

Efforts to promote science-based interventions through an Integrated Marine Debris Management in Thailand











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DMCR/JICA Project on Integrated Marine Debris Monitoring System for Establishment of Marine Debris Center (MDC) for Thailand

- > Objective: Capacity development through the development of the plan for establishment of MDC
- > Project period: Feb. 2024 Feb. 2025 (8 month-assignment in total)
- Project Outputs:

Output 1. Review Work: Feb-Sep 2024

 Current status and Challenges on marine debris and plastic pollution monitoring system in Thailand



Output 2. Consultations: Oct-Dec 2024

 Organize technical working groups (Line agencies) and national consultations to elaborate a plan of the MDC

Output 3. Provide opportunities for Capacity Development to DMCR officers



A plan of the MDC by February 2025

- Finalise the plan to establish the MDC for Thailand
- Enhance the national, regional and global networks



Contents

- 1. Review Result (Policy, Stakeholder, Technical aspects)
- 2. Status and Challenges of Marine Debris Monitoring
- 3. Strategic Framework of Marine Debris Center



1.1 Global Trend: INC 5

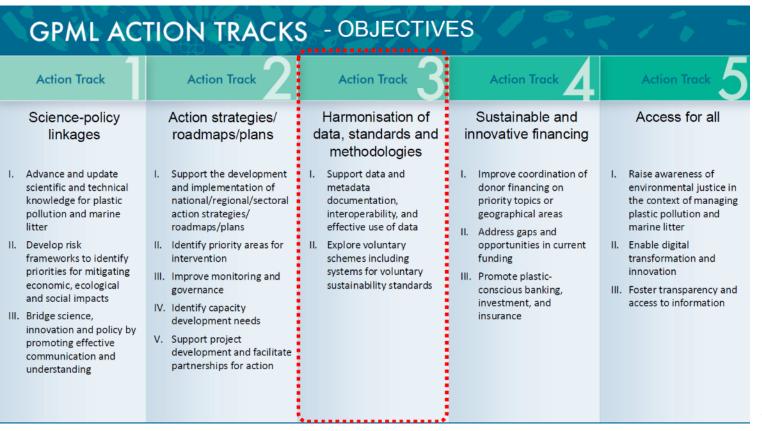
Draft text of the international legally binding instrument on plastic pollution, including in the marine environment



Compilation of draft text of the international legally binding instrument on plastic pollution, including in the marine environment

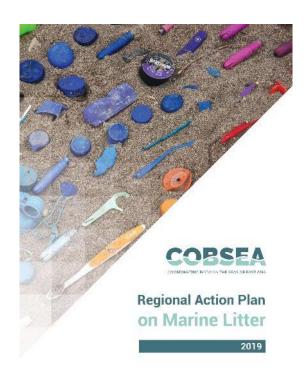
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		 a. [[Problematic [plastic products] and avoidable plastic products] [[and groups such products], [[including] [short-lived] and single-use plastic 	
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		[3bis Listing a product in Part II of Annex B [Problematic and avoidable plastic	
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		 [Products containing] [Microplastics on their own and] Intentionally added microplastics [in plastics and plastic products] (proposed placement: merge 	
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		b. [[Reduce,] [reuse], [and] [recycling,] refill and repair [repurposing and refurbishment] of [plastics and]] [Circularity approaches for] plastic	21
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Part II	11	Existing plastic pollution, including in the marine environment
	13	Transparency, tracking, monitoring and labelling
Part IV	3	Reporting on progress [of implementation]
	4	Periodic assessment and monitoring of the progress of implementation of the instrument* [and effectiveness evaluation]
	4a	Assessment and monitoring



1.2 Regional Trend

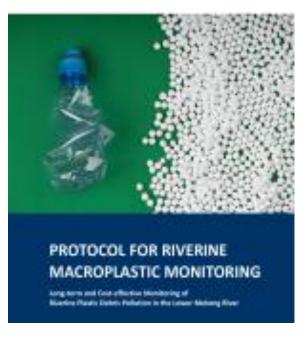
- Bangkok Declaration on Combating Plastic pollution (Jun 2019), and ASEAN Framework of Action on Plastic pollution (Nov. 2017)
- ASEAN+3 Marine Plastics Debris Cooperative Action Initiative (November 2018)
- The Coordinating Body on the Seas of East Asia (COBSEA) Regional Action Plan on Marine Litter (June 2019)
- ASEAN Regional Action Plan for Combating Plastic pollution (20212025) (adopted in May 2021)
- Mekong River Commission's Riverine Plastic pollution Monitoring Program/Protocols (2022/2023)











1.3 National Trend

Enhancement and Conservation of National Environmental Quality Act, B.E.2535

Public Health Act, B.E.2535 Marine and Coastal Resources Management Promotion Act, B.E. 2558 Cleanliness and Orderliness of the Country Act, B.E. 2560



Action Plan on Plastic Waste Management Phase I (2020 –2022)

Action Plan on Plastic Waste Management Phase II (2023 –2027)



Action Plan on Marine Debris Management 2023 – 2027



Vision	Advancing towards a comprehensive and integrated management of marine debris from its source, encompassing all relevant sectors.
	Marine waste management consists of 3 main stages from the source to marine waste management elements at the destination (UNEP, 2017)
Principle	(1) Preventing and reducing the generation of waste that causes marine debris
Fillicipie	(2) Preventing and reducing waste entering the sea
	(3) Collecting marine debris from the sea.
	Amount of plastic waste with potential leakage into the seas is reduced for 50% in 2027. (Baseline: 0.02million tons)
	Given that the majority of the marine litter problem stems from improperly managed plastic waste entering the sea, the goal for operations have
	been established to implement marine waste management in alignment with the 5-year Marine Waste Management Action Plan (2023 - 2027).
	This plan is consistent with the Plastic Waste Management Action Plan, Phase 2 (2023 - 2027), specifically under Measure 4, which focuses on
	the management of plastic waste in the sea.

