

Transparency of Operations

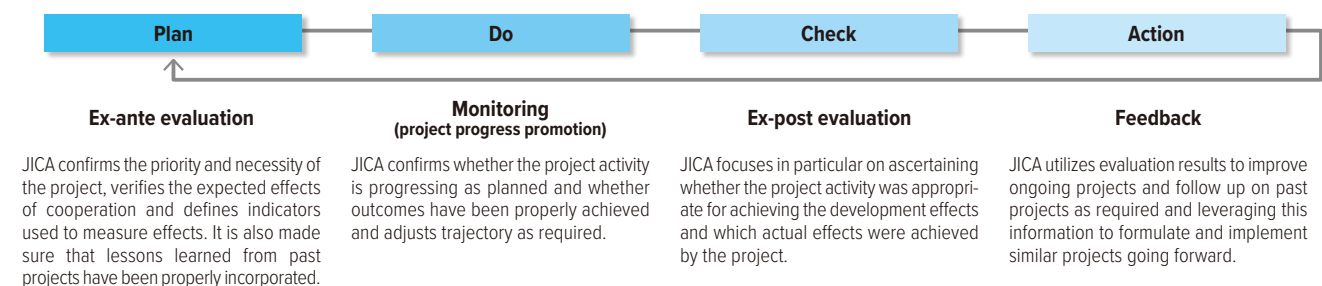
Project Evaluation: Consistent and Coherent Evaluation

JICA conducts its projects under the project cycle: plan, do, check, and action. JICA's project evaluation involves conducting monitoring and evaluation according to this cycle in order to further improve its projects and ensure accountability to stakeholders. By making project evaluation based on consistent evaluation criteria, JICA aims to conduct coherent evaluations of projects and utilize

evaluation results.

Following the revision of the OECD DAC evaluation criteria, which serve as the core reference for evaluating international development projects, JICA revised its own evaluation criteria for the first time in a decade. From fiscal 2021, JICA has started to conduct project evaluations based on these new criteria.

PDCA Cycle



See the Annual Evaluation Report for the details of project evaluations at [JICA's Web page](https://www.jica.go.jp/english/our_work/evaluation/reports/2020/index.html) https://www.jica.go.jp/english/our_work/evaluation/reports/2020/index.html.
Use the lookup function to see evaluations of individual projects at [JICA's Web page](https://www2.jica.go.jp/en/evaluation/index.php) <https://www2.jica.go.jp/en/evaluation/index.php>.

Performance Evaluation Framework for Formulation of Objectives and Plans, and Performance Evaluation

In accordance with the Act on General Rules for Incorporated Administrative Agencies, JICA conducts operations based on its five-year Medium-term Plan and an Annual Plan.

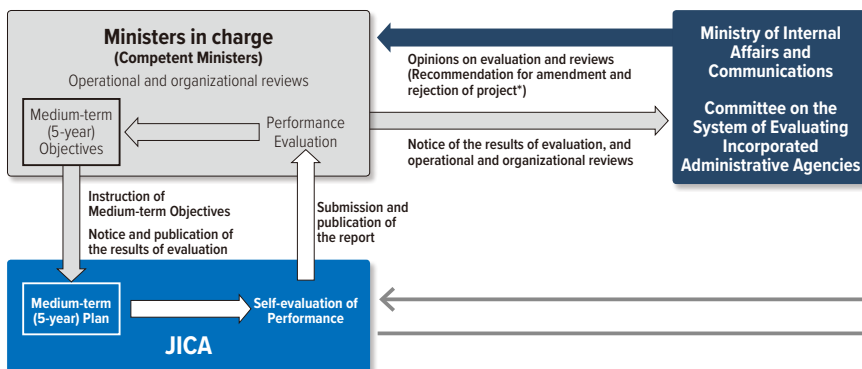
It then prepares self-evaluations on its annual operational performance and submit them to the competent ministers

(principally the Minister for Foreign Affairs).

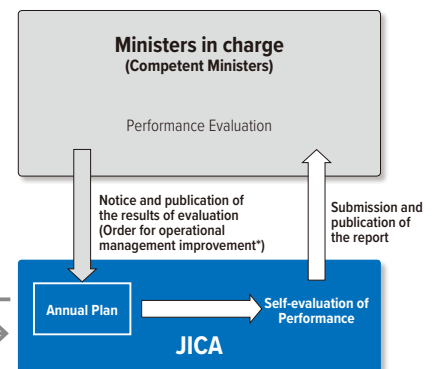
JICA's operational performance in fiscal 2020, the fourth year of the 4th Medium-term Plan, was evaluated by the competent ministers as having exceeded the intended objectives as defined in the Medium-term Plan, and was graded A on the whole.

Framework for Performance Evaluation and Operational Management Review

Medium-term (Five-Year) Planning and Evaluation Cycle



Annual Planning and Evaluation Cycle



* Based on the results of the ministers' evaluation, the ministers may recommend improvement or elimination of operations or order JICA to improve its operational management.

- For the Medium-term Plan and Annual Plans, visit [JICA's Web page](https://www.jica.go.jp/english/about/organization/index.html) <https://www.jica.go.jp/english/about/organization/index.html>.
- For Performance Evaluation Reports by JICA, visit [JICA's Web page](https://www.jica.go.jp/disc/jisseki/index.html) <https://www.jica.go.jp/disc/jisseki/index.html> (Japanese only).
- Details of JICA performance evaluations by the competent ministers, including those for fiscal 2020, are available (in Japanese) for reference on the website of the Ministry of Foreign Affairs.