



**Japan International Cooperation Agency
Mongolia Office (JICA)**

PROFILE

<https://www.jica.go.jp/mongolia/english/index.html>

ABOUT JICA

JICA, in charge of administering Japan's ODA (Official Development Assistance), is the world's largest bilateral aid agency. JICA supports socioeconomic development in developing countries through a combination of various types of assistance methods, such as Technical Cooperation, Loan Aid and Grants. It operates in over 150 countries and regions of the world.



OUR ACTIVITIES IN MONGOLIA

Japan's Economic Cooperation with Mongolia began from the Grant Project of construction of the Gobi Cashmere Factory in 1977. After Mongolia's democratization and introduction of market economy in 1990, Japan started extensive bilateral assistance to Mongolia hoping the success of socio-economic transition. The total amount of JICA's Technical Cooperation expenses excluding management expenses, ODA Loan and Grants commitment amount provided under Exchange of Notes has roughly reached to 328.4bil JPY^(*). Furthermore, JICA has dispatched over 710 volunteers to Mongolia since 1992 and more than 5,200 Mongolian trainees have been trained in Japan^(**). Japan retains its position as a leading partner to Mongolia and JICA has played a crucial role in administrating Japan's ODA.

*1: as of the end of Mar 2020.

*2: as of the end of Mar 2021

(Unit: mil JPY)

	2016	2017	2018	2019	2020
Technical Cooperation	2,511	2,358	2,259	2,227	1,293
Loan Aid (*1)	6,570	32,000	0	0	25,000
Grants (*2)	4,413	3,815	830	1,352	869
Total	13,494	38,173	3,089	3,579	27,162

*1 The amount of commitments of ODA Loans and Private sector Investment Finance.

*2 The grant agreement amount of each fiscal year.

TYPES OF ASSISTANCE METHODS

TECHNICAL COOPERATION (T/C)



T/C supports the development of human resources that will promote socio-economic development by utilizing knowledge, experience, and technologies of Japan. JICA offers various types of schemes under T/C including Dispatch of Experts, Knowledge Co-Creation Program (KCCP), T/C Projects, Science and Technology Research Partnership for Sustainable Development (SATREPS) and others.

e.g. The Project on Strengthening the Capacity for Social Insurance Operation, The Project for Enhancement of Occupational Safety Management in Construction Field, The Project for Epidemiological Studies on Animal Protozoan Diseases in Mongolia and Development of Effective Diagnostics Measures etc.,

LOAN AID



ODA Loans support developing countries by providing low-interest, long-term, and concessional funds to mainly develop the areas of socio-economic infrastructure. Private-Sector Investment Finance, on the other hand, provides financial support for private sector activities in developing countries.

e.g. New Ulaanbaatar International Airport Construction Project, Tssetsii Wind Farm Project, Ulaanbaatar Thermal Power Plant No.4 Optimization Project, Higher Engineering Education Development Project (M-JEED) , Fiscal, Social and Economic Reform Development Policy Loan etc.,

GRANTS



Grants provide funds to developing countries without the obligation of repayment. It is used to finance basic infrastructure development, including schools, hospitals, roads, and other facilities/equipment.

e.g. The Project for the Improvement of Facilities for Primary and Secondary Education in Ulaanbaatar City, The Project for Construction of Mongolia-Japan Teaching Hospital, The Project for Human Resource Development Scholarship etc.,

CITIZEN PARTICIPATORY COOPERATION



JICA promotes international cooperation activities by Japanese citizens as a bridge between developing countries and Japan. JICA refers to such cooperative activities as Citizen Participatory Cooperation and undertakes a variety of initiatives including Volunteer Programs, JICA Partnership Programs and others.

e.g. The Health Improvement Project for Life-Style Related Diseases in Darkhan-uul Aimag, Generation of Rural Income through Beekeeping Development, dispatch of JICA Overseas Cooperation Volunteers to the field of education, health care, support for children with disabilities and industrial human resources development

PUBLIC-PRIVATE PARTNERSHIP



Through Initiatives on PPP infrastructure projects, Support for Japanese SMEs Overseas Business Development and others, JICA contributes to solve various issues in developing countries by utilizing outstanding technologies and know-how of the Japanese private companies.

e.g. Verification Survey with the Private Sector for Disseminating Japanese Technologies for Introducing Actocardiograph and Central Monitor System for Improving Prenatal Care in Mongolia, Survey on Mongolian Leather Branding based on the RUSSEY Tanning Method in Mongolia



JICA'S COOPERATION STRATEGY

JICA extends its activities in Mongolia, focusing on Three Priority Areas and Eight Development Issues as follows.

