A. [大蔵省用]

Tanzania Country Programme Evaluation Questionnaire for the first mission

JICA is undergoing an evaluation as outlined in the attached Summary of Tanzania Country Programme Evaluation'. Your kind cooperation in answering the following questions would be highly appreciated.

- Firstly, what is your opinion about the trend of JICA cooperation during the 1990s? Have you encountered any problems, or have suggestions for improvements?
- Your country is receiving various donor cooperation, including Japan and World Bank only to mentions a few. How does your ministry monitor the progress of each project or programmes, and evaluate the results?
- Does your country have monitoring and evaluation system(s) with the donors for the respective donor cooperation, where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - How does the Government participate in the process of monitoring, evaluation and feedback?
 - 3-3 Is it possible to provide us with an example of evaluation results?
- In reference to your Vision 2025, which aims at high quality livelihood, peace, good governance, educated and learning society and competitive economy, and the Rolling Plan and Budget, what are the priority areas (sector/issues and geography)? Within the priority areas, where do you expect Japan's cooperation?
- We recognize that your Government is presently going though the process of drafting the PRSP (Poverty Reduction Strategy Paper) with support from World Bank, international organization and donors. Japan has also been keen in participating in the process. Do you think PRSP is consistent with the development vision and plans (e.g. Rolling Plan and Budget) of Tanzania? Furthermore, how do you think PRSP will influence future donor cooperation, including Japan s?
- In reference to the present trend from project approach to programme approach, how does your ministry define the respective approaches? What advantages and disadvantages do you see in the respective approaches?
- In order to improve the cooperation in accordance to the recipients needs, JICA is gradually shifting from a segregated approach (e.g. provision of experts, acceptance of trainees), to a thematic programme approach with long term and holistic vision. How do you see the shift? In Tanzania, we are cooperating in five main areas, Agriculture, Education, Health, Infrastructure, Forest conservation and Capacity Building. Do you see the six main areas relevant?
- ICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- In reference to the trend and context of Tanzania, what requests do you have for Japan's future cooperation?

JICA is undergoing an evaluation as outlined in the attached 'Summary of Tanzania Country Programme Evaluation'. Your kind cooperation in answering the following questions would be highly appreciated.

- Firstly, what is your opinion about the trend of JICA c during the 1990s? Have you encountered any problems, or have suggestions for improvements?
- The sector/area your ministry is responsible for is receiving various donor cooperation, including Japan and World Bank only to mentions a few. How does your ministry monitor the progress of each project or programmes, and evaluate the results?
- Does your ministry have monitoring and evaluation system(s) with donors for the respective donor cooperation, where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - 3-2 How does the Government participate in the process of monitoring, evaluation and feedback?
 - 3-3 Is it possible to provide us with an example of evaluation results?
- 4 In the sector/area that your ministry is responsible for:
 - Does your ministry have a development plan or action, in line with the overall vision and plan for Tanzania?
 - 4-2 What are the priorities areas in terms of issues and geography?
 - 4-3 Where do you expect cooperation with Japan, within the priority areas?
 - 4-4 What kind of activities are you implementing in cooperation with other donors?
 - 4-5 How do you find the above cooperation in comparison to cooperation with Japan?
- We recognize that your Government is presently going though the process of drafting the PRSP (Poverty Reduction Strategy Paper) with support from World Bank, international organization and donors. Japan has also been keen in participating in the process. Do you think PRSP is consistent with the development plans in your ministry? Furthermore, how do you think PRSP will influence the activities in your Ministry and future donor cooperation, including Japan s?
- In reference to the present trend from project approach to programme approach, how does your ministry define the respective approaches? What advantages and disadvantages does the ministry see in the respective approaches?
- In order to improve the cooperation in accordance to the recipients needs, JICA is gradually shifting from a segregated approach (e.g. provision of experts, acceptance of trainees), to a thematic programme approach with long term and holistic vision. How do you see the shift? In Tanzania, we are cooperating in five main areas, Agriculture, Education, Health, Infrastructure, Forest conservation and Capacity Building. Do you see the six main areas relevant?
- JICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- In reference to the trend and context of Tanzania, what requests do you have for Japan's future cooperation?

