JCCI International Seminar

Introduction of TBM

Innovative Sustainable Material Mainly Made from Limestone And Material Circulation

Feb. 5th 2025

TBM Co., Ltd.

Global Business Development Team

TBM

Corporate

Company Introduction

Company Name TBM Co., Ltd.

Established August 2011

Address 15F Toho Hibiya Building, 1-2-2,

Yurakucho, Chiyoda-ku, Tokyo, JAPAN

CEO Nobuyoshi Yamasaki

No. of employee 313 *as of December 2023

Capital 100 million yen

*including capital reserve of 12,035,460,000 yen

Business Develop ecological materials and

promote material circulation.



Tohoku LIMEX Factory (Tagajo City, Miyagi Prefecture)



Yokosuka Circular Factory (Yokosuka City, Kanagawa Prefecture)

Corporate

Business Introduction

To realize a decarbonized. recycling-oriented society, we encourage using new environmentally friendly materials and promote resource recycling of waste plastics and



Resource Circulation

- Purchasing and recycling of valuable plastic
- Recycling plant operation for LIMEX and plastic recycling
- Providing resource recycling platform "Maar"

- Research and development of sustainable materials
- Manufacturing of sustainable materials and products
- Delivering sustainable materials and products







LIMEX Business

What is LIMEX?

LIMEX is an inorganic filler composite material, which can be used as plastic and paper alternatives.



LIMEX Business

Why Limestone?

Abundant natural resource worldwide



Limestone

Reduce CO₂ emissions

Economical and stable price

LIMEX Business

Environmental Impact of LIMEX



Reduce oil consumption



Plastic consumption

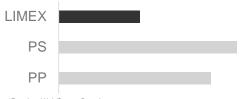


Reduce GHG emissions



GHG emissions * 1

Raw material sourcing ~ incineration (production of final product is excluded)



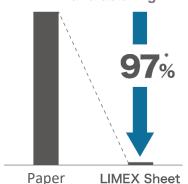
- *Functional Unit/System Boundary
- Evaluation of raw material procurement (including pelletizing), material transportation, product transportation, and disposal process
- Assumed that disposal process is incineration as general waste
- Product manufacturing is omitted since it depends on molding processes

As alternative to paper

Reduce water consumption



Water consumption at manufacturing



Save Forest



Manufactured using 100% renewable energy



^{*1} Simplified LCA conducted by TBM Co., Ltd. (2020) | Calculation Method Life Cycle Inventory | Inventory Database: LCI Database IDEA version 2.3 (2019/12/27), National Institute of Advanced Industrial Science and Technology, Safety and Scientific Research Department and Society and Research Laboratory for IDEA, SuMPO (Sustainable Management Promotion Organization) | Impact Assessment Method: Climate change IPCC 2013 GWP 100a *2 Water use divided by the production volume(weight) during the trial production period of 2022 at Tagajo Plant | Source: Japan Paper Association, "New Water Usage Intensity per 1 ton of Paper and Paperboard Please note that these are estimates for reference only and the values may change depending on the recipe, manufacturing conditions, and the data availability.

LIMEX BUSINESS

Introduction Cases

More than 10,000 companies and municipalities use various LIMEX materials and products.



LIMEX BUSINESS

Global Symbolic Cases of LIMEX

Recognized for its environmental benefits, LIMEX was adopted by LVMH group's cosmetic brands and Big C, a supermarket run by a Thai conglomerate



JCDecaux(FR)/ Backlit Signage



Liwayway VN/ Flexible Packaging



KENDO(LVMH)/ Lipstick package



SEVENTEEN(KR)/ Poster



BigC(Thai)/ Basket



Emami Ltd(India)/ Bottle



Thien Long(VN)/ Pen



BioTech(VN)/ Stand Pouch

New TOPIC

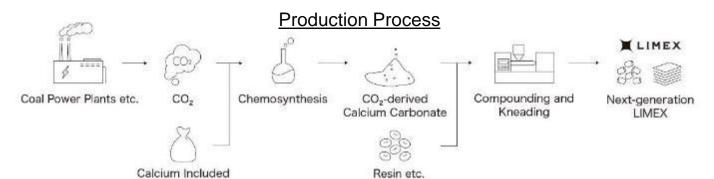
The Next-Generation LIMEX (CR LIMEX)



TBM succeeded to develop "Next-Generation LIMEX" using emission gas CO2 as raw material with **CCU** technology and presented at Davos.

CO2 gas emission from industries





Industrial Waste

Next-Generation LIMEX(made from CO2)



Supported by:







Material Circulation Business

Material Circulation Business in TBM

We promote material circulation from multiple perspectives such as trading plastics and the recycling factory operations.



01Trading waste plastics

Matching business (trading) of waste plastics discharged from business establishments.



