

Knowledge Co-Creation Program (Group & Region Focus)

GENERAL INFORMATION ON

Energy Policy 課題別研修「エネルギー政策」 JFY 2023

Course No.: 202208409-J001

Course Period: From June 25, 2023, to July 22, 2023

*In the context of the COVID-19 pandemic, please note that there is still a possibility the course period will be changed,

shortened, or the course itself will be cancelled.

This information pertains to one of the JICA Knowledge Co-Creation Program (Group & Region Focus) of the Japan International Cooperation Agency (JICA), which shall be implemented as part of the Official Development Assistance of the Government of Japan based on bilateral agreement between both Governments.

'JICA Knowledge Co-Creation Program (KCCP)' as a New Start

In the Development Cooperation Charter which was released from the Japanese Cabinet on February 2015, it is clearly pointed out that "In its development cooperation, Japan has maintained the spirit of jointly creating things that suit partner countries while respecting ownership, intentions and intrinsic characteristics of the country concerned based on a field-oriented approach through dialogue and collaboration. It has also maintained the approach of building reciprocal relationships with developing countries in which both sides learn from each other and grow and develop together." We believe that this 'Knowledge Co-Creation Program' will serve as a center of mutual learning process.

I. Concept

Background

With rapid economic development in recent years, global energy demand is expected to increase further particularly in developing countries. In this context, if a stable supply energy is not ensured and proper consideration is not given to environment, concerns over constraints on energy supply and demand, skyrocketing energy prices and increase in carbon dioxide emissions will possibly become more serious, which leads to a substantial negative impact on sustainable development in developing countries as well as global economy and environment. Currently, developing countries are also requested to pursue the perspective of ensuring the planning and implementation of energy transitions toward decarbonization, national energy security and efficient utilization of domestic resources in order to establish comprehensive energy policy and supplydemand forecasting. Balancing efforts to achieve a low-decarbonize society, energy security and economic viability in energy policy is especially challenging under the current situation of global pandemic.

For what?

This program will provide participating countries with knowledge on the energy situation and its policy transition in Japan and the rest of the world, and on the utilization of decarbonization technologies in Japan, including hydrogen and ammonia utilization, when they plan energy policies based on energy supply and demand projections and energy balances. It also aims to contribute to the planning and implementation of energy transitions toward decarbonization in developing countries where energy demand is increasing by supporting future activities.

For whom?

This program is offered to an executive energy policy formulation officer of Ministry of Energy or equivalent of governmental agencies.

How?

Participants shall have opportunities to identify approaches and strategies to ensure program effectiveness, enhance knowledge of energy policy, and improve policy planning viability. Participants will also formulate an action plan describing what the participant will do after this program putting the knowledge and ideas acquired and discussed through the program among others into their on-going activities.

Sustainable Development Goals (SDGs)

The United Nations Sustainable Development Goals (SDGs) were adopted as the 2030 Agenda for Sustainable Development by world leaders in September 2015, which now call for action by all countries. As a development cooperation agency, JICA is committed to achieving the SDGs. Through this program, which aims at creating a comprehensive energy policy and demand outlook contributes to realizing the goal 7, 12 and 13, by striving stable supply of energy and consideration for the environment.



II. Description

1. Title (Course No.): Energy Policy (202208409-J001)

2. Course Period:

June 25,2023 to July 22, 2023

3. Target Regions or Countries

ANGOLA, BANGLADESH, BOSNIA AND HERZEGOVINA, BRAZIL, CAMBODIA, EGYPT, ETHIOPIA, FIJI, HONDURAS, INDIA, INDONESIA, IRAN, JORDAN, MALAWI, MONGOLIA, PAKISTAN, PAPUA NEW GUINEA, SOUTH AFRICA, UZBEKISTAN

4. Eligible / Target Organization

This program is offered to governmental agencies such as Ministry of Energy which are engaged in energy policy formulation.

5. Course Capacity (Upper limit of Participants): 19 participants

6. Language to be used in this program: English

7. Course Objective:

A draft policy plan contributing to the formulation of comprehensive energy policy on Carbon Neutrality, at national level based on each country's characteristics and issues will be formulated in the participating organization.

Network among participants and between participants and JICA will be formulated.

8. Overall Goal

A comprehensive energy policy at national level with a medium to long term perspective will be drawn up and implemented.

