

# JICA

Japan International Cooperation Agency

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## Cooperation in Timor-Leste



# Message from JICA Timor-Leste Office

Loron Di'ak! (Hello!)

Bem vindu iha JICA Timor-Leste Office! (Welcome to JICA Timor-Leste Office!)

Timor-Leste is a nature-rich country with a population of 1.2 million and a land area of 15 thousand square meters. Becoming independent in May 2002, Timor-Leste is the first nation to be born in the twenty-first century.

The dispatch of UN missions which aimed at stability, safety, and establishment of political and administrative foundation ended at the end of year 2012. After the recent rapid improvement of the security situation, the Government of Timor-Leste has started full-scale building of the nation.

JICA has continued to support the Government of Timor-Leste since after the referendum which determined the substantial independence in 1999, through rehabilitation of infrastructure, human capacity building, improvement of people's living, health conditions through the activities by Japanese NGOs, etc. These projects have contributed to improvements in the lives of Timorese people at the beginning of this new nation.

17 years after its independence, Timor-Leste is now facing a new phase of full-scale development and nation building, moving on from the phase of rehabilitation and reconstruction after the conflict. However, there remain numerous challenges to be addressed.

Although efforts since the independence to the present are being rewarded, improvement of governance is needed towards full-scale nation building, sustainable and autonomous administrative management and basic service delivery for the welfare of people. The present situation in some sectors, such as education, health, sanitation etc. still has a long way to be fully adequate.

The Government of Timor-Leste has established a mid and long-term development plan from 2011 to 2030, "Strategic Development Plan (SDP)", and is trying to move on to the stage of full-scale development. On the other hand, the Japanese Government issued the joint press release "Advanced Partnership towards Growth and Prosperity" when the then President of the Democratic Republic of Timor-Leste, H. E. Mr. Taur Matan Ruak visited Japan in March 2016. In this statement, the importance of developing the bilateral relationship from "cooperation for post conflict reconstruction" into a new phase of "cooperation for growth and prosperity" was emphasized.

Also, the current economic structure of Timor-Leste heavily depends on oil and gas revenue, so promotion of industry diversification is very necessary for sustainable nation building, and in order to promote economic activities, developing quality infrastructure including maintenance and management is needed.

In addition, the Government of Timor-Leste is aiming to become the 11<sup>th</sup> ASEAN member state, and the Japanese Government is giving its full support for the acquisition of the membership.

Based on the present development situation in Timor-Leste and considering these frameworks such as the SDP and the Advanced Partnership as well as the development guideline in the international communities, "Sustainable Development Goals (SDGs)", JICA continues to support Timor-Leste in order to contribute to its nation-building and human capital development. We hope and believe that Timor-Leste will not only be recognized as a successful case of "peace building", but also of "nation building".

Obrigadu barak! (Thank you very much)

All the staff of JICA Timor-Leste Office  
(May, 2019)



# JICA's Approach

## What is JICA?

Japan International Cooperation Agency (JICA) is an Incorporated Administrative Agency which aims to contribute to the promotion of international cooperation as well as the sound development of Japanese and global economy by supporting the socioeconomic development, recovery or economic stability of developing regions.

JICA is in charge of implementing Japan's ODA and supports developing countries through a flexible combination of various types of assistance methods, such as Technical Cooperation, Grants and Loan Aid. JICA is the world's largest bilateral aid agency and operates in over 150 countries and regions of the world.

## Technical Cooperation

Technical Cooperation supports the development of human resources that will promote the socioeconomic development in developing countries, the improvement of technical standards and the establishment of administrative systems by utilizing the knowledge, experience and technologies of Japan. By accepting training participants in Japan and dispatching Japanese experts, JICA promotes developing countries' capabilities in tackling issues that hamper development.



## Loan Aid

ODA Loans support developing countries above a certain income level by providing low-interest, long-term and concessional funds to chiefly develop the area of socioeconomic infrastructure. Private-Sector Investment Finance, on the other hand, provides financial support for private sector activities in developing countries.



## Grant Aid

Grants provide funds to developing countries with low income levels without the obligation of repayment. It is used to finance the development of infrastructure, including schools, hospitals, water-supply facilities and roads, as well as the procurement of medicines, equipment and other supplies.

## Disaster Relief

In cases where large-scale disasters occur overseas, JICA supports the affected countries in two ways; dispatch of Japan Disaster Relief (JDR) teams and provision of emergency relief supplies. JDR is composed of five units: rescue team, medical team, infectious diseases response team, expert team and the Self-Defense Force unit. They are dispatched in response to requests from the governments of affected countries or from international organizations.

## Citizen Participatory Cooperation

JICA cooperates in diverse ways with Japanese NGOs, local governments, universities and other organizations that participate in international cooperation activities. JICA dispatches volunteers such as Japan Overseas Cooperation Volunteers (JOCVs) as a part of its Citizen Participatory Cooperation.



