

# INTRODUCTION OF EXTERNAL EVALUATORS

All project evaluations are undertaken by external evaluators.

In order to ensure objectivity and accountability, JBIC commissions external evaluators to conduct evaluation and rating of all projects. On evaluation, the external evaluators consult with the developing countries' governments and executing agencies, collect data from the beneficiaries, and implement a project site survey.

The table below lists the evaluators who conducted the ex-post project evaluations.

\* Profiles are shown only for team leaders. (Listed in Japanese syllabary order. Titles omitted.)

External Evaluators	Organization Commissioned	Profile	Project
Takeko Inuma Juichi Inada* Mamoru Kobayashi	Senshu University	Earned his M.A. and completed the doctoral course in International and Interdisciplinary Studies at the University of Tokyo (Graduate School of Arts and Sciences). Professor at Senshu University (School of International Economics) since 1997. Conducted overseas research at the World Bank (DEC & LICUS Unit/OPCS). Specializes in development assistance policy analysis and socioeconomic research.	23 TELECOMMUNICATION NETWORK EXPANSION PROJECT IN THE COLOMBO METRO AREA
			24 GREATER DHAKA TELECOMMUNICATIONS NETWORK IMPROVEMENT PROJECT (2)
Masafumi Ikeno	KRI International Corp.	Graduated from the United Graduate School of Agricultural Science, Tokyo University of Agriculture and Technology, majoring in rural sociology. Took present position in 1996 after serving with the Japan Overseas Cooperation Volunteers (JOCV). Specializes in rural and social development.	34 TRANSMISSION (PHASE D) PROJECT
			35 SUB-TRANSMISSION (PHASE B-2) PROJECT
			36 ROAD IMPROVEMENT PROJECT
Norio Ishijima Yasufumi Uekita Nobu Kuroda Hidetoshi Saito Fuyuka Hanyu Kenichiro Hidaka* Toshiya Matsui Andras Morgos Haruo Yagi Satoshi Yamato	University of Tsukuba	Completed Ph.D. in Engineering from the Graduate School of Engineering, University of Tokyo. Professor at the Graduate School of Comprehensive Human Sciences, University of Tsukuba, since 2000 after serving as an assistant professor at Toyohashi University of Technology and an associate professor at the University of Tsukuba. Chair of the University of Tsukuba's World Cultural Heritage Studies since 2006. Specializes in the history of Western architecture and world heritage studies.	28 AJANTA – ELLORA CONSERVATION AND TOURISM DEVELOPMENT PROJECT (1)
			42 GOUBELLAT IRRIGATION PERIMETERS CONSTRUCTION PROJECT
Koichiro Ishimori	Value Frontier Co., Ltd.	Earned credits towards Ph.D. at the University of Sussex's Science and Technology Policy Research program. In current position since 2006. Specializes in development project evaluation and water resource policy.	43 BARBARA IRRIGATION PROJECT
			44 WATER PIPELINE CONSTRUCTION AND IRRIGATION PROJECT IN NORTH TUNISIA
			12 LEYTE-BOHOL INTERCONNECTION PROJECT
Yumi Ito Toshiyuki Katagiri*	The Japan Economic Research Institute	Graduated from the Faculty of Economics, Keio University. Took present position in 1999 after working at the Japan Development Bank. Specializes in public-private partnerships (PPP), private finance initiatives (PFI), public sector evaluation, and promotion of small and medium-sized enterprises.	13 LUZON GRID TRANSMISSION PROJECT ASSOCIATED WITH PRIVATE POWER PROJECT
			38 SEVERNAYA GAS COMBINED CYCLE POWER PLANT PROJECT (1)
			SEVERNAYA GAS COMBINED CYCLE POWER PLANT PROJECT (2)
Atsushi Inaba Claude Siegenthaler Yasutami Shimomura* Ryo Fujikura Kyoji Fujii Yoshitaro Fuwa	Hosei University	Earned a Masters degree from the Graduate School of Business, Columbia University. Served as professor at Hosei University starting in 1999. Specializes in economic development, policy, and evaluation.	2 PROMOTION OF ELECTRICITY ENERGY EFFICIENCY PROJECT