1.4 Action Plan on Plastic Waste Management Phase II, 2023 –2027 (PCD, 2023)



1.5 Indicator / Action Plan on Plastic Waste Management Phase II (2023 –2027)

Target Value (Percentage)	Baseline	2023	2024	2025	2026	2027
1. Amount of target plastic waste entering landfills reduced						
(1) Plastic bottles (all types) 1	41%			100%		
(2) Bottle caps 1	90%			100%		
(3) Monolayer plastic film packaging (HDPE, LL, LDPE) 1	69%					100%
(4) Plastic bags 1	94%					100%
(5) Plastic cups 1	94%					100%
2. Target plastic products recovered for recycling increased						
(1) Plastic bottles (all types) 2	33%	60%	70%	80%	90%	100%
(2) Bottle caps						
(3) Monolayer plastic film packaging (HDPE, LL, LDPE)						
(4) Plastic bags						
(5) Plastic cups						
3. Amount of plastic waste with potential leakage into the seas reduced 3	0.02 million tons					50%
4. Ten (10) plastic waste management tools developed	 Extended Produce Plastic product start Guideline/Agreeme Eco Mark PCR Mark Standards and chat Digital Platform Re List of green produ Specific Research National Plastics 	ndards (mand ent on Product racteristics of cycle cts in Green F and developm	atory) t Design plastic scraps Procurement nent			

1.6 Variety of Stakeholders in plastic lifecycle

1. Monitoring of Material Flow (Value chain)

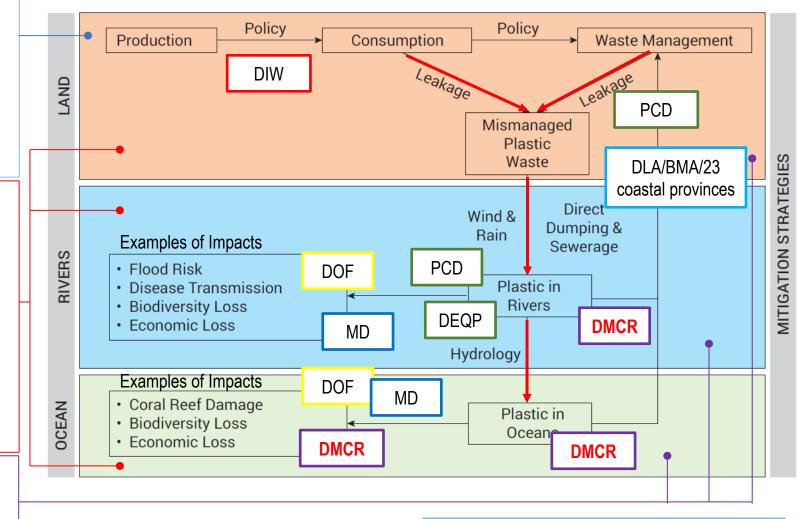
- Source identification and pathway elucidation
- □ DIW, PCD, DLA, BMA, 23 coastal provinces, Municipalities
- ☐ Academia, Private enterprises, NGOs

2. Monitoring of plastic leakage (marine debris) (distribution, accumulation, floating and fate)

- Understanding the environmental status of plastic pollution
- Understanding the impact
- DMCR, PCD, DOF, MD, BMA, 23 coastal provinces, Municipalities
- ☐ Academia, Private enterprises, NGOs

3. Impact: Assessing ecological impacts

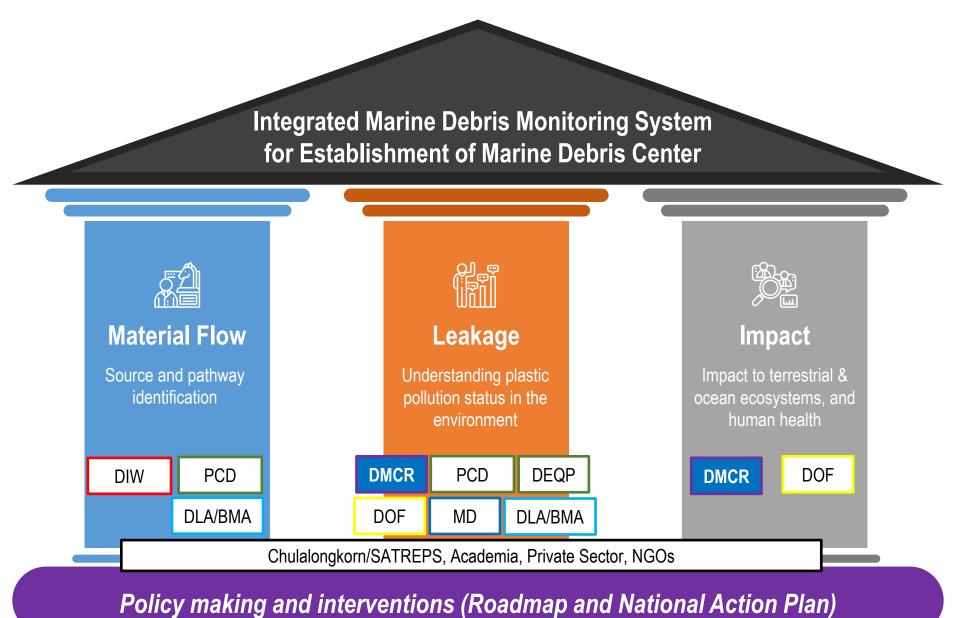
- Impact to terrestrial ecosystems (tbc)
- Impact to ocean ecosystems (DMCR)
- ➤ Impact to the human health (MOPH/Academia)



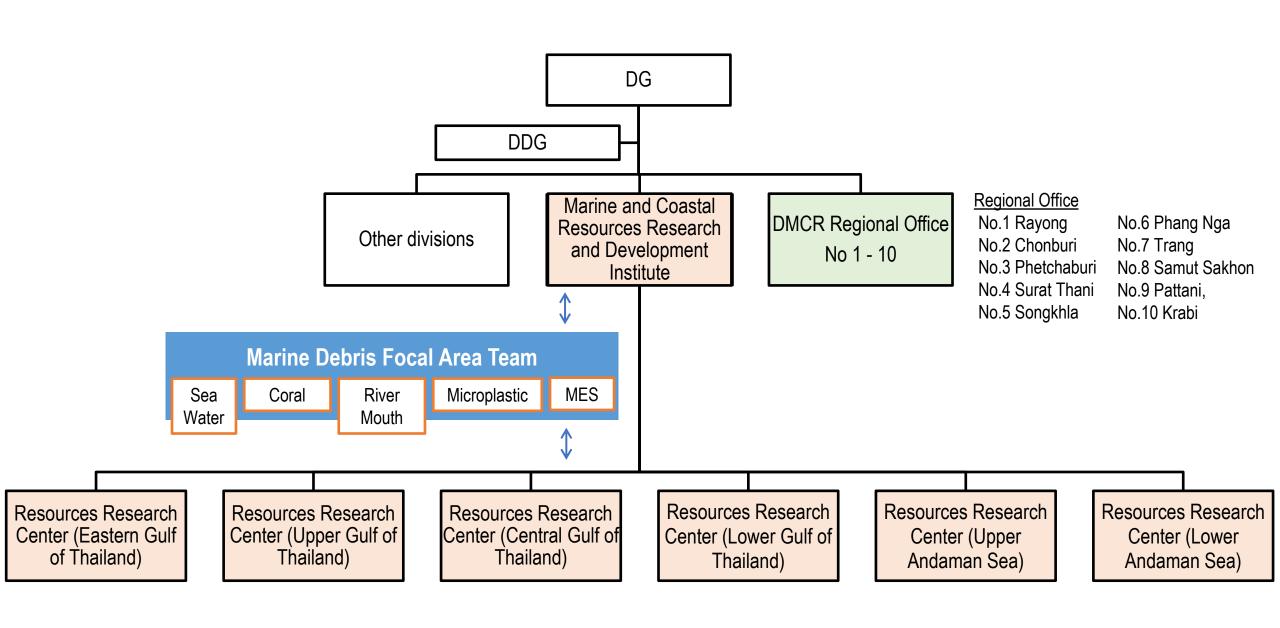
Understand the challenges and priorities to be intervened