## Private Sector Investment Finance

JICA has relaunched the Private Sector Investment Finance (PSIF) operation in 2012. PSIF aims to support private sector to address the following three key development challenges: (1) Infrastructure development; (2) Sustainable Development Goals (SDGs) and poverty alleviation; and (3) Conservation and prevention for climate changes. There are products of PSIF, those are Loan (Project Finance, Corporate Finance, and Bank Loan) and Equity (Private Equity Investment and Fund Investment)

## JICA's Partnership with the Japanese Private Sector

JICA supports to solve development challenges which developing countries are tackling by introducing outstanding knowledge, techniques, technology and products of Japanese Private Sector through activating them to expand their field into developing countries. JICA supports Japanese Private Sector to conduct verification survey, feasibility survey and technology dissemination program.



# JICA and Timor-Leste

## History of JICA's Cooperation in Timor-Leste

- 2000 Opening of JICA office in Dili
- 2002 Independence of Timor-Leste
- 2006 Nation Crisis
- 2010 The First dispatch of JOCV
- 2011 Launch of SDP
- 2016 Opening of the new JICA Timor-Leste office
- 2017 Reaches training participants to 1,000
- 2018 Reaches dispatched JOCV to 100
- 2019 Establishment of JICA Alumni

## JICA's Cooperation at a Glance

### 2000 – 2006 Support for reconstruction and rehabilitation of the nation

JICA is one of the oldest development partners of Timor-Leste and its office was opened in Dili in March 2000, before the independence of Timor-Leste. In the early days of the cooperation, JICA concentrated its support on nation-building through urgent rehabilitations of various infrastructures, such as national roads, ports, electricity distribution network, irrigation systems, water supplies and power supplies.

### 2006 – 2011 Sustainable development for building a self-reliant nation

When the Government succeeded in restoring security and created confidence in the country after the crisis of 2006, JICA increased the cooperation in capacity development through technical cooperation projects, such as road maintenance, rice production and support towards the faculty of engineering, the National University of Timor-Leste.

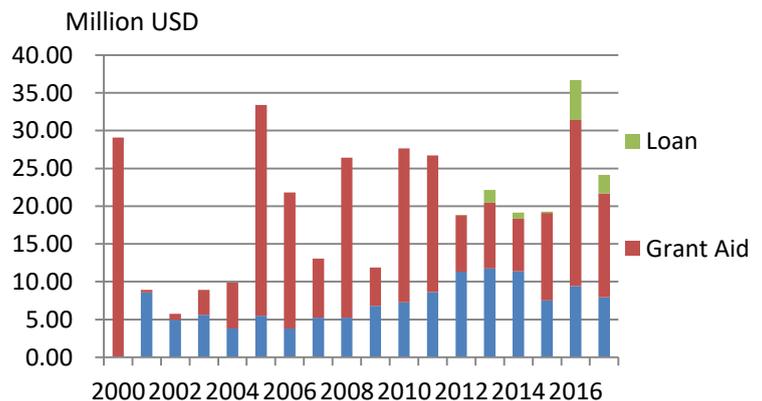
### 2012 – 2016 Cooperation towards development from rehabilitation

As the Government of Timor-Leste launched “the Strategic Development Plan 2011-2030 (SDP)” in July 2011, the Government of Japan reviewed its country assistance policy for Timor-Leste in April 2012 to support the plan. In alignment with the SDP and the Japanese government policy, JICA continues its assistance for constructing important infrastructure facilities with the technical assistance to maximize the benefit of the facilities. Combining technical cooperation with infrastructure projects is one of the characteristics of JICA's cooperation.

### 2017 – For Establishing the Foundation of Sustainable Development

Japanese Government renewed its assistance policy in 2017 by viewing Timor-Leste as it has achieved to maintain stable peace after 15 years since its independence and has been advancing towards full-fledged nation-building as well as industry diversification. The Government of Japan, aligning with the SDP as well as the Sustainable Development Goals (SDGs), sets “Development and Improvement of Infrastructure”, “Promotion of Industry Diversification” and “Improvement and Expansion of Social Service Delivery” as priority areas for assisting Timor-Leste.

Since the opening of JICA Timor-Leste Office in Dili in 2000, JICA has implemented various cooperation projects and assistance towards Timor-Leste, contributing from its rehabilitation to development. Technical Cooperation and Grant Aid have been implemented every year from the beginning. In 2012, the very first loan in Timor-Leste was agreed between two countries to upgrade the Road No.1 which is now co-financed with ADB.



Values of JICA Programs in Timor-Leste

\*1 The total amount of disbursements in the relevant year

\*2 The total amount provided under Exchange of Notes concluded in the relevant year

# Japan's Country Assistance Policy for Timor-Leste

Timor-Leste has achieved to maintain stable peace after 17 years from its independence and has been advancing towards full-fledged nation-building as well as industry diversification based on the SDP launched in 2011.

The Government of Japan, in alignment with the SDP as well as the Sustainable Development Goals (SDGs), and from the perspective of ensuring stability, prosperity and human security in Southeast Asia region, sets “Development and Improvement of Infrastructure”, “Promotion of Industry Diversification” and “Improvement and Expansion of Social Service Delivery” as priority areas for assisting Timor-Leste.

