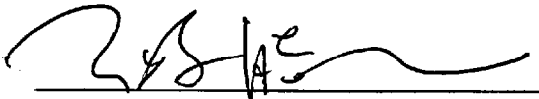


MINUTES OF DISCUSSION
BETWEEN
THE PRESIDENT'S OFFICE (CIVIL SERVICE DEPARTMENT),
MINISTRY OF FINANCE AND
THE JICA PRELIMINARY STUDY TEAM
FOR THE COUNTRY PROGRAMME EVALUATION STUDY
ON JICA'S COOPERATION IN TANZANIA

The Preliminary Study Team of the Japan International Cooperation Agency (hereinafter referred to as "JICA") had a series of discussions with the the President's Office (Civil Service Department, hereinafter referred to as "CSD") and the Ministry of Finance (hereinafter referred to as "MOF") and other Tanzanian government organizations on the Country Programme Evaluation Study of JICA's cooperation in Tanzania (hereinafter referred as "the Study").

As a result of the discussions, both parties agreed to the matters referred to in the document attached hereto.

Dar es Salaam, September 5, 2000



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THE COUNTRY PROGRAMME EVALUATION STUDY ON JICA'S COOPERATION IN TANZANIA

I. Purpose of the Study

1. To encourage feedback of the lessons learned to JICA and Japan's MOFA staff and make suggestions for the improvement of the JICA country program, based on the evaluation results of JICA's past cooperation in Tanzania.
2. To make lessons learned and recommendations available to interested ODA stakeholders in Japan and Tanzania and to other donors.

II. Background of the Study

Japan has identified Tanzania as one of its priority support countries to implement the new DAC development strategy. In 1996-97, JICA conducted country-specific aid research and the following were identified as areas where Japan could support the above development efforts: small-scale agricultural development; strengthening of distribution mechanisms; support for micro enterprises; support in health, medical care and population issues; expansion of basic education; sustainable environmental development and administrative capacity building.

In February 1997, a High Level Mission for Economic and Technical Cooperation was sent to Tanzania to draft a cooperation framework based on Tanzania's National Development Strategy (NDS). Based on the country-specific aid research report, the Mission reached an agreement with the Tanzanian government on five aid priority sectors.

In order to support this cooperation framework, JICA, the major implementing agency for Japan's ODA, established in 1999 a country program for Tanzania which emphasized:

- Support for the promotion of agriculture and micro enterprises



- Support for basic education
- Improvement of basic health and medical care services
- Improvement of the living environment through basic infrastructure building in cities and other regions
- Forest conservation, and
- Further promotion of capacity building

In recent years, Tanzania has been placing more emphasis on measures to address poverty. Such measures are reflected in the National Poverty Eradication Strategy (1997), Medium Term Expenditure Framework (2000) and the Tanzania Assistance Strategy (2000). Based on these experiences Tanzania has prepared the Poverty Reduction Strategy Paper (PRSP) with participation of a wide range of Stakeholders including the poor. The World Bank and IMF emphasized the need for PRSP in order to strengthen the link between debt relief and poverty reduction.

In recent years, many donors have been providing more macro level sector and program aid through arrangements such as common basket funding. On the other hand, JICA and several other donors still implement ODA primarily through the provision of project type aid based on their country programmes. Recognizing this situation, the Government of Tanzania acknowledges the important role that Japan 's ODA has played in the development of the country through its project type aid and agreed to consider the concerns expressed by Japan in this respect.

Due to the changes of aid policy of major donors and the large amount of aid as a result of Tanzania being a model country for implementing the new DAC development strategy, JICA has selected Tanzania as one of two countries for which a country program evaluation study is being implemented in the current fiscal year.

III. Review Period for the Evaluation

The evaluation will assess JICA's cooperation between fiscal year 1991 and 1998 inclusive, based on a macro level analysis and a sampling of representative projects for

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each of JICA's ODA schemes.

IV. Framework of the Study

The Study will review Japanese cooperation at the macro and policy level, the sector level and at the project level. The evaluation will address the following questions:

- What have been the major economic and social trends at the national level and in the key sectors for which JICA has provided development cooperation?
- What have been the major changes in Tanzania's development strategy and the donors' response, especially Japan's, to these development needs?
- What has been the relevance of Japan's development cooperation to Tanzania's priority development needs and the relevance to Japan's ODA policy priorities?
- What have been the evaluation results of JICA's cooperation with Tanzania in terms of the DAC criteria for assessing ODA (e.g., efficiency, effectiveness and sustainability)?
- What are the recommendations for updating JICA's country program for Tanzania?

V. Evaluation Schedule

The study is divided into three phases:

Preliminary Study : September 2000

The preliminary mission is to discuss the scope of the study with the Tanzanian government authorities; meet with other donors to learn from their experience with country reviews/evaluation studies as well as their current programming priorities; and prepare a revised set of terms of reference for Japanese consultants to carry out the full-scale study.

An Advisory Committee to the JICA Tanzania Office with key ministries of the Tanzanian government will provide advice throughout the implementation of the study.

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Full-scale Study: December 2000 – February 2001

The main study will be conducted by a JICA contracted consultant team. The team will be responsible for: collecting data on the DAC evaluation criteria for the representative projects and program; reviewing the relevance to the various Tanzanian development plans; documenting lessons learned; identifying implications for future JICA country programming including relevance to the Poverty Reduction Strategy Paper for Tanzania; and preparing the draft and final reports based on feedback from Tanzanian advisory committee members.

Evaluation Feedback Seminar in Tanzania–JICA fiscal year 2001

The seminar will be held after April 2001. This seminar will focus on a discussion of the principal findings with the Tanzanian government authorities and their implications for revising the JICA country programme and the direction for future Japanese ODA cooperation. The Tanzanian authorities will arrange for JICA to make a presentation of the findings to interested stakeholders including other donors.

VI. Undertaking of CSD, MOF and JICA

1. CSD and MOF

(1) CSD and MOF will cooperate with JICA and the contracted consultants in the execution of the Study

(2) CSD and MOF will organize an Advisory Committee with key ministries of the Tanzanian government and the number of the Committee will be not more than 10. The Committee through the participation in approximately 3 meetings to be held in Dar es Salaam will provide advice on the Full-scale Study, draft report of the Study, and the evaluation feedback seminar.

2. JICA

JICA will bear all the direct costs pertaining to the Study.