Develop policies, strategies, roadmaps and action plans to implement

1.7 Line Ministries responsible for Plastic Pollution



1.8 Marine Debris Stakeholders in DMCR

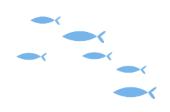


1.9 DMCR Marine Debris Management

Marine and Coastal Resources Office 1 – 10 (Activities)

- 1. Marine debris collection in marine and coastal ecosystems
- 2. Marine debris collection with related agencies
- 3. Marine debris collection by boom and SCG-DMCR Litter Trap
- 4. Measurement to reduce marine debris in target areas
- 5. Garbage Boat
- 6. International Coastal Cleanup Day



















Marine and Coastal Resources Research & Development Institute (Researches)

- 1. Floating plastic debris in estuary
- 2. Effect of marine debris in coral reef
- 3. Effect of marine debris in endangered species (Whale/Sea turtle/Dolphin/Dugong)
- 4. Microplastic

















1.10 Technical Overview of Marine Debris Monitoring in Thailand

	1.10 recinited overview of Marine Debris Monitoring in Thanana							
		Category	Rayong	Samut Sakhon	Chumphon	Songkla	Phuket	Tran
Plastic type	Monitoring Programme		Eastern Gulf of Thailand	Upper Gulf of Thailand	Central Gulf of Thailand	Lower Gulf of Thailand	Upper Andaman Sea	Lower Andaman Sea
	1. Floating marine debris from river mouths	Leakage		х		(x)		
	2. Marine debris survey on coral reef	Leakage / Ecosystem	Χ	(x)	Х	Х	Х	Х
Macroplastic	3. Plume of debris from coastal observation of macro debris (Manta tow) every 4 years	Leakage	(x)	(x)	(x)	(x)	(x)	(x)
Macroplastic	4. Entanglement/ingestion of debris to marine species	Ecosystem	X	Х	Х	х	Х	Х
	5. Branding investigation from beach area	Leakage	Х	Х	Х	Х	Х	Х
	6. Drifted debris at beach and coastal areas (by DMCR regional office)	Leakage (clean-up)	DMCR Reginal Office (10 officers along the coastal provinces			inces)		
	7. MP monitoring along the coastal area (10 stations of sandy beach)	Leakage	X	Х	Х	Х	Х	Х
Microplastic	8. Near shore MP monitoring (30 stations of sea surface)	Leakage	Х	Х	Х	Х	Х	Х
(MP)	9. Impact of MP to green mussel and zooplankton	Ecosystem	(x)	(x)	(x)	(x)	(x)	(x)
	10. Ingestion of debris to marine species	Ecosystem		Х			Х	

1.11 Applied Monitoring Methodology

Type of Monitoring	Thai Guideline	Sampling method	Classification	Lab. Analysis
Tivel modulo	Guidelines for Studying Floating Marine Debris in River Mouths (under development)	Idata card (Source of activities)		N.A.
2. Marine debris survey on coral reef	Methods for surveying and collecting samples in coral reef ecosystems	N.A.	ICC data card	N.A.
3. Plume of debris from coastal observation of macro debris (Manta tow)		CSIRO	CSIRO	N.A.
4. Entanglement / Ingestion of marine species	Impact of marine debris on endangered marine species (not manual, Stranded one, recording, intestines investigation)		ICC data card	(Original)
5. Branding investigation from beach area	N.A.	CSIRO	CSIRO	N.A.
6. Drifted debris at beach and coastal areas (by DMCR regional office)		 20 mesh litter trap at the end of wastewater pipe Litter trap / boom Yellow buoy (to protect mangrove) Boat collection Interceptor 	ICC data card	N.A.
	Techniques for MP Analysis in Marine Sediments for Practitioners	IOC-WESTPAC WS (beach sampling)), N	NOAA	NOAA and IOC- WESTPAC
	- Draft guideline for MP sampling and laboratory			

N.A.

IOC-WESTPAC, CSIRO, MOEJ, NOAA

IOC-WESTPAC (Biota and water column), NOAA

Under discussion: (Collaboration or knowledge exchange / Thai - Chine Collaboration Scheme)

ICC data card

8. Near shore MP monitoring

10. Ingestion of debris to marine

9. Impact of MP to green N.A.

(30 stations of sea surface)

mussel and zooplankton

species

procedure in seawater

in MP laboratories across Thailand

Quality assurance (QA) and quality control (QC)

NOAA,

WESTPAC, MOEJ

Same with above

IOC-

Reference. Assessment of Existing monitoring activities

Telefolioti Aoocooliiciit of Exioting monitoring activities							
1. Method development	River mouth	Coral Reef	Off-shore Mac	MES	MP at Coastal	Off-shore MP	Biota
1-1. How to measure	Yes	Yes (Line transect 50 m.x3, Belt transect 10 m)	Yes	Yes (observe number of MES affected by marine debris)	Yes (4 Quadrats sampling in 100 meters-High tide line and Mid tide line,	Yes (5 mins of Manta tow, applied from MOEJ)	Yes
1-2. How to determine the mass balance	Yes	Yes (Measurement Techniques)	No	No	No	No	No
1-3. How much amount of leakage into ocean	Yes	Yes (1062 Pieces, 2024) ?	N.A.	No	No	No	N.A.
1-4. What is the standard measuring unit	Yes	Yes (ICC Card piece and type)	Yes	Yes (ICC Card and type)	Yes, items/m² (applied from WESTPAC guideline)	Yes, items/m³ (applied from MOEJ guideline)	Yes
2. Baseline assessment	River mouth	Coral Reef	Off-shore Mac	MES	MP at Coastal	Off-shore MP	Biota
2-1. Where is the hotspots (accumulated place)	Yes (Out of 5 river mouths)	Yes, (152 ST)		Yes (According to the stranded area)	Yes (highest density)	Yes (highest density)	No
2-2. What are the sources of the hotspots	No	Yes (Fishery, Nets cover coral reefs)	No	Yes (According to the stranded area)	Yes, by shape and types of material by FTIR	Yes, by shape and types of material by FTIR	No
2-3. What is the most abundant material/item	Yes	Yes, (fishing net)	Yes	Yes (fishery equipment)	Yes, by shape and types of material by FTIR	Yes, by shape and types of material by FTIR	Yes
2-4. How to distribution and	No	No	Yes (one report)	No	No	No	No