1



SOUND MACROECONOMIC MANAGEMENT AND STRONG GOVERNANCE

In order to stabilize macroeconomy and achieve sustainable economic growth in Mongolia, JICA provides support for **Improving public financial management** and **Promoting the vital market economy** by strengthening the functionality of financial market, improving the investment environment and other related activities.

2



ENVIRONMENT-FRIENDLY AND BALANCED ECONOMIC DEVELOPMENT

In order to reduce the concentration in the capital city of Ulaanbaatar and to transform the economic structure which is dependent on mining sector, JICA provides support for **Promoting industry diversification** and **enhancing strategic planning of regional development**, **Developing high-quality infrastructure to underpin growth**, and **Creating an environment-friendly safe city**.

3



REALIZATION OF INCLUSIVE SOCIETY

In order to reduce inequality in education, health and welfare etc., caused by disparities in income level and regions, JICA provides support for **Achieving healthcare standards that meet society's needs**, **Improving the quality of basic social services** and **Promoting social participation and inclusion of people with disabilities**.

1



SOUND MACROECONOMIC MANAGEMENT AND STRONG GOVERNANCE

IMPROVING PUBLIC FINANCIAL MANAGEMENT



This cooperation program assists Mongolia's effort to establish a sustainable public financial management system by developing coherent public investment programs and strengthening governance for public revenue and expenditure management.

e.g. Cooperation for revenue and expenditure management sector (assistance in tax administration, macroeconomic plan and public investment planning) (T/C).



As for revenue management, JICA continuously supports Mongolian government to ensure proper and fair enforcement of tax administration through human resource development in international taxation field as well as improvement of law enforcement capacity and tax collection procedure. Also, for expenditure management, JICA assists to establish framework for formulating and managing Public Investment Program (PIP) aligned with the national development and financial resources.

PROMOTING THE VITAL MARKET ECONOMY



This cooperation program aims to promote vital market economy by strengthening financial market as a basis for economic activities and by promoting investment through business environment improvement.

e.g. Cooperation for developing capital market and fair competition environment (T/C)



Currently, financing options for private entities heavily depend on banks' loan (indirect finance) in Mongolia. So as to promote companies' Initial Public Offering and corporate bond market, JICA contributes to improving market liability through strengthening capital market regulations and supervision capacity. Furthermore, in order to enhance fair market competition, JICA assists the amendment process of Competition Law as well as inspector's capacity development.

2

ENVIRONMENT-FRIENDLY AND
BALANCED ECONOMIC DEVELOPMENTPROMOTING INDUSTRY
DIVERSIFICATION AND
ENHANCING STRATEGIC
PLANNING OF REGIONAL
DEVELOPMENT

By strengthening the industry diversification and the linked regional development strategy, this cooperation program assists Mongolia's effort to realize the balanced economic growth for the medium and long run in harmony with nature that is the asset of the country.

e.g. Two-Step-Loan Project for Small and Medium-Scaled Enterprises Development and Environmental Protection (ODA Loan)

The Project is to provide long-term financing to small and medium-scaled enterprises (SMEs) through commercial banks in Mongolia in order to diversify domestic industries as well as to promote environmental conservation measures. It also includes the technical cooperation for capacity improvement of SMEs and the related banks. The Phase I and II projects have financed totally 750 million yen to 700 companies.

DEVELOPING HIGH-QUALITY
INFRASTRUCTURE TO
UNDERPIN GROWTH

This cooperation program aims to stimulate further economic growth of Mongolia by supporting the development of transportation and energy infrastructure as well as enhancing operation and maintenance skills of the personnel, based on the concept of "high-quality infrastructure promotion".

e.g. Cooperation for New Ulaanbaatar International Airport (ODA Loan, T/C)

There has been great demand to expand the capacity of aviation sector in Mongolia and to improve the safety and reliability of international airport in the capital city Ulaanbaatar. JICA supports the construction of new international airport and provides technical cooperation for human resource development to enhance the skills of operation and maintenance on the new airport.

CREATING
ENVIRONMENT-FRIENDLY
AND SAFE CITY

This cooperation program aims to contribute to the realization of a city that is safe and environmentally friendly through the continuous support for tackling urban environment issues, such as air pollution. Furthermore, it proactively supports Mongolia's effort on the promotion of mainstreaming disaster risk reduction as well as the re-development projects of Ger areas, based on the legal and institutional framework of urban planning.

e.g. Cooperation for air pollution control in the capital city (T/C)

The Phase I and II, JICA contributes to solve the ever-worsening air pollution problem in the capital city of Mongolia through strengthening the capacity of Ulaanbaatar city by improving the air quality monitoring data management and by establishing an organizational structure. In Phase III, we continue to support the implementation of concrete measures towards reducing air pollution.

