Nagasaki Customs) Note: The above contents are subject to change.</p>	<p>Lecture Field visit</p>
<p>2) To be able to explain the challenges of participant's home country by comparing with international standards for custom business and comparing the situation of his/her Customs administration with those of other participants</p>	<p>(1) Presentation and participation for the Country Report Session by each participant (2) Identification of core challenges and Formulation and Presentation of the Action Plan to solve the challenges Note: <u>Presentation and discussion of Country Report*</u> In the beginning of the program in Japan, all participants are required to make a presentation of the Country Report and have a discussion on the Report with other participants and lecturers.</p>	<p>Exercise</p>

3) To share draft Action plan	<p>Action Plan Presentation</p> <p><u>Note: Formulation, Presentation, and discussion of the Action Plan</u></p> <p>During the program in Japan, all participants are required to formulate an "Action Plan" for future policy measures to solve the priority problems which will be identified through the program.</p>	Exercise
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<Training program (provisional) >

	Subject
First week	<ul style="list-style-type: none"> ● Orientation of the program ● Presentation of the country report, discussion on the country report and other topics
Second week	<ul style="list-style-type: none"> ● Lectures by Japan Customs (Lecturers: Customs Training Institute and Tokyo Customs) ● Visit the offices of Tokyo Customs
Third week	<ul style="list-style-type: none"> ● Visit the offices of Yokohama Customs ● Visit the offices of Nagasaki Customs
Fourth week	<ul style="list-style-type: none"> ● Lecture on Project Cycle Management (A method of identifying challenges and finding out solutions) ● Submission and presentation of action plans ● Closing ceremony

3) Finalization Phase (in participants' home countries)

Participants are expected to hold a dissemination meeting in the respective organizations in order to share knowledge and experience gained from the program.

III. Eligibility and Procedures

1. Expectations to the Participating Organizations:

- (1) This course is designed primarily for organizations that intend to address specific issues or problems identified in their operation. Applying organizations are expected to use the program for those specific purposes.
- (2) This course is enriched with contents and facilitation schemes specially developed in collaboration with relevant prominent organizations in Japan. These special features enable the course to meet specific requirements of applying organizations and effectively facilitate them toward solutions for the issues and problems.
- (3) In this connection, applying organizations are expected to nominate the most qualified candidates to address the said issues or problems, carefully referring to the qualifications described in Section III - 2 below.
- (4) As this program is designed to facilitate organizations to come up with concrete solutions for their issues, participating organizations are expected to make due preparation before the course begins.
- (5) Participating organizations are also expected to make the best use of the results achieved by their participants.
- (6) In the view of above and to maximize the impact of this program, participating organizations are expected to provide support to their participant as much as possible:
 - Before the course starts:
Identify organization's challenges and define a theme for the Action Plan with the participant, which have to be along with the course concept.
 - During the course:
Communicate with the participants, monitor the formulation process of the Action Plan and make sure that it aligns with organization's current priority.
 - After the course:
Support the participant in implementing his/her Action Plan.

2. Nominee Qualifications:

Applying organizations are expected to select nominees who meet the following qualifications.

(1) Essential Qualifications

- 1) **Current Duties:** Mid-level Customs officials working at headquarters, who report directly to the head of the group/division/office/section responsible for customs reform and modernization. In the absence of such officials, customs officials at headquarters, who are directly in charge of customs reform and modernization may also be eligible.
- 2) **Experience in the relevant field:** Must have more than 5 years' experience in the field of customs administration.
- 3) **Educational Background:** A bachelor's degree or equivalent educational background or experience.
- 4) **Language:** A high level of English proficiency (spoken and written) with a score equivalent to or higher than TOEFL iBT 100 (CBT 250, PBT 600-603), TOEIC 880, or IELTS 7.0 is required, as participants are expected to actively engage in discussions. Please attach official certificates of English proficiency tests, such as TOEFL, TOEIC, etc. where possible.
- 5) **Health :** must be in good health to participate in the program in Japan. To reduce the risk of worsening symptoms associated with respiratory tract infection, please be honest to declare in the Medical History (QUESTIONNAIRE ON MEDICAL STATUS RESTRICTION of the application form) if you have been a patient of following illnesses; Hypertension / Diabetes / Cardiovascular illness / Heart failure / Chronic respiratory illness.

