## **List of Projects**

## Rating is assigned on the basis of evaluation results and Project Evaluations is made public in an intelligible way.\*

In order to publish evaluation results in a more friendly way and to let people deeply understand the evaluation, JBIC began applying a four-grade rating scale to project evaluation in FY 2003: A (highly satisfactory), B (satisfactory), C (moderately satisfactory), and D (unsatisfactory). At first (1) relevance, (2) effectiveness (impacts), (3) efficiency and (4) sustainability of a

project are assessed and an overall evaluation made by applying the results to a rating flowchart. Quantitative criteria are employed as much as possible and every effort is made to ensure the objectivity of rating. Of 52 projects evaluated in FY 2003, 20 were assigned an A grade (38%), 20 a B grade (38%), 10 a C grade (20%), and 2 a D grade (4%).

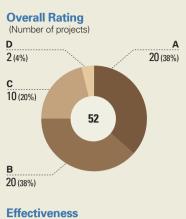
## Rating Flowchart 1 Relevance 2 Effectiveness(Impacts) 3 Efficiency 4 Sustainability 5 Overall Rating Sustainability 6 (Highly Satisfactory) Efficiency 6 Sustainability 6 (Moderately Satisfactory) Efficiency 7 Sustainability 7 C (Moderately Satisfactory)

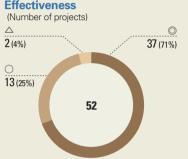
## **Rating Method**

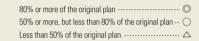
| Item                         | Points   | Criteria  |   |   | Notes  |  |  |
|------------------------------|--|---|---|---|--|--|--|
| 1 Relevance                  | Evaluate the relevance to development  | Consistent with needs/policies                        | O<br>×  |   |  |  |  |
|                              | needs at appraisal and at present, and consistency with development policies.  | Not consistent with needs/policies                    |   |   |  |  |  |
| 2 Effectiveness<br>(Impacts) | Compare planned and actual figures to measure the effectiveness.   | 80% or more of the original plan                      | 0   |   | Consider multiple indicators to measure the effectiveness of the project, based on the major effectiveness indicator |  |  |
|                              |  | 50% or more, but less than 80% of the original plan   |   |   |  |  |  |
|                              |  | Less than 50% of the original plan                    | Δ   |   |  |  |  |
| 3 Efficiency                 | Compare planned and actual, in terms of project output, term, and cost. Based on the results of each comparison, rate the overall efficiency of the project. | 1. Output   |   |   | Output is constructed facilities and/or  |  |  |
|                              |  | 80% or more of the original plan                      | 0   | 3 | procured equipment and materials.  |  |  |
|                              |  | 50% or more, but less than 80% of the original plan   | 0   | 2 | If there is a change in output, take into  |  |  |
|                              |  | Less than 50% of the original plan                    | Δ   | 1 | consideration that.  |  |  |
|                              |  | 2. Term   |   |   |  |  |  |
|                              |  | 125% or less of the original plan                     | 0   | 1 |  |  |  |
|                              |  | More than 125%, but 200% or less of the original plan | 0   | 2 |  |  |  |
|                              |  | More than 200% of the original plan                   | Δ   | 3 |  |  |  |
|                              |  | 3. Cost (Total project cost in foreign currency)      |   |   |  |  |  |
|                              |  | 125% or less of the original plan                     | 0   | 1 |  |  |  |
|                              |  | More than 125%, but 200% or less of the original plan | 0   | 2 |  |  |  |
|                              |  | More than 200% of the original plan                   | Δ   | 3 |  |  |  |
|                              |  | 4. Overall Efficiency                                 | Overall efficiency = output / ((term+cost)/2) |   |  |  |  |
|                              |  | Overall efficiency > 2.50                             | 0   |   |  |  |  |
|                              |  | 2.50 > Overall efficiency = 1.50                      |   |   |  |  |  |
|                              |  | Overall efficiency < 1.50                             |   | Δ |  |  |  |
| 4 Sustainability             | Evaluate the sustainability based on the financial aspects, consider technical capacity and operation & management system                                    | Highly sustainable                                    | 0   |   | Rate △ for projects with liabilities exceeding assets, chronically in the red, with severe budget shortages, etc.    |  |  |
|                              |  | No major problem                                      |   |   |  |  |  |
|                              |  | Major concern at evaluation                           | l   | Δ |  |  |  |
| 5 Overall Rating             | Perform an overall rating.   | Please see the above flow chart.                      | ase see the above flow chart.                 |   |  |  |  |