## Strategic Development Plan (SDP) of Timor-Leste



### Japan's Basic Policy for Assistance :

Assisting the Process for Establishing the Foundation of Sustainable Development of the Country

#### Priority Area 1

##### Development and Improvement of Socioeconomic Infrastructure

In order to promote economic activities in Timor-Leste, JICA will focus on developing quality infrastructure including its maintenance and management.

#### Priority Area 2

##### Promotion of Industry Diversification

In order to support Timor-Leste in diversifying its industry and shifting from the current economic structure which heavily depends on oil and gas revenue, Japan assists Timor-Leste's efforts in developing industries including agriculture and fishery, enhancing efficiency, and developing industrial human resources.

#### Priority Area 3

##### Improvement and Expansion of Social Service Delivery

In order to support the government of Timor-Leste to develop human resources capable of providing social service delivery which benefits each individual throughout the country, JICA will mainly assist capacity building on government's policy planning and implementation.

# Japan's Country Assistance Policy for Timor-Leste

## Priority Area 1

### Development and Improvement of Socioeconomic Infrastructure

#### The Project for the Capacity Development of Road Services in Timor-Leste

Timor-Leste is carrying out road rehabilitation across the country with loans and grants from the Asian Development Bank, the World Bank and JICA as well as the national budget. However, roads are frequently damaged because they are mostly located in mountainous terrain and are frequently affected by natural disasters such as heavy rains, landslides and flooding. Road maintenance is crucial to keeping roads in a good condition. JICA provides technical assistance to develop human resources and institutional capacity of road maintenance in both technical aspect and management aspect including budgeting.



#### The Project for Urgent relocation of Ferry Terminal in Dili Port

The sea routes are frequently used when people travel between Dili and remote areas such as Oecusse and Atauro. Timor-Leste will increase the number of ferries from one to three, but the current condition of the port is dangerous because cargos and passengers are using the same place. In order to solve this issue, with Japan's Grant Aid, the ferry terminal will be relocated to a new place with a new jetty which can accommodate two ferries.



#### The Project for Construction of Upriver Comoro Bridge

Currently, Dili has about 20% of the total population of the country, and the population distribution of the capital is expanding. Accordingly, the east-west traffic within the city is rapidly increasing. In addition, it is expected that Timor-Leste will build a new big port and conduct additional development projects in the Tibar bay. With serious concerns over the increasing number of traffic and congestion on the existing Comoro Bridge in the future, a new bridge with access road has been constructed by Japan's Grant Aid and named as "Hinode Bridge".



#### Capacity Development of Faculty of Engineering, Science and Technology, UNTL Phase 2

Through the long history of cooperation with Faculty of Engineering, Science and Technology (FoEST), UNTL, FoEST has started four-year bachelor program since 2012. As the second phase of the project, we are focusing on contribution to the society in Timor-Leste, therefore, the purpose of this project is "Education and Research functions corresponding to Social Needs are Enhanced". A grant aid project, Construction of New Buildings of the Faculty, is also on-going to improve quality of education and training at the Faculty.

# Japan's Country Assistance Policy for Timor-Leste

## Priority Area 2

### Promotion of Industry Diversification

#### The Project for Increasing Farmers Households' Income through Strengthening Domestic Rice Production in Timor-Leste

Agriculture is one of the potential industries in Timor-Leste. However, most of the farmers are engaged in subsistence farming even though the demand for local rice is high. The purpose of this project is to generate farmers' income through improvement of 1) rice cultivation techniques, 2) irrigation management, 3) market access and 4) rice purchasing system and storage management of the National Logistic Center.



#### Industrial Development Advisor

Transforming Timorese petroleum-reliant economy into private sector-led economy through industrial diversification is essential for sustainable industrial development in Timor-Leste. This advisor assists the Ministry of Commerce and Industry (MCI) in developing concrete action plans to make success models for industrial development and taking necessary initiatives for execution of the action plans.

#### The Project for Community-Based Sustainable Natural Resource Management (CBNRM) Phase II

Industrial development through sustainable use of natural resources is one of the key issues when addressing petroleum-reliant economy and accomplishing sustainable economy in Timor-Leste. This project promotes community based natural resource management (mainly forestry and watershed management) through participatory land use planning. In addition, based on the future land use plan, various micro programs (e.g. conservation agriculture, food processing etc.) are implemented.



#### Policies and Countermeasures against Illegal, Unreported and Unregulated (IUU) Fishery (Country Focused Training)

Annual economic loss through IUU fishery in Timor-Leste is estimated to be approximately US\$ 40 million. Therefore, it is important to combat IUU fishing in order to achieve sustainable fishery development. Through this training course, government officials from the Ministry of Agriculture and Fisheries (MAF) and National Police of Timor-Leste (PNTL) learn Japanese policies and experience related to IUU fishery and also how to utilize the monitoring system for fishing activities.