(2) Recommended Qualifications

- 1) Age: Between the ages of thirty (30) and forty-five (45) years
- 2) Gender Equality and Women's Empowerment: Women are encouraged to apply for the program. JICA is committed to promoting gender equality and women's empowerment, and provides equal opportunities for all applicants regardless of their sexual orientation or gender identity.

3. Required Documents for Application

- (1) **Application Form:** The Application Form is available at **the JICA overseas office (or the Embassy of Japan)**.
- (2) **Photocopy of Passport or ID:** The photocopy should include name, date of birth, nationality, sex, ID number and expiry date.
- (3) **English Score Sheet (Photocopy):** To be submitted with the application form if

the nominee has any official English examination scores (e.g., TOEFL, TOEIC, IELTS, etc.).

(4) Questionnaire: to be submitted with the application form. Complete **Annex I** of this General Information.

4. Procedures for Application and Selection :

(1) Submission of the Application Documents:

Closing date for applications: **Please confirm the local deadline with the JICA overseas office (or the Embassy of Japan).**

(All required documents must be received by **JICA Tokyo Center in Japan** by **July 4, 2023.**)

(2) Selection:

Primary screening will be conducted by JICA overseas offices (or the embassy of Japan) upon receipt of official documents from the applicant country's government. Final selection will be made by JICA Center in consultation with relevant organizations in Japan. Applying organizations with the best intentions of utilizing the opportunity will be highly valued.

The Government of Japan will examine applicants who belong to the military or other military-related organizations and/or who are enlisted in the military, taking into consideration of their duties, positions in the organization and other relevant information in a comprehensive manner to be consistent with the Development Cooperation Charter of Japan.

(3) Notice of Acceptance

Notification of results will be made by the JICA office (or the Embassy of Japan) **no later than August 3, 2023.**

5. Document(s) to be submitted by accepted participants:

(1) Country Report -- to be submitted by September 1, 2023.

Once accepted into the course, participants are required to prepare a Country Report (detailed information is provided in the **ANNEX II "Country Report"**.) The Country Report should be submitted to a designated folder of JICA-GIGAPOD by **September 1, 2023.**

The URL of GIGAPOD will be provided to the accepted applicants with the Notice of Acceptance.

(2) Country Report Visual Data File for the Presentation – to be submitted by September 1, 2023.

Participants are required to prepare a visual data file (Microsoft Power Point) for the presentation (detailed information is provided in the ANNEX III "Country Report Presentation"). The File should be submitted to a designated folder of JICA-GIGAPOD.

(3) Action Plan: Participants should submit an Action Plan towards the end of the program. The guidance on how to develop an Action Plan will be provided during the program. Upon submission, the lecturers will provide feedback on each Action Plan for further improvement.

6. Conditions for Participation

The participants of KCCP are required

- (1)** to strictly adhere to the program schedule.
- (2)** not to change the program topics.
- (3)** not to change the air ticket (and flight class and flight schedule arranged by JICA) and lodging by the participants themselves,
- (4)** to understand that leaving Japan during the course period (to return to home country, etc.) is not allowed (except for programs longer than one year),
- (5)** not to bring or invite any family members (except for programs longer than one year),
- (6)** to carry out such instructions and abide by such conditions as may be stipulated by both the nominating Government and the Japanese Government in respect of the course,
- (7)** to observe the rules and regulations of the program implementing partners to provide the program or establishments,
- (8)** not to engage in political activities, or any form of employment for profit,
- (9)** to discontinue the program, should the participants violate the Japanese laws or JICA's regulations, or the participants commit illegal or immoral conduct, or get critical illness or serious injury and be considered unable to continue the course. The participants shall be responsible for paying any cost for treatment of the said health conditions except for the medical care stipulated in (3) of "5. Expenses", "IV. Administrative Arrangements",
- (10)** to return the total amount or a part of the expenditure for the KCCP depending on the severity of such violation, should the participants violate the laws and ordinances,
- (11)** not to drive a car or motorbike, regardless of an international driving license possessed,
- (12)** to observe the rules and regulations at the place of the participants' accommodation, and
- (13)** to refund allowances or other benefits paid by JICA in the case of a change in schedule.