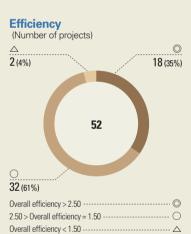
"While the rating is intelligible to understand, there is a fear that one side of evaluation results is excessively emphasized, which induces various discussions on its propriety. Considering the fact that the international development financial organizations, including the World Bank and Asian Development Bank, have applied the rating, JBIC implemented the trial in its own way.

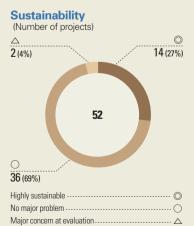
| lo.     | Country           | Project  | Relevance | Effectiveness | Efficiency | Sustainability | Overall Rat |
|---------|-------------------|--|-----------|---------------|------------|----------------|-------------|
| 1       | Thailand          | Strengthening Vocational and Technical Manpower Production Program   | 0         | 0             | 0          | 0              | В           |
| 2       | Thailand          | Three Provincial Cities Water Supply Expansion Project,  | 0         | 0             |            | 0              | В           |
| <u></u> |                   | Three Southern Provincial Cities Water Supply Expansion Project  |           |               | ļ          |                |             |
| 3       | Thailand          | Telephone Network Expansion Projects and   | 0         | 0             | 0          | 0              | Α           |
|         |                   | Local Cable Network Projects (total: six projects)   |           |               |            |                |             |
| 4       | Thailand          | Flue Gas Desulfurization Plant for Mae Moh Power Plant Project (Unit 8-11)   | 0         | 0             | 0          | 0              | Α.          |
| 5       | Indonesia         | The Renovation of Dayeukolot Workshop Project  | 0         | <u>©</u>      |            |                | В.          |
| 6       | Indonesia         | Kotapanjang Hydroelectric Power and Associated Transmission Line Project (1)(2)  | 0         | 0             | 0          | 0              | В           |
| 7       | Indonesia         |  |           |               | l          |                |             |
| 8       | Indonesia         | Bili-Bili Multi-purpose Dam Project (1)(2)(3)  | 0         | 0             | <u>©</u>   | 0              | Α           |
|         |                   | Banjarmasin Coal Fired Steam Power Plant Project   | O         | 0             | 0          |                | В           |
| 9       | Indonesia         | Bali International Airport Development Project (2)   | 0         | 0             | 0          | 0              | В           |
| 0       | Indonesia         | The Telephone Outside Plant Maintenance Center Project (2)   | 0         | 0             | 0          | 0              | Α           |
| 1       | Indonesia         | The Bapedal Regional Monitoring Capacity Development Project   | <u> </u>  | 0             | 0          | 0              | С           |
| 2       | Indonesia         | Radio and Television Networks Improvement Project (3)  | 0         | 0             | 0          | 0              | В           |
| 3       | Indonesia         | Padang Area Flood Control Project (2)  | 0         | 0             | 0          | 0              | A           |
| 4       | Indonesia         | Mt.Merapi and Mt.Semeru Volcanic Disaster Countermeasures Project (2)  | 0         | 0             | 0          | 0              | Α           |
| 5       | Indonesia         | Komering Irrigation Project (2)  | 0         | 0             | 0          | 0              | Α           |
| 6       | Indonesia         | Agricultural Development Project (2)   | 0         | 0             | 0          | 0              | Α           |
| 7       | Indonesia         | Mulawarman University Development Project  | 0         | 0             | 0          | 0              | В           |
| 8       | Indonesia         | Rural Electrification Project (2)  | 0         | 0             | 0          | 0              | В           |
| 9       | Indonesia         | Road Maintenance Improvement Project (2)   | 0         | 0             | 0          | 0              | В           |
| 20      | Indonesia         | Dr. Hasan Sadikin Hospital Improvement Project   | 0         | 0             | 0          | 0              | Α           |
| 21      | Indonesia         | Rural Areas Infrastructure Development Project (2)   | 0         | 0             | 0          | 0              | В           |
| 2       | Indonesia         | Extension and Improvement of Telecommunications<br>Networks in Expanded Jakarta Areas (1)(2)                               | 0         | 0             | 0          | 0              | Α           |
| 23      | Malaysia          | Rehabilitation of Tenom Pangi Hydropower Project   | 0         | 0             | 0          | 0              | С           |