# Japan's Country Assistance Policy for Timor-Leste

## Priority Area 3

### Improvement and Expansion of Social Service Delivery

#### Infrastructure Project Appraisal and Evaluation Advisor

After the independence in 2002, Timor-Leste is now in the time to change its direction from "Reconstruction" to "Development" and many construction projects are on-going and being planned. However, the national budget has a limitation and it is therefore necessary to spend public budget properly and effectively. From this aspect, it is very important to enhance the capacity for screening and evaluating projects before approving projects. A Japanese expert has been working together with Timorese counterparts to establish a practical project evaluation method.



#### Rehabilitation and Improvement of Water Supply System

JICA has been supporting the water sector since 2000 through rehabilitation and improvement of Water Supply System including Water Treatment Plants and capacity development of DNSA (National Directorate for Water Services). "Capacity Development for Water Supply System" project was conducted from 2008 till 2010. Water Supply Improvement Advisor has been working with DNSA since 2012 in collaboration with the Chiba Prefecture Waterworks Bureau, Japan.

#### Capacity Development for Community Policing

JICA's support on the capacity development of community policing for PNTL started in 2008 with the introduction of Japanese police system (KOBAN and CHUZAIYO) as one of the references. From 2013 until 2016, "Capacity Development Project for Community Policing" was undertaken. This project consisted of a training in Japan followed by one in Indonesia, as well as dispatch of short term Japanese experts to Timor-Leste. The support for community policing is continued through trainings and their follow ups.



#### Human Resource Development Scholarship (JDS)

Since 2014, five government officials have obtained master degrees in Japan and one more participant is expected to complete master course in 2019. This long term training program aims to support the human capital development among civil servants for planning and policy making. This initiative is continued under a different scheme called, "The Project for Human Resource Development Scholarship"(JDS), which will dispatch 8 students to master's courses in Japan from 2019 each year.

# Knowledge Co- Creation Programs (KCCP)

The Knowledge Co-Creation Program, formerly called the Training Program, is an essential tool of JICA's technical cooperation. It utilizes Japan's knowledge, skills, and development experiences to promote human resource development and to solve development issues in partner countries.

**By inviting officials from developing countries to Japan** or a third country, and with cooperation from domestic partners, the Knowledge Co-Creation Program provides technical knowledge and practical solutions for development issues in participating countries. JICA hosts approximately 11,000 participants every year in cooperation with its 14 domestic offices across Japan.

Up to March 2019, **a total of 2,223 Timorese people have participated in this program** held either in Japan or in a third country.

## JICA Alumni Association of Timor- Leste

JICA started training programs for Timor-Leste in 2000, and more than a thousand Timorese people have participated in these programs since then. Those ex-trainees have formed an association called JICA Alumni Association of Timor-Leste. The main objectives of this association are to strengthen the relationship among ex-training participants; to promote and transfer knowledge and skills among all members of the association; and to implement the activities of ex-trainees after returning from training courses.

JICA Alumni Association of Timor-Leste is now preparing for the implementation of activities such as seminars, sports activities, training programs and other social activities based on the plan that they have discussed together.



# JICA Partnership Program

The JICA Partnership Program (JPP) was introduced in 2002 to support and cooperate with the implementation of projects formulated by **Japanese NGOs, Japanese local governments, and Japanese universities** to utilize their accumulated knowledge and experience in assistance activities for developing countries. JPP is a technical cooperation program implemented by JICA to contribute to the social and economic development of partner countries at the **grass-roots level**.

## The main three goals of JICA Partnership Program

1. Meeting the diverse needs of developing countries by utilizing the knowledge and experience of Partners in Japan for international cooperation activities
2. Strengthening collaboration between communities in both developing countries and Japan by promoting the participation of Japanese citizens in international cooperation activities
3. Encouraging local citizens in Japan to employ their knowledge, experience, and technologies for international cooperation activities, which in turn revitalize Japanese communities



# Japan Overseas Cooperation Volunteers (JOCV)

JICA's volunteer program supports activities by citizens who wish to cooperate in the economic and social development as well as reconstruction of developing countries. This volunteer program is widely recognized as one of representative programs of Japan's international cooperation and are highly praised by partner countries.

As summarized in the phrase **“together with the local community,”** JOCVs live and work together with communities in the country to which they are sent, speak the language of the community and carry out activities with an emphasis on raising self-reliant efforts while fostering mutual understanding.

As of 2019, volunteers from Japan are dispatched to Timor-Leste for cooperation in the following four areas : agriculture , tourism, health and social welfare, and education and sports.