9. Expected Module Output and Contents:

Modules deal with various global energy policies (Primary energy such as oil, coal, gas/ electricity/ energy conservation/ renewable energy, hydrogen/ammonia etc.) and current situation in Japan. This program consists of the following components. Details on each component are given below:

Expected Module Output	Activities				
Submission of Country Report	Preparation and submission of country Report a participants' issues	aiming to clear of			
(2) Core Phase (In Japan) (June 25 to July 22, 2023)					
Expected Module Output	Subjects/Agendas (Subject to minor changes)	Methodology			
(1) Energy situation and issues in each country are shared among the participants and priority issues are examined.	Country Report Presentation (10 minutes for each participant including questions and answers)	Presentation and Discussion			
(2) Challenges in energy policy in each country are clarified through understanding and comparing changes and current status of energy situation/energy policies in Japan and the rest of the world.	Energy Policy Formation Process in Japan / Japan's Energy Sustainability Goal / Energy Policy in Japan (Oil & Gas / Coal / Electricity & Nuclear Energy / Energy Efficiency & Conservation / New and Renewable Energy), Approach to Global Environmental Issues / Energy Demand Forecasting in the World/Asia / Energy Balance Table / Observation: Thermal Power Plant, Renewable Energy, etc.	Lecture and Discussion Site Visit			
(3) Concepts and methods of energy demand forecasting, energy balance, energy best mix, and policies / plans / business models on Carbon Neutrality, are understood and their applicability in each country is examined.	Survey and Management Methodology for Energy Statistics Data, Energy Database Construction, Understanding/Formulation of Energy Balance Table	Lecture, Discussion and Exercises			
(4) A draft Action Plan of specific countermeasures which contribute to solving challenges in each country is formulated.	Draft and presentation of Action Plan and discussion with experts.	Presentation and Discussion			

10. Attendance requirements and completion conditions

Attendance is required for all programs. Partial attendance is not acceptable. Completion requirements are attendance at all programs, submission of assignments, and passing level of assignments.

III. Conditions and Procedures for Application

1. Expectations from the Participating Organizations:

(1) This course is designed primarily for organizations that intend to address specific issues or problems identified in their operation. Applying organizations are expected to use the program for those specific purposes.

(2) This course is enriched with contents and facilitation schemes specially developed in collaboration with relevant prominent organizations in Japan. These special features enable the course to meet specific requirements of applying organizations and effectively facilitate them toward solutions for the issues and problems.

(3) In this connection, applying organizations are expected to nominate the most qualified candidates to address the said issues or problems, carefully referring to the qualifications described in section III-2 below.

(4) As this program is designed to facilitate organizations to come up with concrete solutions for their issues, participating organizations are expected to make due preparation before starting of this course.

(5) Participating organizations are also expected to make the best use of the results achieved by their participants.

2. Nominee Qualifications:

Applying organizations are expected to select nominees who meet the following qualifications.

(1) Essential Qualifications

- 1) **Current Duties:** be a managerial level official in a policy planning division belonging to Ministry of Energy, or equivalent of governmental agencies.
- 2) **Experience in the relevant field:** more than three (3) years of experience in the fields
- 3) Educational Background: University graduate or its equivalent
- 4) Have an ability to operate spreadsheet software "Microsoft Excel" and "Microsoft PowerPoint".

*Note: This course requires PC operation regarding exercise of energy demand forecasting.

5) Language: have a competent command of spoken and written English which is equal to <u>TOEFL IBT 79-80 (CBT 213, PBT 550) or more (This course includes</u> active participation in discussions and intensive policy proposal writing, thus requires high competence of English ability. Please attach an official certificate

for English ability such as TOEFL, TOEIC etc.)

6) Health: must be in good health to participate in the program in Japan. To reduce the risk of worsening symptoms associated with respiratory tract infection, please be honest to declare in the Medical History (QUESTIONNAIRE ON MEDICAL STATUS RESTRICTION of the application form) if you have been a patient of following illnesses; Hypertension / Diabetes / Cardiovascular illness / Heart failure / Chronic respiratory illness.