Off-shore Mac

No

No

No

No

MES

Yes

Yes

No

No

MP at Coastal

No

Yes

No

No

Off-shore MP

No

Yes

No

No

Biota

No

No

No

N.A.

mobilize (Pathway)

3. Long-term monitoring

3-1. Effect of measures

3-2. Long term trends

3-4. Effect of floods

3-3. Transport pathways

River mouth

Yes (wet season)

No

Yes

No

Coral Reef

No

No

No

No

Extend Activities

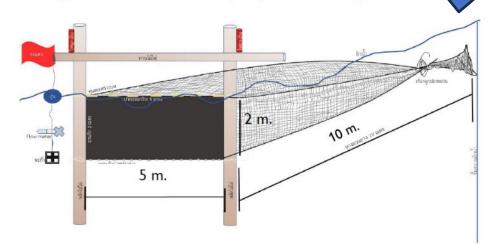
Reference. The Role of Marine Debris Center

Expand Activities

Plastic Life Cycle Activity	Production	Consumption	Waste Management	Leakage to the land and waterways	Leakage to coastal area & ocean	Impact (Biota)
1. Monitoring / Research / Data Harmonization(in line with plastic life cycle)	Brand Audit Necessary Data Harmonization?	Necessary Data Harmonization?	Necessary Data Harmonization?	River mouth Other necessary monitoring and research activities, Guidelines, Protocols	Beach, Coral Reef, Sea water, Other necessary monitoring and research activities, Guideline, Protocols	MES, Other necessary monitoring and research activities, Guidelines, Protocols
2. Implementation of mitigation measures / Stakeholder collaboration & involvement	Activities after the brand audit with Private sector	Activities with Costal communities	Islands Marine debris PCD / LGs / Private sector	Interceptor/clean up with LGs, Private sector, NGOs Other necessary activities, Research collaboration	Coastal Clean-up DOF, Other necessary activities, Research collaboration	Community awareness DOF, Other necessary activities, Research collaboration
3. Policy Development / Support / Evaluation	Any recommendation to Roadmap / Action Plan	Any recommendation to Roadmap / Action Plan	Any recommendation to Roadmap / Action Plan	MDM strategy, Strengthen implementation based on Roadmap / Action Plan	MDM strategy, Strengthen implementation based on Roadmap / Action Plan	MDM strategy, Strengthen implementation based on Roadmap / Action Plan
4. Capacity Building Programme for researchers in Research Center (and ToT)	Participate the opportunities	Participate the opportunities	Participate the opportunities	Training prgramme ToT training Regional training	Training prgramme ToT training Regional training	Training prgramme ToT training Regional training

Reference. DMCR floating debris monitoring at river mouth along the northern part of Gulf of Thailand

Floating debris are collected by traps with fishing nets.

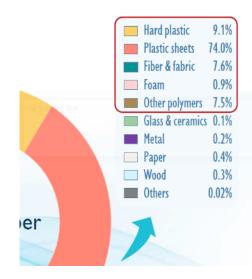


The collections are set at 3-month interval, 24 hours at a time. The floating debris was classified and analyzed for data analysis.

Thai National Action Plan	CCTV (GIC/AIT)
Plastic bottles (all types)	Plastic beverage bottles
Plastic bags	Garbage bags
Bottle caps	N.A.
Monolayer plastic film packaging (HDPE, LL, LDPE)	N.A.
Plastic cups	N.A.
N.A.	Plastic straws
N.A.	Foam food containers
N.A.	Miscellaneous plastic



Debris sorted by Material Types from 5 Major Rivers of Thailand



Model Predictions

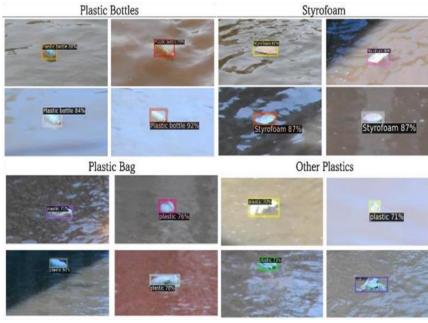


Image Annotations

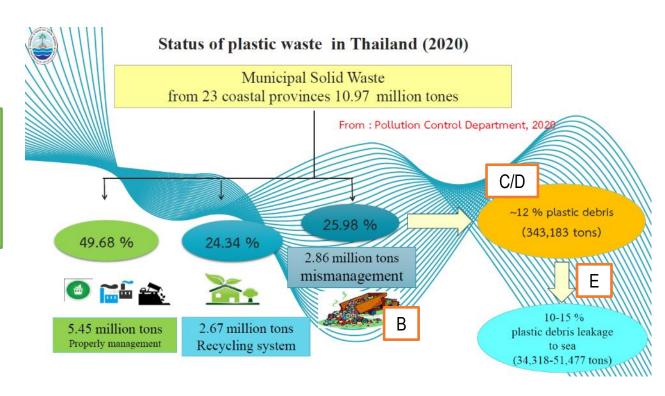
Category	No. of. Instances (15 Nov- 04 Jan)
Plastic (General)	6491
Plastic bottle	5310
Other	2771
Styrofoam	4590
Trash bag	554
Glass bottle	434

Reference. Amount of plastic waste with potential leakage into the sea

Indicator / Action Plan on Plastic Waste Management Phase II (2023 –2027)

Indictor 3. Amount of plastic waste with potential leakage into the sea reduced:

- Baseline: 0.02million (20,000tons/year)*
- > 50% Reduction by 2027
- * Calculated from amount of improperly disposed plastic waste with potential leakage into the seas in 23 coastal provinces using the following formular: Equation: $A = B \times C \times D \times E / 100$



