

# Advisory Committee on Evaluation

JICA established the Advisory Committee on Evaluation to enhance the evaluation quality, strengthen feedback of evaluation results and ensure accountability.

The Committee includes experts in international cooperation and those with evaluation expertise from international organizations, academia, NGOs, media and private sector groups.

The meetings involve discussion of various activities related to JICA's project evaluation, as well as focusing on how JICA has responded to advice and recommendations issued by the Committee to date. Below are the main points discussed in the meetings in FY 2019.

## List of Committee Members

(as of January 2020)

Chairperson	
Motoki Takahashi	Professor, Graduate School of Asian and African Area Studies, Kyoto University
Acting Chairperson	
Akifumi Kuchiki	Professor, College of Bioresource Sciences, Nihon University
Members	
Jun Ishimoto	Vice-Chairman, Engineering and Consulting Firms Association, Japan (ECFA)
Katsuji Imata	Board Chair, CSO Network Japan
Akira Kawaguchi	Director, International Cooperation Bureau, Keidanren (Japanese Business Federation)
Takashi Kurosaki	Professor, Institute of Economic Research, Hitotsubashi University
Satoko Kono	President, ARUN LLC
Tetsuo Kondo	Director, United Nations Development Programme (UNDP) Representation Office in Tokyo
Mika Funakoshi	Journalist (Former Deputy Editor, Digital contents Section, Kyodo News)
Kiyoshi Yamaya	Professor, Doshisha University Graduate School of Policy and Management

## In-Committee Discussions

### Report on recent JICA project evaluation activities (1) Sharing of project evaluation results beyond organizational boundaries

The Spring Conference of the Japan Evaluation Society: Qualitative Comparative Analysis (QCA) with the case of the forest project in India, process analysis (bridge project in Sri Lanka) and efforts in the peacebuilding project using Problem-Driven Iterative Adaptation (PDIA) were introduced.

Sharing information with the Global Delivery Initiative (GDI), the World Bank Group's knowledge platform: as well as introducing good practice examples from JICA, GDI cases were disseminated regularly to share within JICA.

### (2) Building evaluation capacity

JICA introduced evaluation practices and sector analysis examples during the ODA Evaluation Workshop held by the Ministry of Foreign Affairs as part of efforts to boost evaluation capacity in developing countries (held in Thailand in 2019).

Internal evaluation third-party quality checks (QCs): third-party reviews on process and judgement in internal evaluations conducted by overseas offices and domestic centers were all reported.

An internal evaluation award system was launched and incentives to enhance the evaluation capacity of overseas offices and national staff

were introduced.

### Exchanging views on the revised DAC evaluation criteria

Discussions on revising evaluation criteria which were examined by the Development Assistance Committee (DAC) of the Organisation for Economic Co-operation and Development to adapt the Agenda 2030 adopted by the UN in 2015 were introduced.

The major views of the Committee members were as follows:

★The current Five DAC criteria were formulated and established in 1991, but given significantly changing global trends in international cooperation over the past 30 years, such as mobilization of private funds, these criteria need revising accordingly.

