

TICAD V Side Event

JICA's Peacebuilding Programme -Bridge Towards Peacebuilding by Local Government-



JICA's Lessons Learnt in Supporting Regional and Local Governments in Conflict Affected States

Yuko Dohi

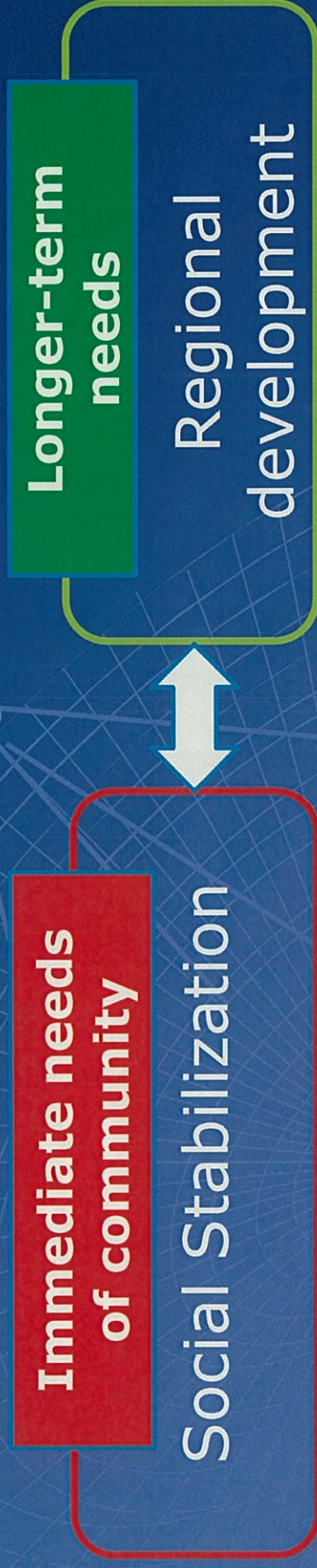
Characteristics of Support for Local Gov't by Phase

immediate post-conflict period

- ◆ Capacity building for restoring essential service delivery functions
 - ◆ Support for creating conducive environment for return/resettlement (incl. land management)
 - ◆ Strengthen capacity to rebuild resilient community
 - ◆ Prepare plans for regional and community development
- ◆ Strengthen public administration system and institutions to improve and sustain service delivery

Roles of Local Gov't in Peacebuilding

- ◆ Address both **social stability needs** and **regional development needs** in timely manner



- ◆ Rebuild and strengthen relationships with both **community** and **national gov't** in phases





Key Issues in Supporting the Regional and Local Gov't in Conflict-Affected States

1. Foster local gov't to work with the community (1)

Regaining trust from community is critical to peacebuilding

Direct
Benefit

- ◆ Services proximate to community as an entry point in immediate post-conflict period



Participation

- ◆ Community participation in planning

Transparency

- ◆ System to feedback the decisions made by gov't to the community

Facilitation

- ◆ Cultivate facilitation capacity between gov't and community

1. Foster local gov't to work with the community (2)

Community empowerment

- ◆ Must integrate **community empowerment** to make use of community's resources/potentials
 - Establish system to manage public facilities/services by community
 - e.g) feeder roads, wells, school management
 - Can also enhance rebuilding conflict-affected community ⁶



2. Local gov't can be and must be the promoter of social cohesion in divided society

Target of services

- ◆ Provide equitable and non-discriminatory services
 - Understand the profile of community
 - Work with informal authorities for wider distribution



Planning process

- ◆ Create inclusive consultation process, incl. both parties to the conflict, in planning for future of the region

3. Mobilize domestic resources to meet the shortage of human resources in local gov't

Target of HRD

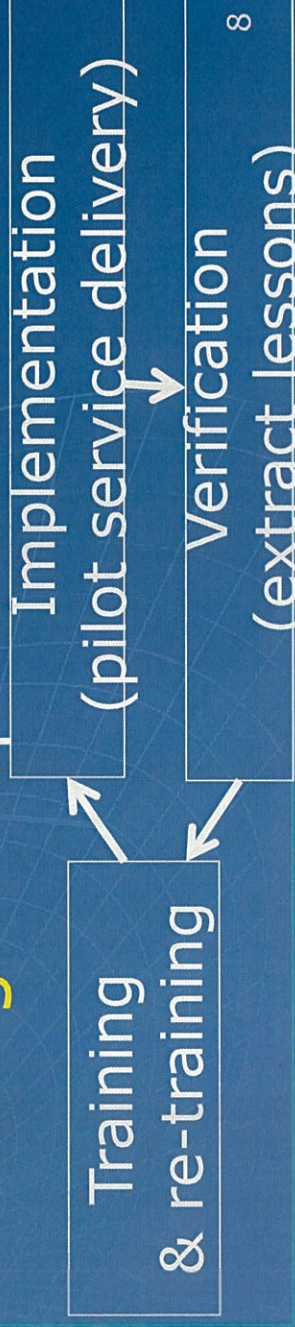


- ◆ For **expansion of public services;**
 - ➔ Train personnel without basic training (integrated into public administration, volunteers/combatants)
- ◆ For **quality improvement;**
 - ➔ Train existing public servants

Process of HRD



- ◆ **Package** the process of HRD



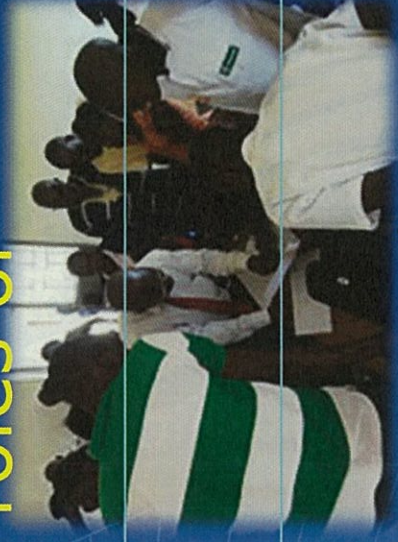
4. Contribute to statebuilding process through supporting local gov't

Inter-gov't relations (vertical)

- ◆ Creating opportunity for discussion and sharing experiences from the ground
 - can promote mutual understanding and partnership between national-regional gov't
 - can facilitate institutionalizing roles of subnational - national gov't

Intra-gov't relations (horizontal)

- ◆ Foster new working relationship among conflict parties from early stage in case of gov't in power-sharing



5. Envisage future model/scenario from early phase in rebuilding local gov't functions

Work with both national and regional gov't to;

Service delivery

- ◆ Create **model of service delivery** together with regional/local gov't
- ◆ Enhance **budget planning and execution capacity** of local gov't from early phase for **sustainable services**



Regional plan

- ◆ Propose **regional development plan** based on the ground experiences

Towards Peacebuilding by Local Gov't

- ◆ Critical to peacebuilding;

-  Renew local gov't-community relations

-  Build system at region-community levels through which social tensions and distributional contestation are managed without resort to violent

e.g. inclusive planning, equitable services, consensus building, use/maintenance rules in community



- Good understanding of conflict-affected community (diverse needs, tensions, etc)

- Importance of process for relationship building^{1.1}