IV. Administrative Arrangements

1. Organizer:

(1) **Name:** JICA Tokyo Center (JICA Tokyo)

(2) **Contact:** Miwako HASEGAWA (Ms.)

(3) **E-mail:** tictip@jica.go.jp

Please add the course number “202208204J001” to a subject of the e-mail.

2. Implementing Partner:

(1) **Name:** Customs and Tariff Bureau, Ministry of Finance (MOF)

(2) **URL:** http://www.mof.go.jp/english/customs_tariff/index.html (MOF)

<http://www.customs.go.jp/english/index.htm> (Japan Customs)

3. Travel to Japan

(1) **Air Ticket:** In principle, JICA will arrange an economy-class round-trip ticket between an international airport designated by JICA and Japan.

(2) **Travel Insurance:** Coverage is from time of arrival up to departure in Japan. Thus traveling time outside Japan (include damaged baggage during the arrival flight to Japan) will not be covered.

4. Accommodation in Japan

Basically, JICA will arrange the following accommodation(s) for the participants in Japan:

JICA Tokyo Center (JICA TOKYO)
Address: 2-49-5 Nishihara, Shibuya-ku, Tokyo 151-0066, Japan
TEL: +81-3-3485-7051 FAX: +81-3-3485-7904
(where “81” is the country code for Japan, and “3” is the local area code)
Please refer to facility guide of JICA TOKYO at its URL,
<https://www.jica.go.jp/tokyo/english/office/index.html>

If there is no vacancy at JICA TOKYO, JICA will arrange alternative accommodation(s) for the participants.

5. Expenses

The following expenses in Japan will be provided by JICA

(1) Allowances for meals, living expenses, outfits, and shipping and stopover.

(2) Expenses for study tours (basically in the form of train tickets).

(3) Medical care for participants who become ill after arriving in Japan (the costs related to pre-existing illness, pregnancy, or dental treatment are not included).

(4) Expenses for program implementation, including materials.

(5) For more details, please see “III. ALLOWANCES” of the brochure for participants titled “KENSU-IN GUIDE BOOK,” which will be given before departure for Japan.

*Link to JICA HP (English/French/Spanish/Russian):

https://www.jica.go.jp/english/our_work/types_of_assistance/tech/acceptance/training/index.html

6. Pre-departure Orientation*

A pre-departure orientation will be held at respective country's JICA office (or the Japanese Embassy), to provide Participants with details on travel to Japan, conditions of the course, and other matters.

*YouTube of "Knowledge Co-Creation Program and Life in Japan" and "Introduction of JICA Center" are viewable from the link below.

Image videos of 'Introduction of JICA Center (YouTube)' show the following information of JICA Centers: Location, Building, Entrance, Reception(Front desk), Lobby, Office, Accommodation(Room), Amenities(Hand dryer), Bathroom(Shower and Toilet), Toiletries, Restaurant, Laundry Room(Washing machine, Iron), ICT Room(Computer for participants), Clinic, Cash dispenser, Gym, Neighborhood

Part I: Knowledge Co-Creation Program and Life in Japan	
English ver.	https://www.youtube.com/watch?v=SLurfKugrEw
Part II: Introduction of JICA Centers in Japan	
JICA Tokyo	https://www.jica.go.jp/tokyo/english/office/index.html

V. Other Information

Participants who have successfully completed the program will be awarded a certificate by JICA.

Action Plan:

What	<p>During the program in Japan, each participant will be required to formulate an Action Plan and to present it to audience.</p> <p>The aim of the Action Plan is to help participating countries address the challenges they face. Therefore, the Action Plans must be feasible, and the participating organizations should make efforts to implement them.</p>
Topic	<p>The Action Plan should include the following:</p> <ul style="list-style-type: none"> ➤ Background and details of the identified challenges. ➤ Potential solutions to the challenges developed by utilizing the knowledge and insights gained from the program in Japan ➤ A concrete proposal (activities and timeframe) made to implement the possible solutions ➤ The organization responsible for implementing the possible solutions, and other related organizations.
When and how long	Participants will give a 10-minute presentation (including questions and answers) on the last day of the program.
Language	English
Materials and Computer	<p>The participants are strongly recommended to bring a PC for formulating the Action Plan.</p> <p>If there are some compelling reasons for not bringing a PC, please let JICA know it. JICA Tokyo will lend him/her a PC from the beginning of the training course.</p>

Small bag for field visit:

For a regional field visit in Japan, participants are advised to bring a separate small bag so they can leave behind a big suitcase at the accommodation in Tokyo.