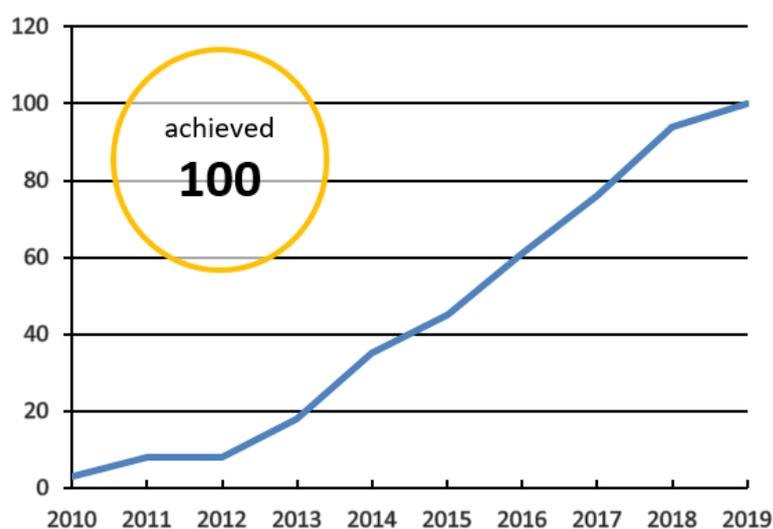
Areas and Fields of JOCV programs in Timor-Leste (as of March,2019)

Areas of Cooperation	No. of JOCVs	Fields of Cooperation	
Agriculture	9	Community Development Marketing	Vegetable Growing
Tourism	23	Cooking Ceramics Dress Making Environmental Education Handicrafts	Marketing Museology Photography Program Production Tourism
Health / Social Welfare	37	Assistive Products Community Development Computer Technology Laboratory Technology Marketing Nutrition	Occupation Therapy Pharmacy Physical Therapy Public Health Public Healthy Nursing
Education / sports	31	Aikido Elementary Education Physical Education	Soccer Volleyball

2019 is the 10th anniversary of dispatching JOCV.  
And the 100th volunteer arrived at Timor-Leste in January 2019.



JICA Volunteers  
Timor-Leste



Cumulative Total of JOCV in Timor-Leste (as of March, 2019)

# Activities of JOCVs

Field: Aikido

Host Organization: Police Training Center

The volunteer loves Aikido so much that he wanted to help people overseas through teaching Aikido. He teaches to more than 50 students from adults to children in Police Training Center and private dojo in GMT. The instructors are also his students. Aikido club was recently established in March 2019. He will continue to do his best to improve his students' Aikido skill.



Field: Dress making

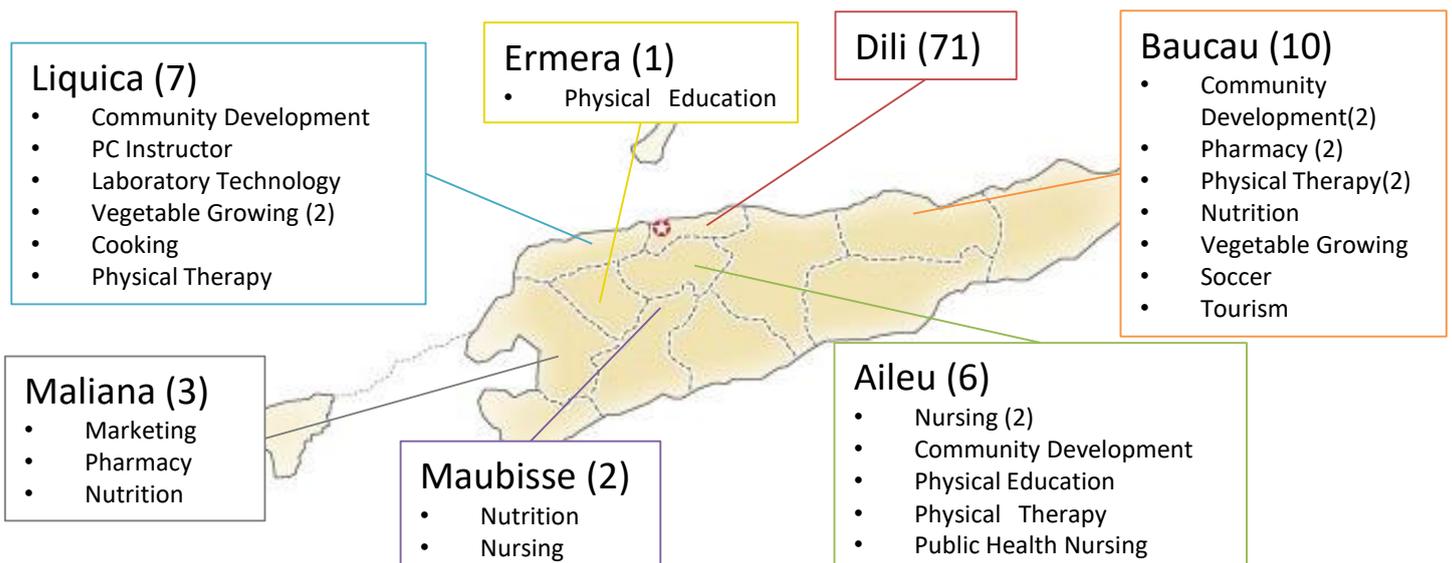
Host Organization: School of Hospitality and Tourism

Before coming to Timor-Leste, the volunteer launched a new brand to vitalize local economy in Japan. She teaches Dress Making at School of Hospitality and Tourism in Dili. She tries many things to improve her class effectively. She aims to increase the number of workers related to fashion. She is also dreaming of launching a new brand in Timor-Leste.