(2) Recommendable Qualification

- 1) Age: between the ages of thirty (30) and fifty (50) years.
- 2) Gender Equality and Women's Empowerment: Women are encouraged to apply for the program. JICA makes a commitment to promote gender equality and women's empowerment, providing equal opportunity for all applicants regardless of sexual orientation and gender identity.

3. Required Documents for Application

(1) Application Form:

The Application Form is available at the JICA overseas office (or the Embassy of Japan) Please submit a type-written application form. (Hand-writing will NOT be accepted) * If you have any difficulties/disabilities which require assistance, please specify necessary assistances in the QUESTIONNAIRE ON MEDICAL STATUS RESTRICTION (1-(c)) of the application form. Information will be reviewed and used for reasonable accommodation.

(2) Photocopy of Passport:

You should submit it with the application form if you possess your passport which you will carry when entering Japan for this program. If not, you are requested to submit its photocopy as soon as you obtain it. *The following information should be included in the photocopy: Name, Date of Birth, Nationality, Sex, Passport Number and Expiry Date

(3) English Score Sheet:

to be submitted with the application form, if the nominees have any official English examination scores. (e.g., TOEFL, TOEIC, IELTS)

4. Procedures for Application and Selection:

(1) Submission of Application Form:

Closing date for applications: **Please confirm the local deadline with the JICA overseas office (or the Embassy of Japan)**.

(All required material must arrive at JICA Center in Japan by May 12, 2023

(2) Selection:

Primary screening is conducted at the JICA overseas office (or the embassy of Japan) after receiving official documents from your government. JICA Center will

consult with concerned organizations in Japan in the process of final selection. Applying organizations with the best intentions to utilize the opportunity will be highly valued.

The Government of Japan will examine applicants who belong to the military or other military-related organizations and/or who are enlisted in the military, taking into consideration of their duties, positions in the organization and other relevant information in a comprehensive manner to be consistent with the Development Cooperation Charter of Japan.

(3) Notice of Acceptance

The JICA overseas office (or the Embassy of Japan) will notify the result **<u>not later</u> <u>than May 26, 2023.</u>**

5. Document(s) to be submitted by accepted candidates:

Only accepted candidates are required to make Country Report and to submit it by **June 23, 2023**. Details of the content will be provided after the notice of acceptance.

6. Conditions for Attendance:

The participants of KCCP are required

(1) to strictly observe the course schedule,

(2) not to change the air ticket (and flight class and flight schedule arranged by JICA) and lodging by the participants themselves,

(3) to attend and learn all the programs: partial attendance is not allowed. To understand that leaving Japan during the course period (to return to home country, etc.) is not allowed (except for programs longer than one year),

(4) not to bring or invite any family members (except for programs longer than one year),

(5) to carry out such instructions and abide by such conditions as may be stipulated by both the nominating Government and the Japanese Government in respect of the course,

(6) to observe the rules and regulations of the program implementing partners to provide the program or establishments,

(7) not to engage in political activities, or any form of employment for profit,

(8) to discontinue the program, should the participants violate the Japanese laws or JICA's regulations, or the participants commit illegal or immoral conduct, or get critical illness or serious injury and be considered unable to continue the course. The participants shall be responsible for paying any cost for treatment of the said health conditions except for the medical care stipulated in (3) of "5. Expenses", "IV. Administrative Arrangements",

(9) to return the total amount or a part of the expenditure for the KCCP depending

on the severity of such violation, should the participants violate the laws and ordinances,

(10) not to drive a car or motorbike, regardless of an international driving license possessed,

(11) to observe the rules and regulations at the place of the participants' accommodation, and

(12) to refund allowances or other benefits paid by JICA in the case of a change in schedule.

(13) to respect copyright and portrait rights. To refrain from recording and sharing the video material, audio material, text, images, graphics and other content available during the program except for cases with specific permission.

IV. Administrative Arrangements

1. Organizer:

(1) Center: JICA Tokyo Center (JICA TOKYO)

(2) Program Officer: Ms. MAEDA Yukiko, Industrial Development & Public Policy division Email: tictip@jica.go.jp

* Please add the course number "202208409J001" to a subject of the e-mail.

2. Implementing Partner:

- (1) Name: The Institute of Energy Economics, Japan (IEEJ)
- (2) URL: <u>https://eneken.ieej.or.jp/en/</u>

3. Travel to Japan

(1) Air Ticket: In principle, JICA will arrange an economy-class round-trip ticket between an international airport designated by JICA and Japan.