VI. ANNEX:

ANNEX I. Questionnaire

ANNEX II. Country Report

ANNEX III. Country Report Presentation

ANNEX I (Form)

**CUSTOMS ADMINISTRATION (A)
(JFY 2023)**

Questionnaire

The Applicants are requested to fill out this questionnaire. Your interests will be shared with program organizers and lecturers for their preparation. Completed questionnaire should be submitted with the Application Form.

Name:
Country:

1. From the box below, please select three (3) topics that interest you the most and explain the reason(s) for your selection.

Topic 1: <input type="checkbox"/> Automated Clearance System/Single Window System <input type="checkbox"/> Pre-arrival processing <input type="checkbox"/> Advance ruling <input type="checkbox"/> HS Classification (<input type="checkbox"/> Principle / <input type="checkbox"/> Practice/ <input type="checkbox"/> Others), <input type="checkbox"/> Customs Valuation (<input type="checkbox"/> Theory / <input type="checkbox"/> Practice / <input type="checkbox"/> Others) , <input type="checkbox"/> Rules of Origin (<input type="checkbox"/> Procedure / <input type="checkbox"/> Verification / <input type="checkbox"/> Others) <input type="checkbox"/> Risk Management (<input type="checkbox"/> Passenger / <input type="checkbox"/> Cargo / <input type="checkbox"/> Others) <input type="checkbox"/> Post Clearance Audit (<input type="checkbox"/> Targeting / <input type="checkbox"/> Finding irregularity / <input type="checkbox"/> Others) <input type="checkbox"/> Time Release Study <input type="checkbox"/> Authorized Economic Operator <input type="checkbox"/> Human Resource Management (<input type="checkbox"/> Integrity / <input type="checkbox"/> Training) / <input type="checkbox"/> Others) <input type="checkbox"/> Others ()
Reason:

Topic 2:

- Automated Clearance System/Single Window System
- Pre-arrival processing
- Advance ruling
- HS Classification (Principle / Practice/ Others),
- Customs Valuation (Theory / Practice / Others) ,
- Rules of Origin (Procedure / Verification / Others)
- Risk Management (Passenger / Cargo / Others)
- Post Clearance Audit (Targeting / Finding irregularity / Others)
- Time Release Study
- Authorized Economic Operator
- Human Resource Management (Integrity / Training) / Others)
- Others ()

Reason:

Topic 3:

- Automated Clearance System/Single Window System
- Pre-arrival processing
- Advance ruling
- Rules of Origin (Procedure / Verification / Others)
- HS Classification (Principle / Practice/ Others),
- Customs Valuation (Theory / Practice / Others) ,
- Risk Management (Passenger / Cargo / Others)
- Post Clearance Audit (Targeting / Finding irregularity / Others)
- Time Release Study
- Authorized Economic Operator
- Human Resource Management (Integrity / Training) / Others)
- Others ()

Reason:

2. Please describe any specific topics or Customs areas in which you would like to gain a better understanding of Japan's Customs policies and practices.

ANNEX II

CUSTOMS ADMINISTRATION (A) (JFY 2023)

Country Report

Participants are requested to prepare a Country Report on customs administration, in which all subjects listed below should be addressed.

The report should be typewritten in English on A4 size (21cm x 29.5cm) paper, single spaced, with a maximum of eight (8) pages.