3



REALIZATION OF INCLUSIVE SOCIETY

ACHIEVING HEALTHCARE
STANDARDS THAT MEET
SOCIETY'S NEEDS

This cooperation program aims to provide high quality healthcare services that meet the level of economic development and reduce regional disparities in access to these services by supporting human resource development in healthcare sector. It also aims to contribute to improving the healthcare standards of Mongolia by developing a health system to address the epidemiological transition accompanying the middle class expansion.

e.g. Cooperation for construction of teaching hospital and human resources development of health professionals (Grants, T/C)

There is an urgent need to improve the quality of healthcare personnel in Mongolia. JICA supports the construction of University Hospital (under MNUMS) which is expected to serve as a base for healthcare personnel development through grant aid. At the same time, JICA also assists this hospital to strengthen the capacity of providing high quality medical service and medical staff training. JICA also supports to strengthen the post-graduate (in-service) training for health professionals through technical cooperation.

IMPROVING THE QUALITY
OF BASIC SOCIAL SERVICES

This cooperation program aims to improve the quality of basic social services (basic education, social security etc.) in order to create a balanced and healthy society where all people will have equal access to these services.

e.g. The Project for Strengthening Teachers' Ability and Reasonable Treatments for Children with Disabilities (START) Phase II (T/C, Volunteers)

For achieving the inclusive education in Mongolia, JICA supports to improve the school system, community system, and teacher's training. In addition, JICA dispatches a number of volunteers to education institutions, such as elementary schools and kindergartens.

PROMOTING SOCIAL PARTICIPATION AND INCLUSION OF PEOPLE WITH DISABILITIES



By offering children and adults with disabilities seamless support from entrance (early detection of disabilities) to exit (employment and social participation), this cooperation program aims to ensure the access of children with disabilities to suitable developmental support and education services that can meet their needs so that the social participation of people with disabilities will be enhanced further.

e.g. Project for Promoting Employment of Persons with Disabilities (T/C)

JICA promotes the employment of the people with disabilities by strengthening the capacity of Job Coach, promoting the understanding of the companies.



JICA Volunteers dispatched to Ulaanbaatar city as of March, 2020.

441

REMARKS

- Project site
- Destination from the center of city to a project

The Project for the Improvement of Facilities for Primary and Secondary Education in Ulaanbaatar City
149th school

The Project for Improvement of Equipment of the National Museum

The Project for the Improvement of TV Programs of Mongolian National Broadcaster

The Capacity Development project for Air Pollution control in Ulaanbaatar (1)(2)(3)

TSL Project for SME Development and Environmental Protection (1) (2)

Mongolia-Japan Center

The Project for Formulation of National Comprehensive Development Plan

The project for supporting the implementation of school lunch services

The Project for the Improvement of Facilities for Primary and Secondary Education in Ulaanbaatar City
53th school

Project for the new Tax law enforcement by strengthening capacity of implementation Mongolian Tax Administration

Higher Engineering Education Development Project

The Project for Improvement of Capacity of Fire Fighting Techniques and Equipment in Ulaanbaatar

The Project for Capacity Building of Capital Market in Mongolia (1) (2)

Project for Strengthening Post-graduate Training for Medical Doctors and Nurses

The Bridge of Sun

Mongolia-Japan Hospital

Thermal Power Plant No.4 Optimization Project

The Project for the Improvement of Facilities for Primary and Secondary Education
75th school

Rehabilitation of Water Supply Facilities in Ulaanbaatar City (1)

Project for Formulation of Master Plan on the Agricultural Value Chain

Rehabilitation of Water Supply Facilities in Ulaanbaatar City (2)

The Project for Strengthening the Capacity of Veterinarian

The Project for Freshwater Resources and Nature Conservation

The Project for the Improvement of Facilities for Primary and Secondary Education
109th school

The Project for Improvement of Water Supply Facilities in Ulaanbaatar

11 km

21 km

15 km

45 km

8 km

8 km

8 km



JICA Volunteers dispatched to rural area as of March, 2020.

271

REMARKS

- Project site
- Number of Volunteers in each province

OUR MISSION

JICA, in accordance with the Development Cooperation Charter, will work on human security and quality growth.

OUR VISION

Leading the world with trust. JICA, with its partners, will take the lead in forging bonds of trust across the world, aspiring for a free, peaceful and prosperous world where people can hope for a better future and explore their diverse potentials.

OUR ACTIONS

- 1. Commitment**
Commit ourselves with pride and passion to achieving our mission and vision.
- 2. Gemba**
Dive into the field (“gemba”) and work together with the people.
- 3. Strategy**
Think and act strategically with broad and long-term perspectives.
- 4. Co-creation**
Bring together diverse wisdom and resources.
- 5. Innovation**
Innovate to bring about unprecedented impacts.

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