02 Material circulation digital platform

Visualize traceability and environmental impact by DX. Support efficient procurement and buying/selling of recycled plastics



03
Recycling factory

Mechanical recycling factory operation

We recycle plastic (PP, PE, PS, etc) and LIMEX in mechanical recycling factory. The construction of the factory was completed in November 2022 by collaborating with sorting machine manufacturer in Europe.

Recycling record in Japan is 17,000 tons/year.



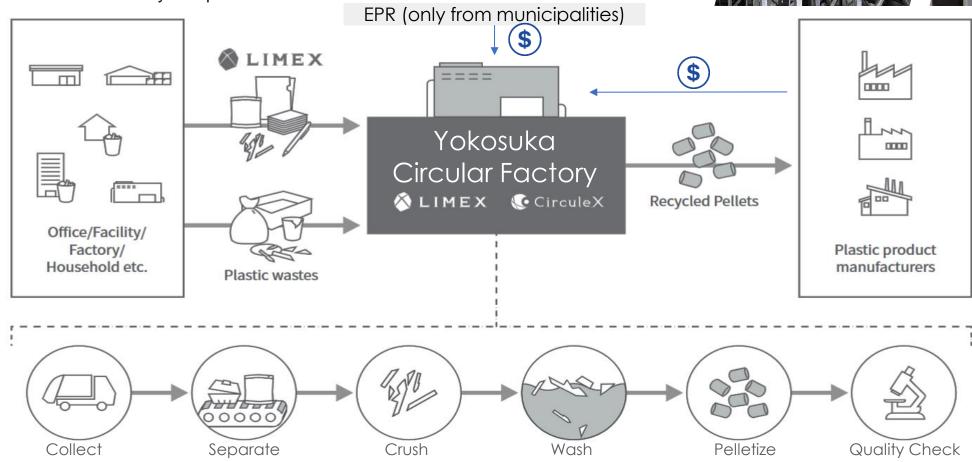
04 Development of final product

Develop high-added value final products as a material manufacturer

Material Circulation Business

Yokosuka Circular Factory | Business Model

The world's first plant to collect and auto-select general-purpose plastics (PP, PE, PS, etc.) and LIMEX for recycling was completed in November 2022. **Double income model**: processing fee and sales of recycled pellets.



8021

Yokosuka Circular Factory | Processes

Maximum Reception of plastics: 40,000 tons/year

Maximum production of Pellet: 24,000 tons/year

Sorting

Crushing & Washing

Pelletizing



PP, PE, PS were sorted automatically by using European technology. In addition to general purpose plastics, **LIMEX** can be also sorted.



Sorted plastics are crushed and washed. In addition, they are separated depending on their specific gravity in this process.



There are five pelletizing lines. An automatic self-cleaning screen changer can remove contaminants.

5

Material Circulation Business

LIMEX Closed-loop recycling

Used LIMEX products (park guides and cups) were collected and recycled into the bakery and employee cafeteria trays.

USE





REUSE









Food Tray



Recycled LIMEX pellets are molded at our partner company in Wakayama and recycled.



Used as food trays in the park



Used as trays in the company cafeteria

Resource Recycling Council (RRC)

TBM launched the Resource Recycling Council (RRC) as an organizer.



Together with more than 190 members from corporates, startups, financial institutions, experts, and local governments etc. Former vice ministers participate as directors and council members. The RRC will carry out policy recommendation and social implementation of the circular economy.

Board Members



条谷 祥輝
Senior
corporate
officer of
TOPPAN



金子 文雄
President of
DAIEI
KANKYO,
a major
recycling
company



坂田 英人 Senior corporate officer of DNP



瀧澤 徳也Chief
Sustainability -/
Officer,
EY Japan



resident of Tobimushi



田中 靖訓 President of REMATEC, a major recycling company



田原 純香 ESG Consultant



中井 徳太郎
Former ViceMinister,
Ministry of
Environment



藤本 あゆみ Chief Marketing Officer, Plug and Play Japan



夫馬 賢治 CEO, Neural a sustainability consulting firm



守屋 実 New business developer



山﨑 敦義 CEO of TBM



TBM

Times Bridge Management

We will realize the "Sustainability Revolution"

Our future we want doesn't just come.

No matter how we predict the future, the future we want will not come.

Only when we take on a challenge with strong will to create the future, we can reach the future we want.

We have experienced the agricultural revolution, industrial revolution, and digital information revolution. The AI revolution is coming next.

So, what is coming after these?

We believe, the "Sustainability Revolution" is coming ... moreover, we have to make it happen.

It is our mission to lead the next coming revolution.

Nobuyoshi Yamasaki, Representative director, CEO

TBM

Please feel free to contact us!

About LIMEX⇒Minori Kitagawa: m-kitagawa@tb-m.com

About Resource Circulation⇒Tatsuki Sasaki: tatsuki-sasaki@tb-m.com