- A) Amount of plastic waste from disposal sites with potential leakage into the seas (tons/year)
- B) Amount of waste entering to mismanaged disposal sites with a distance of 50 km from the coast in 23 coastal provinces (tons/year)
- C) Composition of plastic waste in landfills in each province, and average number of plastic waste (28.13% or 0.2813)
- D) Average moisture of municipal solid waste (40% or 0.40)
- E) Probability of plastic waste leakage (5% or 0.05) by information from a study by World Bank

Reference. Reference. Gap of Plastic Leakage Estimation Method

1. Estimation based on Statistic or Secondary Survey

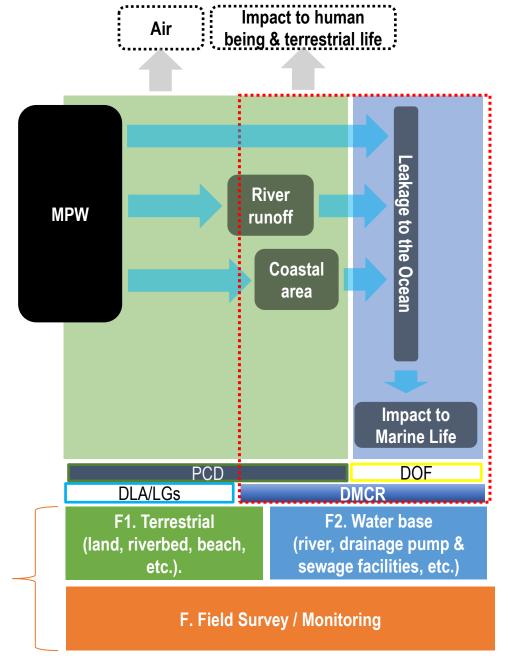


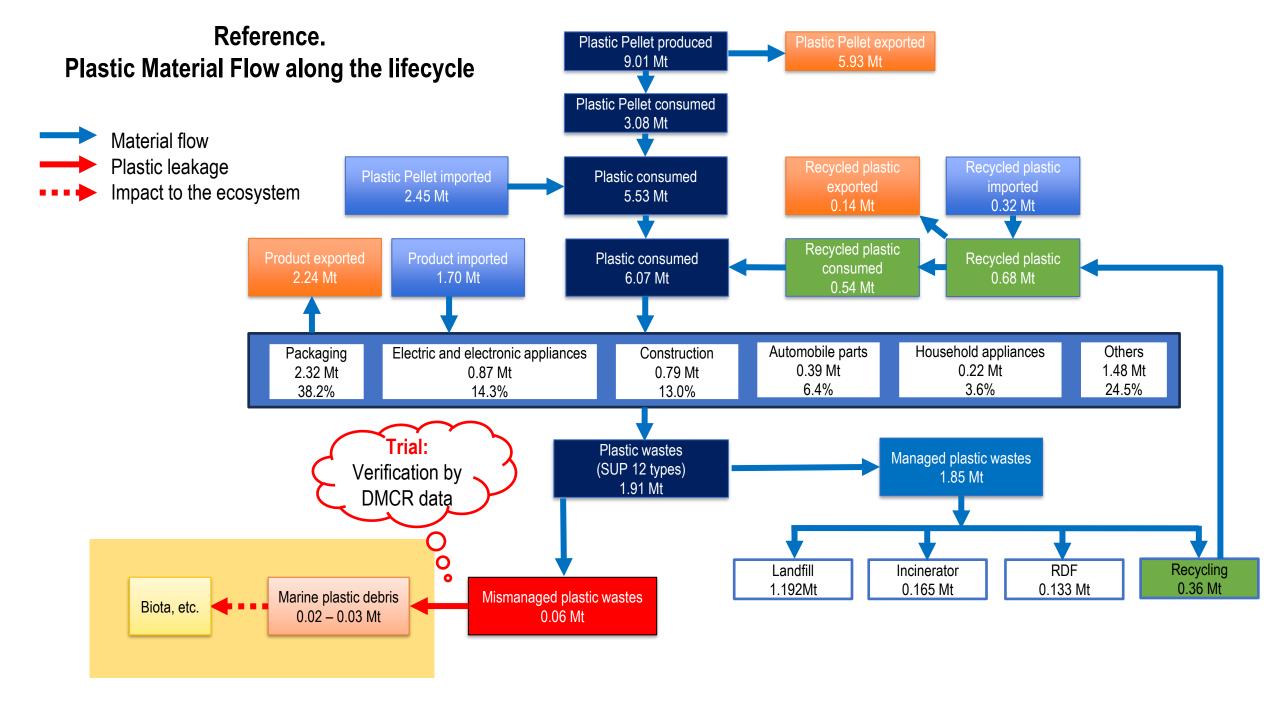
Leakage

To pave the gap

- > Harmonization
- > Verification

2. Estimation based on Field Survey





2.1 Status and Challenges: The puzzle pieces are scattered!

> Existing national, regional and global issues, policies and initiatives

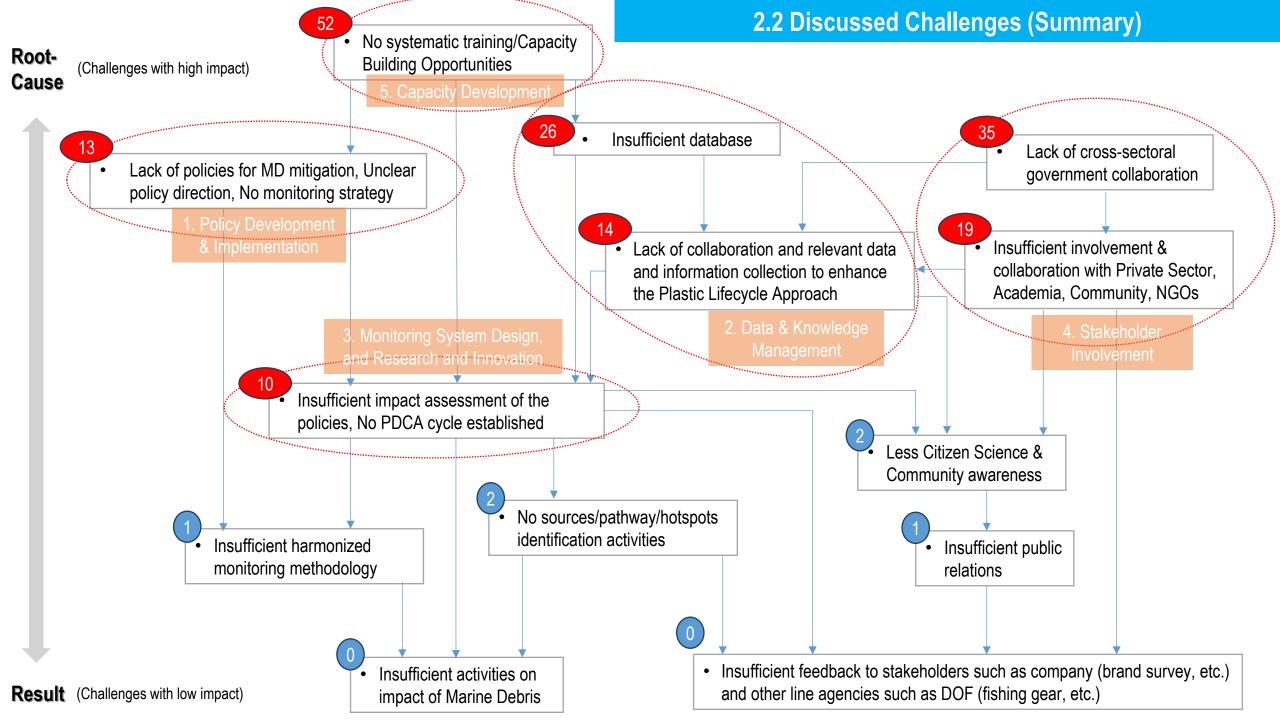
- Global Issue of plastic pollution / INC Discussion (Plastic Pollution Treaty)
- Regional Frameworks (Bangkok Declaration, ASEAN Framework on Plastic Pollution, COBSEA RAPML, ASEAN RAP, Mekong riverine protocols, etc.)
- Thailand Road Map on PWM followed by Action Plan (Phase-I and II), Action Plan on Marine Debris Management
- Existing stakeholders (Plastic Lifecycle Approach)