Field: Public Health

Host Organization : Red Cross Timor-Leste

After graduating from university, the volunteer worked as a nurse at the pediatrics department in a hospital in Japan. Working in Youth department in Red Cross, she promotes inclusive activity in communities, making people aware of disabilities and accept the differences and diversity, including the physical and gender issues. She said, "I not only share my knowledge with local people, but I can also learn by working together with them."



Cumulative Numbers and Activities of JOCVs dispatched in each area (as of March, 2019)

JICA Cooperation in Timor-Leste

# JICA's Projects in Timor-Leste (MAP)

Japanese Fiscal Year (Apr.-Mar.)

## Dili

①, ②, ④, ⑦, ⑧, ⑨, ⑪, ⑫, ⑮

- ▲ 2000 The Study on Urgent Rehabilitation Plan in East Timor
- 2004 Road Rehabilitation Work Control
- 2004 Procurement
- 2004-2005 Advisor for Water Supply
- 2004-2005 Aid Coordination Advisor
- 2004-2005 Policy on Technical Education in Tertiary Education
- 2004-2005 Financial and Economic Advisor to President Office
- 2004-2006 Infrastructure Policy Adviser
- 2004-2006 Advisor for Roads
- 2004-2008 Irrigation and Water Users' Association Advisor
- 2004-2008 The Project for Rehabilitation of Power Supply in Dili
- 2004-2008 The Project for Improvement of Water Supply in Dili
- 2005-2006 Senior Policy Advisor to the MAFF
- 2005-2006 Aid Coordination
- 2006 Island Medicine
- 2006-2007 Financial and Economic Advisor to President Office
- 2006-2008 Project for Capacity Building of Periodic Road Maintenance in the Democratic Republic of Timor-Leste
- 2006-2008 The Project for Capacity Development by Training, and Preparation of Guidelines and Manuals for Roads
- 2006-2009 The Project for Strengthening of the Capacity of the National Institute of Public Administration (INAP)
- 2006-2010 The Project for the Rehabilitation of Dili Port
- 2006-2010 The Project for the Capacity Development of Teaching Staff in the Faculty of Engineering, The National University of Timor-Leste [Hera]
- 2008-2010 Senior Policy Advisor for the Minister for Agriculture and Fisheries
- 2008-2011 Technical Adviser for Mapping
- 2009-2011 Environmental Impact Assessment Advisor
- ▲ 2009-2011 Project for Promotion of Agribusiness in Timor-Leste
- 2009-2012 The Project for Urgent Improvement of Water Supply System in Bemós-Dili
- 2010-2011 Advisor for Foreign Debt Management Procedure (Timor Leste)
- 2010-2011 Advisor on Trade and Commerce
- 2010-2013 Agriculture Promotion Advisor (Irrigation & Rice Cultivation)
- 2010-2013 Timor-Leste and Okinawa "Community Peace for Development" Project
- 2010-2014 The Project for the Capacity Development of Road Works in Timor Leste
- 2011-2012 Infrastructure in Road Sectors, South-South and Triangular Cooperation
- 2011-2013 Advisor on Environmental Impact Assessment
- 2011-2013 The Project for Urgent Improvement of Water Supply System in Bemós-Dili Phase 2
- 2011-2016 Capacity Development of the Faculty of Engineering, Science and Technology, the National University of Timor-Lorosa'e [Hera]

- 2012 Project Set-Up Support for the National Road No.1 Upgrading Project
- 2012 Expert for National Development Agency Capacity Development (Road, Power, Water and Port)
- 2012-2014 Aid Coordination Advisor
- 2012-2015 Advisor for Port Facility & Security
- 2012-2016 Advisor on Improvement of Water Supply of DNSAS
- 2013 Expert for Strengthening Institutional Capacity of National Development Agency (ADN: Agencia de Desenvolvimento Nacional) (Phase II)
- 2013-2014 Agriculture Sector Management Advisor
- 2013-2015 Development Administration Advisor
- 2013-2015 Agriculture and Irrigation Advisor
- 2013-2015 Project for Agriculture Master Plan and Irrigation Development Plan
- 2013-2016 Road Policy Advisor
- 2013-2016 Timor-Leste and Okinawa "Community Empowerment for Peace" Project
- 2013-2017 Development of Community Policing Project
- 2014-2016 Industrial Policy Advisor
- 2014-2016 Aid Coordination Advisor
- 2014-2016 Project for Study on Dili Urban Master Plan
- 2014-2017 Capacity Development Project on Road Maintenance of Timor-Leste with the Case of the National Road No.1 through Triangular Cooperation by Timor-Leste, Indonesia and Japan
- 2015 Port Facility Maintenance
- 2015-2017 Water Supply Improvement Adviser
- 2015-2018 **Agriculture and Agricultural Community Promotion Advisor**
- 2015-2019 **The Project for Construction of Upriver Comoro Bridge**
- 2016 Infrastructure Project Evaluation Advisor
- 2016-2019 **Adviser for Port Planning and Facility**
- 2016-2018 **Integrated Planning Advisor**
- 2016-2018 **Aid Coordination Advisor**
- 2016-2018 **Road Policy Advisor**
- 2016-2021 **Industrial Development Advisor**
- 2016-2019 **The Project for the Capacity Development of Road Services in Timor-Leste (CDRS)**
- 2016-2020 **The Project for the Construction of New Buildings for the Faculty of Engineering, Science and Technology of the National University of Timor-Leste [Hera]**
- 2016-2020 **The Project for Urgent Relocation of Ferry Terminal in Dili Port**
- 2016-2021 **Project for Capacity Development of the Faculty of Engineering, Science and Technology, the National University of Timor-Lorosa'e Phase 2 (CADEFEST Phase2) [Hera]**
- 2017-2019 **Infrastructure Project Appraisal and Evaluation Advisor**
- 2017-2020 **Water Supply Improvement Advisor**