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- Firstly, we would like to ask the following questions about the CAR (Country Assistance Review):
 - 1-1 When did you start the present three-year cycle?
 - 1-2 Are there any problems in a three-year cycle, when undergoing an evaluation?
 - 1-3 What are the evaluation standards for the CAR?
 - 1-4 How do you feed back your result of the CAR to the Government of Tanzania?
 - 1-5 How do you evaluate the contribution of the Bank within the national level development indicators?
- How do you utilize the various donor evaluation results, including JICA Country Programme Evaluation, in your direction of support to Tanzania?
- Do you have monitoring and evaluation system(s) with the Government of Tanzania, where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - 3-2 Is it possible to provide us with an example of evaluation results?
- We are informed about your recent concentration on poverty reduction, but what activities are you supporting in the area of increasing production? Among all areas of your support, what are the priority areas (issues and geography) of your cooperation?
 - 4-1 What are the reasons for selecting the areas (issues/geography)?
 - 4-2 Would it be beneficial for partnership with JICA in any of the areas?
- Since poverty reduction is also our main area of concern, Japan is very keen in participating in the process of formulating the PRSP (Poverty Reduction Strategy Paper). What is your idea about Japan's role in this process?
- In reference to the present trend from project approach to programme approach, how do you define the respective approaches? What advantages and disadvantages do you see in the respective approaches?
- JICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- 8 In reference to the trend and context of Tanzania, what advice do you have for JICA s future cooperation?

JICA is undergoing an evaluation as outlined in the attached 'Summary of Tanzania Country Programme Evaluation'. Your kind cooperation in answering the following questions would be highly appreciated.

- JICA utilizes the 5 evaluation criteria (efficiency, effectiveness, impact, relevance and sustainability.) for ODA proposed by the DAC of the OECD. What do you think about criteria to be utilized when you do country programme evaluation or thematic evaluation?
- From the experience of your Evaluation of the Netherlands Development Programme with Tanzania, do you have any advice in undergoing our Country Programme Evaluation in Tanzania?
- How do you utilize the various donor evaluation results, including JICA Country Programme Evaluation, in your direction of support to Tanzania?
- Do you have monitoring and evaluation system(s) with the Government of Tanzania for your cooperation, where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - 3-2 Is it possible to provide us with an example of evaluation results?
- What are the priority areas (issues and geography) of your cooperation in terms of?
 - 4-1 What are the reasons for selecting the areas (issues/geography)?
 - 4-2 Would it be beneficial for partnership with JICA in any of the areas?
- Presently, the Government is formulating the Poverty Reduction Strategy Paper (PRSP). How is your country responding to this movement? What implications do you think the PRSP will have on your cooperation with Tanzania?
- In reference to the present trend from project approach to programme approach, how do you define the respective approaches? What advantages and disadvantages doe you see in the respective approaches?
- JICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- In reference to the trend and context of Tanzania, what advice do you have for JICA s future cooperation?

JICA is undergoing an evaluation as outlined in the attached Summary of Tanzania Country Programme Evaluation'. Your kind cooperation in answering the following questions would be highly appreciated.

- JICA utilizes the 5 evaluation criteria (efficiency, effectiveness, impact, relevance and sustainability.) for ODA proposed by the DAC of the OECD. What do you think about criteria to be utilized when you do country programme evaluation or thematic evaluation?
- From the experience of your evaluation in Tanzania, do you have any advice in undergoing our Country Programme Evaluation in Tanzania?
- How do you utilize the various donor evaluation results, including JICA Country Programme Evaluation, in your direction of support to Tanzania?
- Do you have monitoring and evaluation system(s) with the Government of Tanzania for your cooperation, where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - 3-2 Is it possible to provide us with an example of evaluation results?
- What are the priority areas (issues and geography) of your cooperation?
 - 4-1 What are the reasons for selecting the areas (issues/geography)?
 - 4-2 Would it be beneficial for partnership with JICA in any of the areas?
- Presently, Government of Tanzania is formulating the Poverty Reduction Strategy Paper. How is your country responding to this movement? What implications do you think the PRSP will have on your cooperation with Tanzania?
- In reference to the present trend from project approach to programme approach, how do you define the respective approaches? What advantages and disadvantages do you see in the respective approaches?
- ICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- In reference to the trend and context of Tanzania, what advice do you have for JICA s future cooperation?