(2) **Travel Insurance**: Coverage is from time of arrival up to departure in Japan. Thus traveling time outside Japan (include damaged baggage during the arrival flight to Japan) will not be covered.

4. Accommodation in Japan

Basically, JICA will arrange the following accommodation(s) for the participants in Japan:

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JICA Tokyo Center (JICA TOKYO)
Address: 2-49-5 Nishihara, Shibuya-ku, Tokyo 151-0066, Japan
TEL: +81-3-3485-7051 FAX: +81-3-3485-7904
(where "81" is the country code for Japan, and "3" is the local area code)
Please refer to facility guide of JICA TOKYO at its URL,
https://www.jica.go.jp/tokyo/english/office/index.html
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<u>If there is no vacancy at JICA TOKYO</u>, JICA will arrange alternative accommodation(s) for the participants.

5. Expenses

The following expenses in Japan will be provided by JICA

- (1) Allowances for meals, living expenses, outfits, and shipping and stopover.
- (2) Expenses for study tours (basically in the form of train tickets).
- (3) Medical care for participants who become ill after arriving in Japan (the costs related to pre-existing illness, pregnancy, or dental treatment are <u>not</u> included).
- (4) Expenses for program implementation, including materials.
- (5) For more details, please see "III. ALLOWANCES" of the brochure for participants titled "KENSHU-IN GUIDE BOOK," which will be given before departure for Japan.

*Link to JICA HP (English/French/Spanish/Russian):

https://www.jica.go.jp/english/our_work/types_of_assistance/tech/acceptance/tr aining/index.html

6. Pre-departure Orientation*

A pre-departure orientation will be held at respective country's JICA office (or the Japanese Embassy), to provide Participants with details on travel to Japan, conditions of the course, and other matters.

*YouTube of "Knowledge Co-Creation Program and Life in Japan" and "Introduction of JICA Center" are viewable from the link below.

Image videos of 'Introduction of JICA Center (YouTube)' show the following information of JICA Centers: Location, Building, Entrance, Reception(Front desk), Lobby, Office, Accommodation(Room), Amenities(Hand dryer), Bathroom(Shower and Toilet), Toiletries, Restaurant, Laundry Room(Washing machine, Iron), ICT Room(Computer for participants), Clinic, Cash dispenser, Gym, Neighborhood

Part I: Knowledge Co-Creation Program and Life in Japan			
English ver.	https://www.youtube.com/watch?v=SLurfKugrEw		
French ver.	https://www.youtube.com/watch?v=v2yU9ISYcTY		
Spanish ver.	https://www.youtube.com/watch?v=m7I-WIQSDjl		
Russian ver.	https://www.youtube.com/watch?v=P7_ujz37AQc		
Arabic ver.	https://www.youtube.com/watch?v=1iBQqdpXQb4		
Part II: Introduction of JICA Centers in Japan			
JICA Hokkaido	https://www.jica.go.jp/sapporo/english/office/index.html		
(Sapporo)			
JICA Hokkaido	https://www.jica.go.jp/obihiro/english/office/index.html		
(Obihiro)			
JICA Tohoku	https://www.jica.go.jp/tohoku/english/office/index.html		
JICA Tsukuba	https://www.jica.go.jp/tsukuba/english/office/index.html		
JICA Tokyo	https://www.jica.go.jp/tokyo/english/office/index.html		
JICA Yokohama	https://www.jica.go.jp/yokohama/english/office/index.html		
JICA Hokuriku	https://www.jica.go.jp/hokuriku/english/office/index.html		
JICA Chubu	https://www.jica.go.jp/chubu/english/office/index.html		
JICA Kansai	https://www.jica.go.jp/kansai/english/office/index.html		
JICA Chugoku	https://www.jica.go.jp/chugoku/english/office/index.html		
JICA Shikoku	https://www.jica.go.jp/shikoku/english/office/index.html		
JICA Kyushu	https://www.jica.go.jp/kyushu/english/office/index.html		
JICA Okinawa	https://www.jica.go.jp/okinawa/english/office/index.html		

This program is not covered Japan -visit program. YouTube of "Knowledge Co-Creation Program and Life in Japan" and "Introduction of JICA Center" are viewable from the link below.