## Bobonaro

③, ⑪, ⑬, ⑮

- 2007-2009 The Project for Rehabilitation and Improvement of Maliana I Irrigation System

## Covalima

③, ⑪, ⑬

- 2008-2012 The Project for Construction of Mora Bridge
- 2013-2017 The Project of River Training for the Protection of Mola Bridge

## Ainaro

③, ④, ⑤, ⑥, ⑦, ⑧, ⑩, ⑬, ⑭

- 2003-2006 Support for Coffee Growers in Maubisse Sub-district
- 2006-2009 The Project to Support Coffee Growers in Maubisse Sub-district, Ainaro District: Phase Two
- 2009-2012 Livelihood Improvement with Participation of Women in Coffee Producing Area

## Oecussi

③

- 2010-2013 The Oecusse Port Urgent Rehabilitation Project

## Ermera

③, ⑥, ⑩, ⑬, ⑭

- 2003-2006 Community Development Project Through Improvement of Coffee Quality and Diversification of Food Supply in Letefoho Sub-district of Ermera
- 2004-2007 Health Education Promotion Project, Ermera District, East Timor Phase II
- 2005-2006 The Cultivate Programs for Medical Assistants and Oral Health Control at Liquica
- 2006-2009 Promotion of Self-reliance for Coffee Growers' Cooperative in Letefoho Sub-district, Ermera District
- 2009-2011 Promotion of Self-reliance for Coffee Growers' Cooperative in Letefoho Sub-district, Ermera District
- 2014-2017 Enhance Community Health Workers'(CHW) Activities Through SISCa in Hatolia sub-district

# JICA's Projects in Timor-Leste (MAP)

## Lautem

③, ⑦

- ③ 2003-2006 Expansion of the Primary Health Care Program
- ⑦ 2005-2008 Advancement of Living of People in Los Palos through Fair Trade
- ③ 2007-2010 Participatory Primary Health Care Project in Lautem District, Timor-Leste
- ⑦ 2007-2010 The Rehabilitation Project of the Fishery Northern Coast of Lautem
- ③ 2011-2013 All Saudavel' Integrated Health Model Village Project

## Manatuto

①, ③, ⑥, ⑩, ⑫, ⑭

- ① 2005-2010 Irrigation and Rice Cultivation Project in Manatuto
- ③ 2010-2015 Irrigation and Rice Cultivation Project in Manatuto - Phase 2
- ⑥ 2013-2017 the Project for Rehabilitation and Improvement of Buluto Irrigation Scheme

## Aileu

③, ④, ⑥, ⑩, ⑬, ⑭

- ③ 2007-2010 Enhancing Family Health Promoter Program in Alien District
- ④ 2010-2013 Strengthen Health Staff's Support for Family Health Promoter's SISCa Activities (FHPP)