 - Value chain: Monitoring of Material Flow DIW, PCD, DLA, BMA, LGs, Academia, Private sector, NGOs
 - Leakage: Monitoring of plastic leakage (source, pathway, hotspots and fate)
 PCD, BMA, LGs, DMCR, DOF, MD, Academia, Private sector, NGOs
 - Impact: Assessing ecological impacts DMCR, MOPH, Academia, NGOs

Marine Debris related monitoring activities by DMCR Research Centers

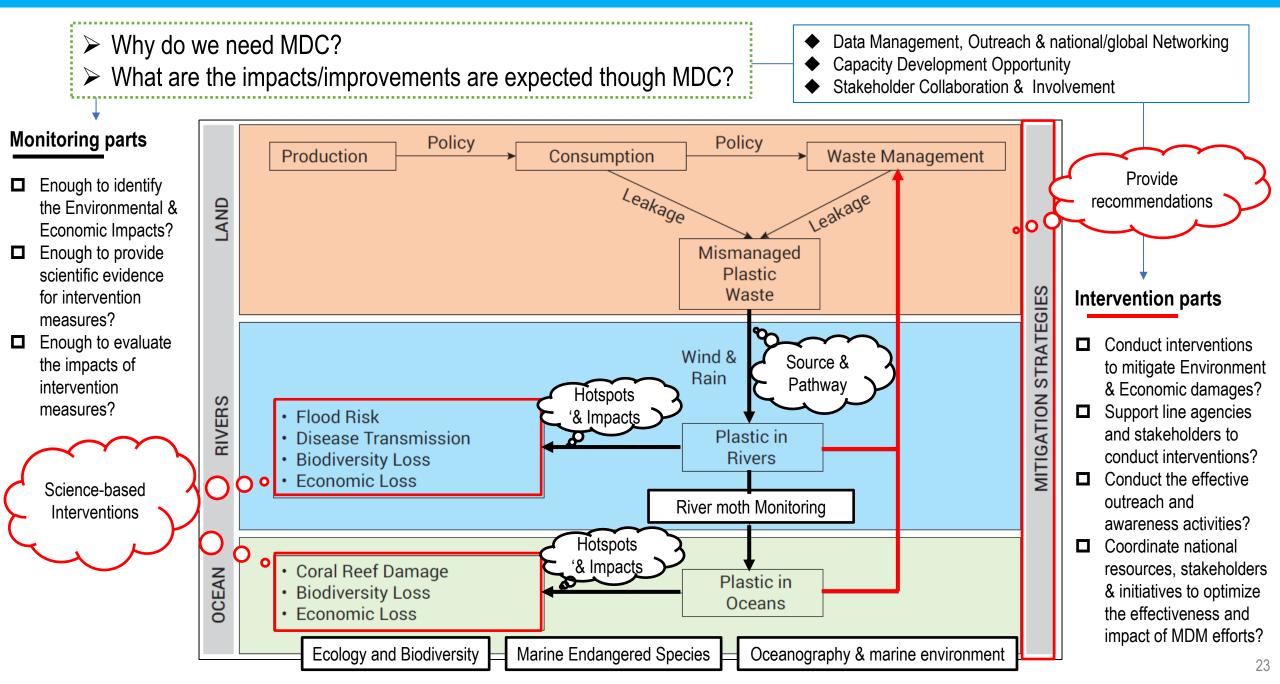
- 1. Floating marine debris from river mouths
- 2. Marine debris survey on coral reef
- 3. Plume of debris from coastal observation of macro debris (Manta tow)
- 4. Entanglement/ingestion of debris to marine species
- 5. Branding investigation from beach area
- 6. Drifted debris at beach and coastal areas (by DMCR regional office)
- 7. MP monitoring along the coastal area (10 stations of sandy beach)
- 8. Near shore MP monitoring (30 stations of sea surface)
- 9. Impact of MP to green mussel and zooplankton
- 10. Ingestion of MP to marine species

> Status of DMCR Marine Debris related activities

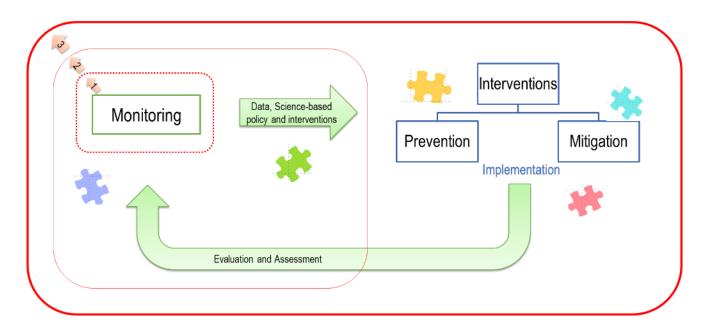




2.3 Status and Challenges: Development of MDC Plan



3.1 Strategic Framework of MDC: Guiding to Putting the scattered puzzle pieces in place



1. Lifecycle-Aligned Monitoring

Conduct monitoring activities that are integrated across all stages of the plastic lifecycle, from production to disposal as well as its leakage and fate, to address plastic pollution comprehensively.