Part I: Knowledge Co-Creation Program and Life in Japan			
English ver.	https://www.youtube.com/watch?v=SLurfKugrEw		
French ver.	https://www.youtube.com/watch?v=v2yU9ISYcTY		
Spanish ver.	https://www.youtube.com/watch?v=m7I-WIQSDjl		
Russian ver.	https://www.youtube.com/watch?v=P7_ujz37AQc		
Arabic ver.	https://www.youtube.com/watch?v=1iBQqdpXQb4		
Part II: Introduction of JICA Centers in Japan			
JICA Tokyo	https://www.jica.go.jp/tokyo/english/office/index.html		

7. Others:

In the context of the COVID-19 pandemic, please note that there is still a possibility the course period will be changed, shortened, or the course itself will be cancelled.

Date		Time (JST)		ST)	Content
25-Jun	Sun				Arrival
26-Jun		10:00	~	12:00	Briefing
	Mon	14:00	~	16:00	Program Orientation
		16:00	~	17:00	JICA's Assistance to Energy Sector
		09:45	~	10:00	Welcome Address from IEEJ IEEJ's Outline and Activity
07. hm	T	10:00	~	11:45	Country Report Presentation (20 min/Country+Q&A)
27-Jun	Tue	13:00	~	15:00	Country Report Presentation (20 min/Country+Q&A)
		15:15	~	17:15	Country Report Presentation (20 min/Country+Q&A)
		09:45	~	11:45	Country Report Presentation (20 min/Country+Q&A)
28-Jun	Wed	13:00	~	14:30	Country Report Presentation (20 min/Country+Q&A)
		14:45	~	16:15	Lecture: International Energy Situation
		08:45	~	09:30	Transportation
		09:30	~	11:00	Site Visit: Incineration Plant
29-Jun	Thu	11:00	~	13:30	Transportation
		13:30	~	15:30	Site Visit: TBD
		15:30	~	16:45	Transportation
		09:45	~	11:45	Lecture: Energy Policy Formation Process
		13:00	~	14:30	Lecture: Japan's Energy Sustainability Goals
30-Jun	Fri	14:45	~	15:45	Interim Review (1/3)
		15:45	~	16:45	Group Discussion (1/3)
1-Jul	Sat				Day off
2-Jul	Sun				Day off
		09:45	~	11:45	Lecture: Energy Policy in Japan (Oil, Gas)
3-Jul	Mon	13:00	~	14:30	Lecture: Energy Policy in Japan (Coal)
		14:45	~	16:15	Lecture: Energy Policy in Japan (Decarbonization)
	Tue	09:45	~	11:45	Lecture: Energy Policy in Japan (Electricity and Nuclear Energy)
4-Jul		13:15	~	14:45	Lecture: Energy Policy in Japan (Renewable Energy:Renewable Energy Overview)
		15:00	~	16:30	Lecture: Energy Policy in Japan (Renewable Energy:System integration,Energy Storage, Hydrogen)
	Wed	10:00	~	11:30	Lecture: Energy Statistics Collection
5-Jul		13:00	~	15:00	Lecture: Energy Balance Table
		15:15	~	16:45	Lecture: World Energy Demand & Supply Outlook
	Thu	10:00	~	11:30	Lecture: Energy Policy in Japan (Energy Conservation)
6-Jul		13:00	~	14:30	Lecture: Global Environment Issues and Energy