1. General Information:

- (1) Name of the applicant
- (2) Country
- (3) Name of your organization
- (4) Organizations and functions of your administration
 - Organizational chart
 - Number of staff (approximately)
 - Functions and responsibilities of Headquarters, regional Customs, divisions and sections
 - Names of executive officers
- (5) Customs duties in tax revenue (%)
- (6) Revenue collected by Customs in tax revenue (%)
- (7) Export and import volume (USD) and major industries
- (8) Your administration's priorities and strategic plan
- (9) Your current position and duties / responsibilities
- (10) Issues and challenges of your current duties / work area

ANNEX III

CUSTOMS ADMINISTRATION (A) (JFY 2023)

Country Report Presentation

What	<p>Participants will be required to give a presentation based on the Country Report during the course.</p> <p>For effective presentations, the use of visual aids (e.g., Microsoft Power Point) is strongly recommended.</p> <p>After the presentation, discussions between the participants and the lecturers will be scheduled.</p>
Topic	<p>The major concerns or challenges in customs administration in the respective countries as well as the General information on the previous page.</p> <ol style="list-style-type: none">(1) Implementation status of the WTO Trade Facilitation Agreement (TFA)<ul style="list-style-type: none">- Percentage of TFA implementation- TFA provisions of Category B and C(2) Advance Rulings<ul style="list-style-type: none">- Current situation and challenges(3) Pre-arrival processing (submission of import documentation etc. to begin processing prior to the arrival of goods)<ul style="list-style-type: none">- Current situation and challenges(4) Risk Management<ul style="list-style-type: none">- Current situation and challenges(5) Post Clearance Audit<ul style="list-style-type: none">- Current situation and challenges(6) Time required for the release and/or clearance of goods<ul style="list-style-type: none">- Has your country conducted Time Release Study (TRS) to measure the average release time of goods? If yes, please indicate the average time.(7) Authorized Economic Operators<ul style="list-style-type: none">- Current situation and challenges(8) Automated clearance system / Single Window system<ul style="list-style-type: none">- Current situation and challenges(9) Rules of Origin<ul style="list-style-type: none">- Current situation and challenges(10) Human resource management and training

	<p>management</p> <ul style="list-style-type: none"> - Current situation and challenges <p>(11) Others (if any)</p> <ul style="list-style-type: none"> - Current situation and challenges
When and how long	<p>Participants will give a 15-minute presentation (including questions and answers)</p> <p>As for the major concerns or challenges in your customs administration, share the three topics from the above list that you feel are important.</p> <p>The presentation will be scheduled in the first week of the program.</p>
Language	English

For Your Reference

JICA and Capacity Development

Technical cooperation is people-to-people cooperation that supports partner countries in enhancing their comprehensive capacities to address development challenges by their own efforts. Instead of applying Japanese technology per se to partner countries, JICA's technical cooperation provides solutions that best fit their needs by working with people living there. In the process, consideration is given to factors such as their regional characteristics, historical background, and languages. JICA does not limit its technical cooperation to human resources development; it offers multi-tiered assistance that also involves organizational strengthening, policy formulation, and institution building.

Implementation methods of JICA's technical cooperation can be divided into two approaches. One is overseas cooperation by dispatching experts and volunteers in various development sectors to partner countries; the other is domestic cooperation by inviting participants from developing countries to Japan. The latter method is the Knowledge Co-Creation Program, formerly called Training Program, and it is one of the core programs carried out in Japan. By inviting officials from partner countries and with cooperation from domestic partners, the Knowledge Co-Creation Program provides technical knowledge and practical solutions for development issues in participating countries.

The Knowledge Co-Creation Program (Group & Region Focus) has long occupied an important place in JICA operations. About 400 pre-organized courses cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs is being customized by the different target organizations to address the specific needs, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan, as the first non-Western nation to become a developed country, built itself into a country that is free, peaceful, prosperous and democratic while preserving its tradition. Japan will serve as one of the best examples for our partner countries to follow in their own development.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from a process of adoption and adaptation, of course, has been accompanied by countless failures and errors behind the success stories.

Through Japan's progressive adaptation and application of systems, methods and technologies from the West in a way that is suited to its own circumstances, Japan has developed a storehouse of knowledge not found elsewhere from unique systems of organization, administration and personnel management to such social systems as the livelihood improvement approach and governmental organization. It is not easy to apply such experiences to other countries where the circumstances differ, but the experiences can provide ideas and clues useful when devising measures to solve problems.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.



Contact Information for Inquiries

For inquiries and further information, please contact the JICA overseas office or the Embassy of Japan. Further, address correspondence to:

JICA Tokyo International Center (JICA TOKYO)

Address: 2-49-5 Nishihara, Shibuya-ku, Tokyo 151-0066, Japan

TEL: +81-3-3485-7051 FAX: +81-3-3485-7654