2. Harmonized Methodologies

Employ globally, regionally, and nationally standardized and harmonized methodologies to ensure consistency, comparability, and integration of data across different contexts.

3. Science-Based Interventions

Develop and implement interventions based on robust scientific research and evidence to maximize impact and efficacy.

4. PDCA Cycle

Utilize the Plan-Do-Check-Act (PDCA) cycle to ensure continuous improvement and adaptive management of marine debris initiatives.

5. Research and Innovation

Promote and support research and innovative approaches to address emerging challenges in marine plastic pollution.

6. Capacity Development

Strengthen the skills and expertise of stakeholders through training, education, and knowledge transfer to foster long-term sustainability.

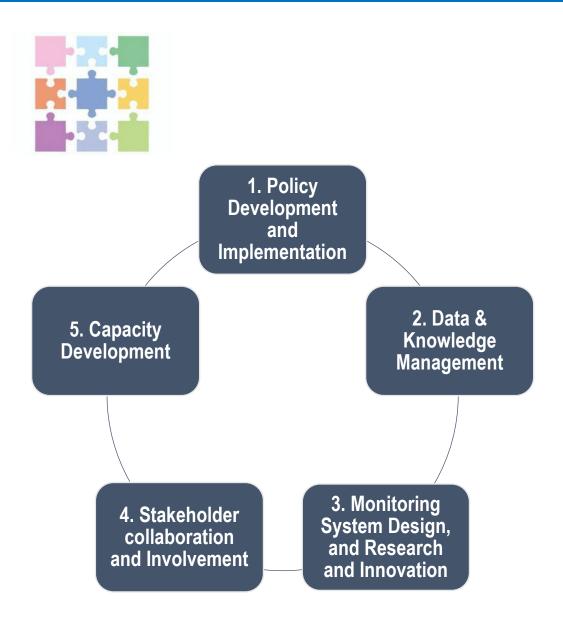
7. Stakeholder Engagement

Engage a wide range of stakeholders, including governments, industries, academia, and communities, to foster collaborative action and shared responsibility.

8. Outreach and Public Awareness

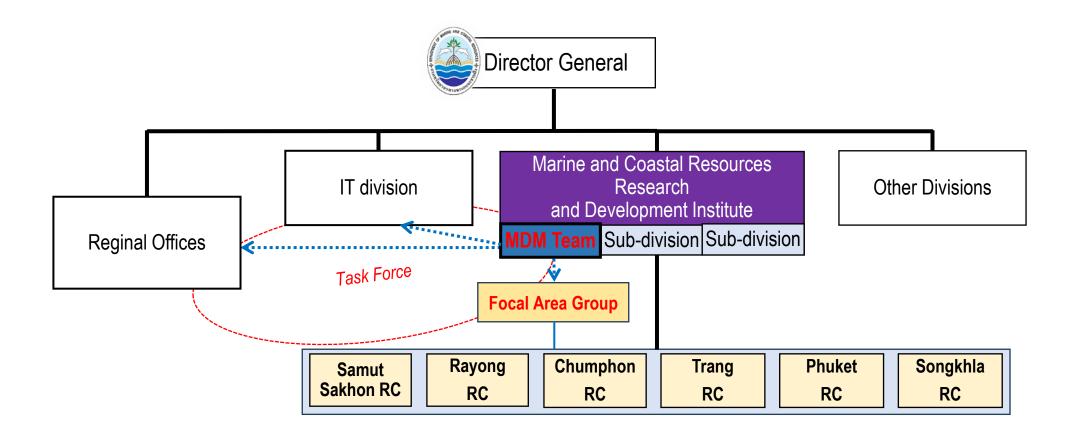
Conduct outreach activities to raise public awareness about plastic pollution and encourage behavior change through education and communication strategies.

3.2 Towards completing the puzzle (Marine Debris Center)



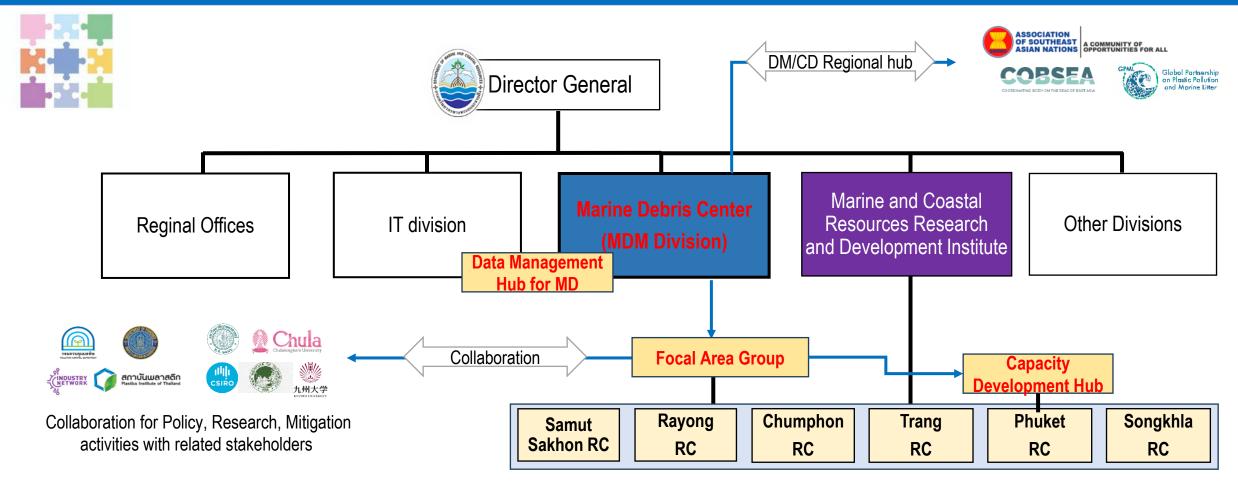
No	Target	Output/Indicator
	Policy Development	Marine Debris Management Strategy
1	and Implementation	Annual plan with securing the budget and
		Implementation & Assessment
		MD Data Management Hub for Thailand
2	Data & Knowledge	Enhance the Hub through networking and
_	Management	harmonizing with other national and international
		Data Management Hub
	Monitoring System	MD Monitoring & Research Roadmap & Strategy
3	Design, and Research and Innovation	Enhance the Research Capacities for Research Centers
		Support for Solution Design and Implementation
	Stakeholder	Promote collaboration with private sectors,
4	collaboration and	academia, NGOs, and communities (e.g., citizen
	Involvement	science, research support, clean-ups) as well as the
		international societies
	Capacity	ToT training programme for Research Centers
5	Development	Regional Training Programme to be delivered by Research Centers