< Reference: Tentative Schedule (2023)>

		08:30	~	09:00	Transportation from Kofu City to Small-scale Hydropower
7-Jul		09:00	~	09:45	Site Visit: Asahosegi Asao Power Station [Small-scale Hydropower]
	Fri	09:45	~	10:30	Transportation from Small-scale Hydropower to Hydrogen P2G Demo Site
		10:30	~	12:00	Site Visit: Komekurayama P2G Demo Site [Hydrogen]
		15:00	~	17:00	Transportation to Tokyo
8-Jul	Sat	10.00		11.00	Day off
9-Jul	Sun				Day off
10-Jul	Mon	09:30	~	17:00	Practice: Scenario Analysis
10 04		09:30	~	10:30	Interim Review (2/3)
11-Jul	Tue	10:45	~	11:45	Group Discussion (2/3)
11-30	Tue		~		
		13:00		17:00	Transportation from Tokyo to Sapporo City in Hokkaido, Stay at JICA Sapporo
		08:00	~	09:00	Transportation
		09:00	~	10:15	Site Visit: Offshore Wind Power Generation at Ishikari Bay
		10:15	~	10:25	Transportation
		10:30	~	12:00	Site Visit: Ishikari LNG Terminal
12-Jul	Wed	12:00	~	13:30	Transportation
		13:30	~	15:00	Site Visit: Hokkaido Oil Joint Strage
		15:00	~	15:35	Transportation
		15:45	~	17:15	Site Visit: Tomakomai CCS Large-Scale Test Site (CCS)
		17:15	~	18:45	Transportation, Stay at TBD
		08:30	~	10:00	Transportation
		10:30	~	11:30	Site Visit: Mori Geothermal Power Plant (Geothermal Power Generation)
13-Jul	Thu	11:30	~	12:30	Transportation
		12:30	~	12:30	Luch and Siteseeing in Hakodate City
		12:30	~	18:30	Transportation from Hakodate City to Tokyo
		09:30	~	10:30	Interim Review (3/3)
14-Jul	Fri	10:45	~	11:45	Group Discussion (3/3)
		13:00	~	17:00	Action Plan Creating
15-Jul	Sat				Day off
16-Jul	Sun				Day off
17-Jul	Mon				Day off
18-Jul	Tue	09:30	~	17:30	Practice: Energy Demand Modeling Day 1
	Wed	09:30	~	12:00	Practice: Energy Demand Modeling Day 2
19-Jul		13:00	~	17:00	Action Plan Creating
	Thu	09:30	~	12:00	Action Plan Presentation (15 min+Q&A/person)
20-Jul		13:00	~	15:00	Action Plan Presentation (15 min+Q&A/person)
		15:15	~	17:15	Action Plan Presentation (15 min+Q&A/person)
21-Jul	Fri	09:00	~	12:00	Action Plan Presentation (15 min+Q&A/person)
		13:00	~	14:30	JICA Evaluation Meeting
		14:30	~	15:00	Closing ceremony
22-Jul	Sat				Return Home

%The program is subject to change and the contents are tentative.

For Your Reference

JICA and Capacity Development

The key concept underpinning JICA operations since its establishment in 1974 has been the conviction that "capacity development" is central to the socioeconomic development of any country, regardless of the specific operational scheme one may be undertaking, i.e. expert assignments, development projects, development study projects, training programs, JOCV programs, etc.

Within this wide range of programs, Training Programs have long occupied an important place in JICA operations. Conducted in Japan, they provide partner countries with opportunities to acquire practical knowledge accumulated in Japanese society. Participants dispatched by partner countries might find useful knowledge and re-create their own knowledge for enhancement of their own capacity or that of the organization and society to which they belong.

About 460 pre-organized programs cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs and are being customized to address the specific needs of different target organizations, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan was the first non-Western country to successfully modernize its society and industrialize its economy. At the core of this process, which started more than 140 years ago, was the "adopt and adapt" concept by which a wide range of appropriate skills and knowledge have been imported from developed countries; these skills and knowledge have been adapted and/or improved using local skills, knowledge and initiatives. They finally became internalized in Japanese society to suit its local needs and conditions.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from this "*adoption and adaptation*" process, which, of course, has been accompanied by countless failures and errors behind the success stories. We presume that such experiences, both successful and unsuccessful, will be useful to our partners who are trying to address the challenges currently faced by developing countries.

However, it is rather challenging to share with our partners this whole body of Japan's developmental experience. This difficulty has to do, in part, with the challenge of explaining a body of "tacit knowledge," a type of knowledge that cannot fully be expressed in words or numbers. Adding to this difficulty are the social and cultural systems of Japan that vastly differ from those of other Western industrialized countries, and hence still remain unfamiliar to many partner countries. Simply stated, coming to Japan might be one way of overcoming such a cultural gap.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.



CORRESPONDENCE

For enquiries and further information, please contact the JICA office or the Embassy of Japan. Further, address correspondence to:

> JICA TOKYO Address: 2-49-5 Nishihara, Shibuya-ku, Tokyo 151-0066, Japan TEL: +81-3-3485-7051 FAX: +81-3-3485-7904