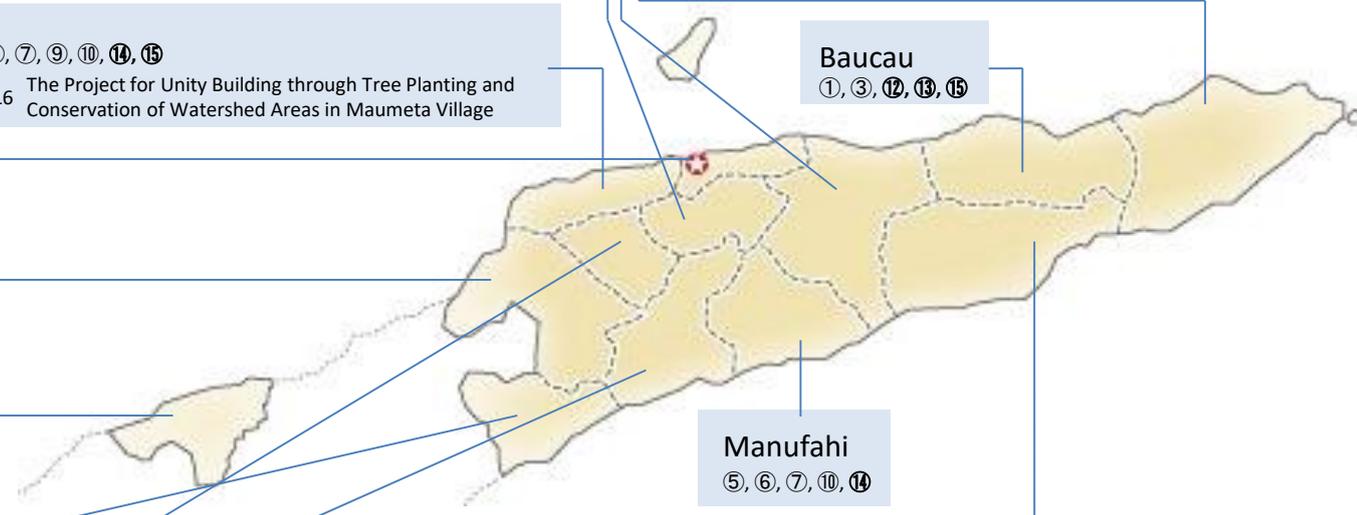
## Liquica

①, ②, ③, ⑥, ⑦, ⑨, ⑩, ⑭, ⑮

- ① 2011-2016 The Project for Unity Building through Tree Planting and Conservation of Watershed Areas in Maumeta Village

## Multiple Municipalities

- ① ▲ 2000 The Study on Urgent Establishment of Topographic Mapping in East Timor
- ② ■ 2003-2005 The Project for Rehabilitation of Power Distribution Network in Dili
- ③ ■ 2003-2006 The Project for Reconstruction of Primary Schools and Junior High Schools
- ④ ■ 2004-2006 The Project for Improvement of Roads between Dili and Cassa
- ⑤ ■ 2005-2008 The Project for Improvement of Water Supply in Same and Ainaro
- ⑥ ▲ 2005-2010 Community-based Integrated Watershed Management in Laclo and Comoro river basins
- ⑦ ● 2008-2011 Capacity Development Project for Water Supply System in Dili and Four Towns (Ainaro, Same, Liquica and Lospalos)
- ⑧ □ 2009-2012 Extension of Coffee Producers' Cooperative Model
- ⑨ ■ 2010-2011 The Project for Introduction of Clean Energy by Solar Electricity Generation System
- ⑩ ● 2010-2015 Project for Community-based Sustainable Natural Resource Management
- ⑪ ● 2011-2014 Coordination Project for Community Based Road Implementation
- ⑫ ◆ 2012- National Road No.1 Upgrading Project
- ⑬ □ 2013-2018 Project for Promoting Agribusiness by Rural Women
- ⑭ ● 2016-2019 The Project for Community-Based Sustainable Natural Resource Management(CBNRM) Phase II
- ⑮ ● 2016-2021 Project for Increasing Farmers Households' Income through Strengthening Domestic Rice Production in Timor-Leste



**Baucau**  
①, ③, ⑫, ⑬, ⑮

**Manufahi**  
⑤, ⑥, ⑦, ⑩, ⑭

**Viqueque**  
③  
□ 2016-2018 The Project for Building Recycling System on Agriculture "Transferring Waste into Treasure on the Basis of Haga City Model"

## Legend

<b>Bold Letter:</b> On-going Project (as of March, 2019)	
<p><i>Schemes (by symbols)</i></p> <ul style="list-style-type: none"> <li>◆ ODA Loan</li> <li>■ Grant Aid</li> <li>● Technical Cooperation</li> <li>○ Individual Expert</li> <li>□ JICA Partnership Program</li> <li>▲ Development Survey</li> </ul>	<p><i>Areas of Cooperation (by colors)</i></p> <ul style="list-style-type: none"> <li>■ Energy</li> <li>■ Planning Administration, Human Resources, Commerce &amp; Tourism, mineral industry</li> <li>■ Public Works</li> <li>■ Agriculture, Forestry, and Fishery</li> <li>■ Health</li> <li>■ Others</li> </ul>



## Mission

JICA, in accordance with the Development Cooperation Charter, will work on human security and quality growth.

## Vision : Leading the world with trust

JICA, with its partners, will take the lead in forging bonds of trust across the world, aspiring for a free, peaceful and prosperous world where people can hope for a better future and explore their diverse potentials.



## Actions

- 1. Commitment:** Commit ourselves with pride and passion to achieving our mission and vision
- 2. Gemba:** Dive into the field ("gemba") and work together with the people
- 3. Strategy:** Think and act strategically with broad and long-term perspectives
- 4. Co-creation:** Bring together diverse wisdom and resources
- 5. Innovation:** Innovate to bring about unprecedented impacts

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