# EX-ANTE EVALUATION

JBIC conducts an ex-ante evaluation for each project to verify project necessity and set target objectives. The ex-ante evaluation report is then published following the conclusion of the ODA loan agreement.

# Overview of Ex-Ante Evaluation

JBIC has conducted ex-ante evaluations for all development projects since FY2001, and has published the Ex-ante Evaluation Reports following the conclusion of the respective ODA loan agreement. It confirms project necessity, outcomes and

implementation plans, and sets the quantitative targets with the future evaluation plans. Our objectives in making the reports public are to ensure accountability and to improve the transparency of development aid efforts.

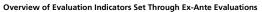
#### Projects with ex-ante evaluations (announced in FY2006)

Country	Project Name		
	Development Policy Loan (3)		
	Infrastructure Reform Sector Development Program		
	Engineering Services for the Jakarta MRT System Project		
	PLN Operation Improvement System Project for Supporting Generation Facilities		
	Peusangan Hydroelectric Power Plant Construction Project		
Indonesia	North-West Sumatra Inter-connector Transmission Line Construction Project		
	Railway Double Tracking on Java South Line Project (3) (Engineering Services)		
	Hasanuddin University Engineering Faculty Development Project		
	ICT Utilization Project for Educational Quality Enhancement in Yogyakarta Province		
	Regional Infrastructure for Social and Economic Development Project		
	National Geo-Spatial Data Infrastructure Development Project		
	Aceh Reconstruction Project		
Philippines	Pasig-Marikina River Channel Improvement Project (2)		
	Guizhou Province Environment Improvement and Education Project		
	Inner Mongolia Autonomous Region Hohhot City Atmospheric Environment Improvement Project		
	Yunnan Province Kunming City Water Environment Improvement Project (1)		
	Higher Education Project (Liaoning, Hebei, and Hainan Provinces)		
	Henan Province Afforestation Project		
	Jilin Province Jilin City Comprehensive Environment Improvement Project		
China	Heilongjiang Province Harbin City Water Environment Improvement Project		
	Guangxi Zhuang Autonomous Region Yulin City Water Environment Improvement Project		
	Yunnan Kunming Water Environmental Improvement Project (2)		
	Ningxia Water Environmental Improvement Project		
	Xingjiang Environmental Improvement Project (1)		
	Sichuan Water Environmental Improvement Project		
	Anhui Water Environmental Improvement Project		
	Jilin Afforestation Project		
	Inner Mongolia Hohhot Atmospheric Environment Improvement Project (2)		
Cambodia	Greater Mekong Power Network Development Project (Cambodia Growth Corridor)		
	Fifth Poverty Reduction Support Credit		
Vietnam	Nghi Son Thermal Power Plant Construction Project (1)		
	O Mon Thermal Power Plant and Mekong Delta Transmission Network Project (4)		
	Ho Chi Minh City Urban Railway Construction Project (Ben Thanh – Suoi Tien Section)		
	Southern Binh Duong Province Water Environment Improvement Project		
	Vinh Phuc Province Investment Climate Improvement Project		

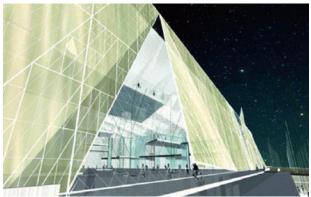
Country	Project Name					
	Rural Community Internet Use Development Project					
Vietnam	Northern Vietnam National Roads Traffic Safety Improvement Project					
	Hanoi - Ho Chi Minh City Railway Line Bridges Safety Improvement Project (2)					
Laos	Second Poverty Reduction Support Operation					
	Pro-Poor Rural Development Project					
Sri Lanka	Greater Colombo Urban Transport Development Project					
	Water Sector Development Project					
	Grid Substations and Associated Transmission Lines Developmer Project					
Bangladesh	Telecommunication Network Development Project					
	Karnaphuli Water Supply Project					
Pakistan	Indus Highway Construction Project (3)					
Pakistan	Dadu-Khuzdar Transmission System Project					
	Bangalore Distribution Upgradation Project					
	Transmission System Modernization and Strengthening Project in Hyderabad Metropolitan Area					
	Delhi Mass Rapid Transport System Project (2)					
	Visakhapatnam Port Expansion Project					
	Andhra Pradesh Irrigation and Livelihood Improvement Project					
India	Tripura Forest Environmental Improvement and Poverty Alleviation Project					
	Gujarat Forestry Development Project (2)					
	Kerala Water Supply Project (2)					
	Agra Water Supply Project					
	Amritsar Sewerage Project					
	Orissa Integrated Sanitation Improvement Project					
Maldives	Maldives Tsunami Reconstruction Project					
F	Environmental Pollution Abatement Project					
Egypt	The Grand Egyptian Museum Construction Project					
Peru	Irrigation Sub-Sector Project					
Kenya	Sondu-Miriu Hydropower Project Sang'oro Power Plant					
,	Fourth Poverty Reduction Support Credit					
Tanzania	Arusha-Namanga-Athi River Road Development Project					
	Jendouba Rural Water Supply Project					
	National Television Broadcasting Center Project					
Tunisia	Water Saving Agriculture Project in Southern Oasis Area					
	Private Investment Credit Project					
Namibia	Rundu-Elundu Road Upgrading Project					
Mozambique	Montepuez-Lichinga Road Project					
	Watershed Management Project					
Morocco	Urban Areas Living Environment Improvement Project					
	Sewerage System Development Project (2)					
African Development Bank	Private Sector Assistance Loan under the joint initiative titled EPSA for Africa					