| 4       | The Philippines   | Cavite Export Processing Zone Development Project  | 0         | 0             | 0          | 0              | Α           |
| 25      | The Philippines   | Rosario-Pugo-Baguio Road Rehabilitation Project  | 0         | 0             |            | 0              | В           |
| 26      | The Philippines   | NEA/VECO Rural Electrification Project   | 0         | 0             | 0          | 0              | В           |
| 7       | The Philippines   | Improvement in Power Grid Project  | 0         | 0             | 0          | 0              | С           |
| 28      | Republic of Korea | Medical Facilities Expansion Project (2)   | 0         | <u>-</u>      | 0          | 0              | В           |
| 9       | Republic of Korea | Education Facilities Expansion Project (2)(3)  | 0         | 0             | 0          | 0              | Α           |
| 80      | Republic of Korea | Research Equipment Reinforcement Project   | 0         | 0             | <u>o</u>   | 0              | Α           |
| 1       | Republic of Korea | Livestock Feedmills Construction Project   | 0         | 0             | Δ          | 0              | C           |
| 2       | Mongolia          | Railway Transportation Rehabilitation Project (1)(2)   |           |               |            |                |             |
|         |                   |  | <u> </u>  | O             | <u>©</u>   |                | Α           |
| 4       | Vietnam           | Coastal Communication System Project   | 0         | 0             | 0          |                | В           |
|         | Sri Lanka         | The Regional Telecommunications Development Project  | 0         | 0             | 0          | 0              | Α.          |
| 5       | Sri Lanka         | Plantation Reform Project  | <u> </u>  | 0             | O          | 0              | В           |
| 36      | Bangladesh        | Energy Saving, Environmental Protection and Improvement of<br>On-Stream Factor of Ghorasal Urea Fertilizer Factory Project | 0         | 0             | 0          | Δ              | С           |
| 7       | India             | Eastern Gandak Canal Hydroelectric Project   | 0         | Δ             | 0          | 0              | D           |
| 8       | India             | Haldia Port Modernization Project  | 0         | <del></del>   | 0          | <u> </u>       | A           |
| 9       | India             | Upper Indravati Irrigation Project   | 0         | <u>©</u>      | 0          | 0              | В           |
| 0       | India             | Upper Kolab Irrigation Project   |           |               |            |                |             |
| 1       | India             | Afforestation and Pasture Development Project along Indira Gandhi Canal Area   | 0         | 0             |            |                | C<br>^      |
|         |                   |  | 0         | 0             | 0          | O              | Α           |
| 2       | India             | Srisailam Power Transmission System Project (1)(2)   | <u> </u>  | 0             | 0          | 0              | ΑΑ          |
| 3       | India             | Kothagudem'A' Thermal Power Station Rehabilitation Project   | 0         | 0             | 0          | 0              | Α.          |
| 4       | India             | Tuticorin Port Dredging Project  | 0         | 0             | <u>©</u>   | 0              | Α.          |
| 5       | Nepal             | Kulekhani Disaster Prevention Project (2)  | 0         | 0             | 0          | 0              | В           |
| 6       | Pakistan          | Daudkhel Fertilizer Plant Modernization Project (1)(2)   | 0         | 0             | 0          | 0              | В           |
| 7       | Ecuador           | Telecommunication Network Expansion Project  | 0         | 0             | 0          | 0              | В           |
| 8       | Uzbekistan        | Three Local Airports Modernization Project (1)(2)  | 0         | 0             | 0          | 0              | С           |
| 9       | Kazakhstan        | Railway Transport Capacity Development Project   | 0         | 0             | 0          | 0              | С           |
| 0       | Botswana          | North-South Carrier Water Project  | 0         | 0             | 0          | 0              | С           |
| 1       | Tunisia           | Agricultural Sector Investment Project   | 0         | 0             | 0          | 0              | С           |
| 52      | Kenya             | Horticultural Produce Handling Facilities Project  | 0         | Δ             | Δ          | Δ              | D           |











<sup>\*</sup> In terms of relevance, the consistencies between needs/policies and project objectives were identified for all projects.

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