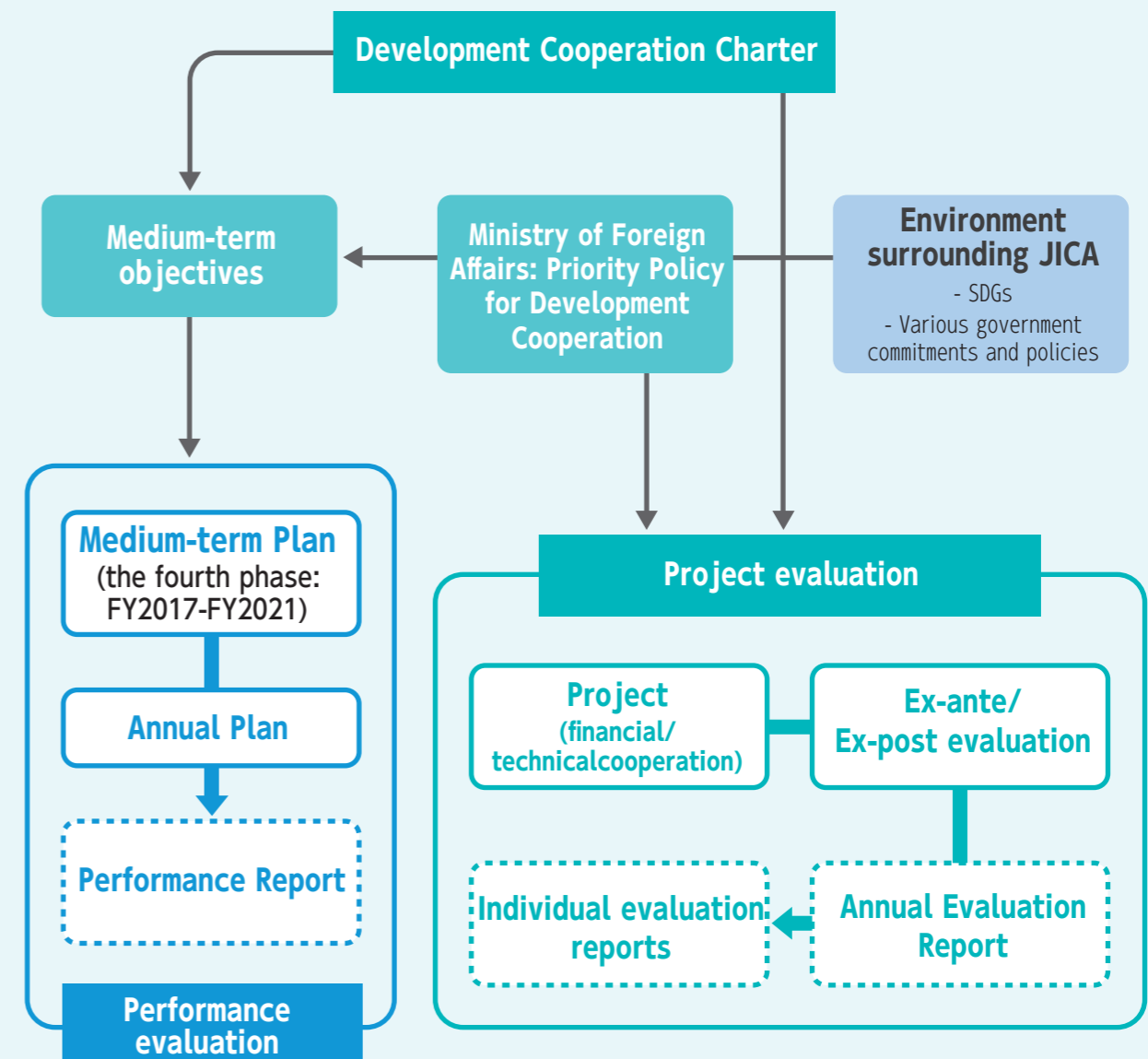
★Evaluation starts with envisioning the outcome. Although inputs generate outputs, the purpose of ex-post evaluation under the ODA schemes involves confirming and analyzing whether they are firmly linked to outcomes. Consideration of this point should be what underpins the revision of the DAC Evaluation Criteria on this occasion.

★Japan's international contribution scheme remains limited and ODA is one such limited example. Accordingly, international norms are also deemed a key part of evaluation criteria. JICA should conduct future evaluations by recognizing this point as one of the important perspectives.



## Performance evaluation

Following the Act on General Rules for Incorporated Administrative Agencies, JICA is obliged to prepare a medium-term plan for achieving the medium-term objectives assigned by the competent minister, evaluate the annual plan yearly and conduct self-evaluation, as distinct from individual project evaluations. Accordingly, JICA has conducted performance evaluation and published the results since 2003, with the current medium-term plan covering the period from FY 2017 to FY 2021. JICA has also established an advisory committee on performance evaluation separating from the Advisory Committee on Evaluation.



Link to relevant reports (in Japanese) → <https://www.jica.go.jp/disc/jisseki/index.html>