JICA is undergoing an evaluation as outlined in the attached Summary of Tanzania Country Programme Evaluation'. Your kind cooperation in answering the following questions would be highly appreciated.

- What approach have you been taking for monitoring and evaluation for cooperation in Tanzania? What standards do you use for evaluations?
- How do you utilize the various donor evaluation results, including JICA Country Programme Evaluation, in your direction of support to Tanzania?
- Do you have monitoring and evaluation system(s) with the Government of Tanzania for your cooperation, where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - 3-2 Is it possible to provide us with an example of evaluation results?
- What are the priority areas (issues and geography) of your cooperation?
 - 4-1 What are the reasons for selecting the areas (issues/geography)?
 - 4-2 Would it be beneficial for partnership with JICA in any of the areas?
- Presently, Government of Tanzania is formulating the Poverty Reduction Strategy Paper. How is your country/organization responding to this movement? What implications do you think the PRSP will have on your cooperation with Tanzania?
- In reference to the present trend from project approach to programme approach, how do you define the respective approaches? What advantages and disadvantages do you see in the respective approaches?
- JICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- In reference to the trend and context of Tanzania, what advice do you have for JICA s future cooperation?

G. [国連開発計画]

Tanzania Country Programme Evaluation Ouestionnaire for the first mission

JICA is undergoing an evaluation as outlined in the attached 'Summary of Tanzania Country Programme Evaluation'. Your kind cooperation in answering the following questions would be highly appreciated.

- What is the recent trend of the approach that you are taking for monitoring and evaluation for cooperation in Tanzania? What standards do you use for evaluations?
- 2 How do you utilize the various donor evaluation results, including JICA Country Programme Evaluation, in your direction of support to Tanzania?
- Do you have monitoring and evaluation system(s) with the Government of Tanzania for your cooperation, where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - 3-2 Is it possible to provide us with an example of evaluation results?
- What are the priority areas (issues and geography) of your cooperation?
 - What are the reasons for selecting the areas (issues/geography), other than the request by Government?
 - 4-2 Would it be beneficial for partnership with JICA in any of the areas?
- Presently, World Bank is supporting the process for Poverty Reduction Strategy Paper. What is your role in the process? What implications do you think the PRSP will have on your cooperation with Tanzania?
- In reference to the present trend from project approach to programme approach, how do you define the respective approaches? What advantages and disadvantages do you see in the respective approaches?
- JICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- 8 In reference to the trend and context of Tanzania, what advice do you have for JICA s future cooperation?

JICA is undergoing an evaluation as outlined in the attached 'Summary of Tanzania Country Programme Evaluation'. Your kind cooperation in answering the following questions would be highly appreciated.

- Among the approaches and standards that the Government, international organizations and donors take in evaluations, what approaches and standards do you recommend?
- To what extent do Government, international organizations and donors share information on evaluations, which facilitate utilization of evaluation results for future support to Tanzania?
- Are you aware of monitoring and evaluation system(s) that is shared among Government of Tanzania, international organization(s) and donor(s), where the results are fed back to improve methods of cooperation? If yes,
 - 3-1 How is it implemented?
 - 3-2 Is it possible to provide us with an example of evaluation results?
- What are the priority areas of your coordination?
 - 4-1 Are there any reasons for selecting the areas, other than the selection by the Government of Tanzania?
 - 4-2 Would it be beneficial for partnership with JICA in any of the areas?
- What implications do you think the Poverty Reduction Strategy Paper (PRSP) that the Government is formulating, will have in the donor assistance to Tanzania?
- In reference to the present trend from project approach to programme approach, how does you define the respective approaches? What advantages and disadvantages do you see in the respective approaches?
- In order to improve the cooperation in accordance to the recipients needs, JICA is gradually shifting from a segregated approach (e.g. provision of experts, acceptance of trainees), to a thematic programme approach with long term and holistic vision. How do you see the shift?
- ICA is promoting grass roots initiatives with partnerships with, for example NGOs. We have started such initiatives in other developing countries, and we look forward to such initiatives here as well. What is your opinion about cooperation to support grassroots initiatives?
- In reference to the trend and context of Tanzania, what advice do you have for JICA s future cooperation?