## **Egypt: The Grand Egyptian Museum Construction Project**

In Egypt, tourism is one of the four major sources of foreign currency earnings in addition to energy exports, Suez Canal earnings and remittance from overseas workers. Tourism is a strategic industry for bringing the current account into surplus. In particular, it is one of the most important issues to be addressed in order to increase the attractiveness of the country as a tourist destination and to utilize effectively the historical and cultural heritages that are vital resources for the country's tourism. JBIC concluded an ODA loan agreement for this project in FY2006. This project aims to strengthen such functions as preservation, restoration, display, research and education regarding historical and cultural assets by constructing a new museum in the Giza district (15 km southwest of Cairo), where the three great pyramids are located, to replace the deteriorated Cairo Museum (opened in 1902), thereby contributing to development of the country's tourism industry and generation of employment opportunities. The ex-ante evaluation confirmed that the project is an extremely important national project based on the Fifth Five-Year Plan for Socio-Economic Development (2002-2007) of Egypt, and verified the quantitative indicators for the project such as "Number of tourists visiting the target facilities," "Entrance fee revenues," and "Number of cultural properties restored."



Indicator	Target Figure (Two years after project completion)		
Number of tourists visiting the target facilities (tourists)	5,085,000		
Entrance fee revenues (for the project's facilities) (\$millions)	30.3		
Number of cultural properties restored (number)	5,000		



Architect Impression at Completion Drawing source: http://www.gem.gov.eg/index/arch\_competition/index.htm



Gold mask planned for exhibit

## Indonesia: Hasanuddin University Engineering Faculty Development Project

Against a backdrop of intensifying competition with goods imported from overseas, accompanying rapid development in surrounding countries, and increasing economic deregulation coupled with the increasing importance of Indonesia as an export base, the lack of human resources (including engineers) in Indonesia is becoming an issue in an environment where industries are being challenged to improve their competitiveness. Furthermore, the disparity in development between the western region, centered on Java, and the eastern region is significant. While the eastern region thrives in agriculture, fisheries, and marine resources, there are many areas where development is lagging due to lack of technical capacity and information, infrastructure networks, and human resources. In the future, to promote industrial development by improving local manufacturing capability to enhance value-added aspects, the development of human resources is an urgent issue.

This project will strengthen human resource development and upgrade research capabilities in the field of engineering by developing and expanding the engineering department as well as implementing fellowship and research programs (overseas (Japan) and domestic doctoral degree programs, joint research, etc.) at Hasanuddin University of Sulawesi Province located in the eastern region of Indonesia. The ex-ante evaluation verified the quantitative indicators for the project such as "Number of

students of the Engineering Faculty," "Area of laboratory per student," and "Percentage of lecturers with Masters and doctorate degrees."

#### Overview of Indicators Set Through Ex-Ante Evaluations

Indicator (Unit)	Base Line Figure (2005)		Target Figure (2018 [Five years after project completion])*		
Number of students of	Undergraduate	3,871	Undergraduate	4,560	
the Engineering Faculty (undergraduate, Masters, and	Masters	298	Masters	1,060	
doctoral course) (people)	Doctorate	20	Doctorate	204	**
Lecturer-student ratio (lecturer/undergraduate students)		1:13		1:10	**
Area of laboratory per student (m²) (laboratory area/total student number)		1.9m <sup>2</sup>		6.6m <sup>2</sup>	**
Percentage of lecturers with Masters and doctorate degrees (%)		69%		85%	**
Grade Point Average (GPA) of undergraduate students (points)		3.04		3.3	
Number of years for undergraduate students to graduate (years)		5.2		4.5	
Percentage of graduates obtaining employment within 6 months after graduation (%)		70%		100%	
Average number of research papers for publication (per person annually) (number)		0.7	One	or more	

The target year is set as when all students will start their freshman year at the new campus

<sup>\*\*</sup> The target figures to be achieved two years after project completion.