3.3 Structure of MDC (Initial Phase: Apr. 2025 – Mar. 2027)



- Establish Marine Debris Management Team under the institute
- Organize the Task Force for Marine Debris Management (MDM)
- Develop the <u>framework of Marine Debris Management Strategy</u> in line with the Roadmap/NAP and Plastic Treaty
- > Develop the budget plan and proposals for the implementation of the strategy (Annual budget, NRCT and <u>JICA Technical Cooperation</u>, etc.)
- Initiate the activities according to the Strategic Goals

3.4 Structure of MDC (Foundation Phase: Apr. 2025 – Mar. 2027)



- Establish MDC (MDM Division) including a new staff assignment
- Conduct activities in line with Strategic Goals inc. <u>CD/TOT programme</u>
- Develop the Marine Debris Management Strategy (2028 -) with the breakdown of the annual action plan
- Develop <u>Marine Debris Monitoring & Research Roadmap & Strategy</u>
- > Strengthen a partnership with <u>national stakeholders</u> (Line ministries, Academia, Privet Sector, and NGOs, etc.)

- Enhance MDC (MDM Division) including additional staff assignment
- Enhance activities in line with the Strategic Goals inc. regional trainings
- ➤ Implement the Marine Debris Management Strategy (2028 -)
- Establish the <u>National Data Management Hub</u> for MD
- Strengthen a partnership with <u>regional and global stakeholders</u> (ASEAN, UN organizations and Development Partners, etc.)

3.5 Theory of Change for Establishment of MRC (under discussion)

Outcomes

Establish and operationalize MDC as a sustainable and leading institution for MDM in Thailand and the ASEAN region, Serve as a hub for integrated monitoring, evidence-based policy development, multi-stakeholder collaboration, and capacity building to combat marine debris effectively,

Ensure continuous improvement and long-term sustainability in reducing marine debris and mitigating its environmental and socio-economic impacts by aligning efforts with the PDCA cycle

Outputs

Output 1:

Accelerate the Development & Execution of Policies

Output 2:

Establish a
Comprehensive
Data & Knowledge
Management
System

Output 3:

Develop a
Comprehensive
Monitoring System,
& Foster Research
& Innovation

Output 4:

Foster Stakeholder Collaboration & Engagement

Output 5:

Develop Strategic
Capacity
Development
Programme

Activities

Establish the Marine **Debris Management** Team (MDMT) to coordinate operations. develop the Marine Debris Management Strategy aligned with the Roadmap/NAP and Plastic Treaty. and transition into the Marine Debris Center (MDC). Formulate budget plans. implement evidencebased policies, and ensure collaboration through a Task Force. while refining plans with a PDCA cycle and regular evaluations.

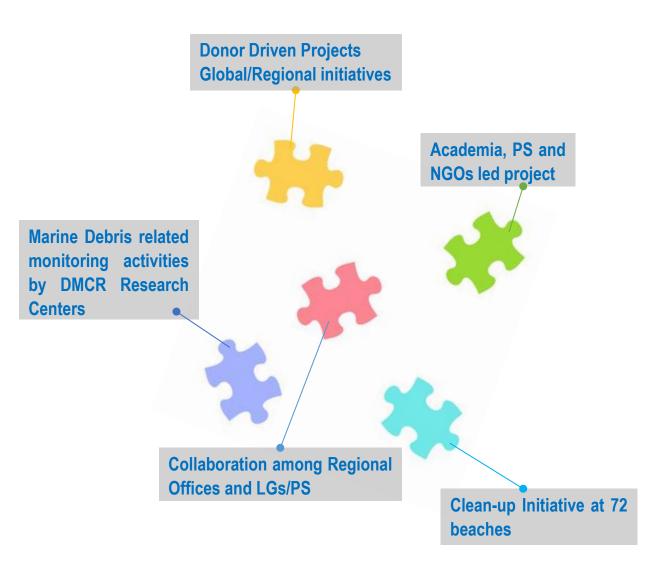
Assess and improve the marine debris data management system, develop standardized data protocols, and collaborate with national and international hubs for harmonization. Establish and enhance Thailand's centralized Marine **Debris National Data** Management Hub by integrating regional and global platforms, while addressing data gaps through regular stakeholder meetings.

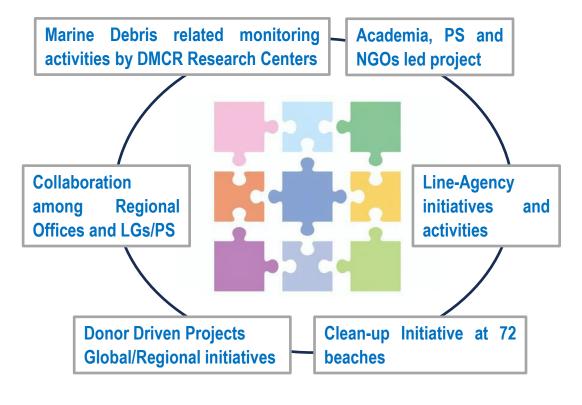
Evaluate monitoring activities, strengthen collaboration with academia, and develop the Marine Debris Monitoring and Research Roadmap. Enhance monitoring efforts by integrating advanced technologies, socioeconomic impact studies, and biodegradability research. Establish research partnerships. upgrade lab facilities, and promote evidence-based interventions through data-driven insights.

Coordinate interministerial meetings, assess community engagement, and share data to promote sustainable practices. Develop a Stakeholder Engagement Roadmap, support policy advocacy, and promote citizen science and awareness initiatives. Foster partnerships with industries. regional, and global stakeholders to drive eco-friendly solutions and contribute to the Plastics Pollution Treaty.

Identify skill gaps through a needs assessment and develop phased capacity-building programs for advanced monitoring techniques. Participate in training on international standards and conduct programs on marine debris monitoring and coordination. Strengthen regional and global partnerships to support the Plastics Pollution Treaty.

3.6 Impact of MDC





- 1. Governance Alignment and Efficiency
 - Enhanced Policy Implementation / Clear Role Definition.
- 2. Centralized Data and Knowledge Management
 - Unified Data Governance / Promotion of Technological Advancements
- 3. Alignment with International and Regional Frameworks
 - ➤ Leadership in ASEAN / Integration with Global Initiatives
- 4. Strengthened Stakeholder Collaboration
 - Multi-Sectoral Engagement / Enhanced Public Participation
- 5. Economic and Financial Impact
 - Improved Funding Access / Long-Term Cost Efficiency