			3 LAM TA KHONG PUMPED STORAGE PROJECT
Tsuayoshi Imai Shiniji Kaneko* Ryo Fujikura	Hiroshima University	Graduated from the Graduate School of Engineering, Kyushu University. Took current position in 2002 after working at the Institute for Global Environmental Strategies. Specializes in development planning and the environment.	15 BEIJING NO.9 WATER WORKS EXPANSION PROJECT
			16 GUIYANG WATER SUPPLY PROJECT
Satoshi Ohira* Tadashi Kikuchi Kazuhiro Takanashi	Keio University	Has completed the doctoral course in economics at Keio University. Has been an associate professor at Keio University. Specializes in development economics.	1 AGRICULTURE SECTOR LOAN
			17 SANJIANG PLAIN AGRICULTURAL DEVELOPMENT PROGRAM (1) (2)
			21 SMALL AND MEDIUM-SIZED ENTERPRISES FINANCE PROJECT
Yoshiaki Okamoto	Mitsubishi UFJ Research and Consulting Co., Ltd.	Completed the second term of the Doctoral Program at Chuo University Graduate School of Policy Studies. After working for several organizations including government, bank, and research institute, took current position in 2005. Specializes in policy assessment, public administration, and public accounting. Currently serves as director at the Japan Evaluation Society and as committee member of several government institution study groups.	41 MASHONALAND MANICALAND DIGITALIZATION PROJECT (2)
			45 RURAL ELECTRIFICATION PROJECT
			46 KWANDEBELE REGION WATER AUGMENTATION PROJECT
Yasuhiro Kawabata* Yuriko Sakairi (9, 10, and 11 only)	Sanshu Engineering Consultant Co., Ltd.	Earned a Master of Science in Civil Engineering degree from University of Washington in 1971 and a Doctor of Engineering degree from the Graduate School of Science and Technology, Nihon University in 2002. A professional engineer, assumed current position (Advisor to the World Bank Tokyo Office) in 2005 after working at the Japan Highway Public Corporation, private consulting firms, and the World Bank Headquarters. Specializes in development planning, transport and traffic planning, and social structure.	9 PHILIPPINE-JAPAN FRIENDSHIP HIGHWAY REHABILITATION PROJECT (1)
			10 PHILIPPINE-JAPAN FRIENDSHIP HIGHWAY REHABILITATION PROJECT (2)
			11 MARITIME SAFETY IMPROVEMENT PROJECT – 2
			19 NATIONWIDE AIR NAVIGATION FACILITIES MODERNIZATION PROJECT (3)
			19 HANGZHOU-QUZHOU EXPRESSWAY CONSTRUCTION PROJECT
			20 WANXIAN-LIANGPING HIGHWAY CONSTRUCTION PROJECT



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Norihiro Kuroda Kazuhiro Yoshida*	Hiroshima University	Holds M.Phil. degree in development studies from the Institute of Development Studies, University of Sussex. An associate professor at Hiroshima University since 2006 after working at the World Bank, JBIC, etc. Specializes in educational policy in developing countries and international educational cooperation theory.	7 PROFESSIONAL HUMAN RESOURCE DEVELOPMENT PROJECT (2)
Yuriko Sakairi	Sanshu Engineering Consultant Co., Ltd.	Earned a degree from the Duke University Graduate School of Public Policy and Economics. After working at the World Bank, took current position in 2006. Specializes in economic development and evaluation.	14 BAGANUUR AND SHIVEE-OVOO COAL MINE DEVELOPMENT PROJECT (1)(2)
Hideshi Sasahara Hiroyuki Shindo* Hideto Namiki	Incorporated Administrative Agency, Japan Water Agency	Graduated from the Faculty of Engineering, Hokkaido University. A professional engineer (construction). Took position in the agency in 1980. Specializes in investigation and planning, design, and maintenance of dams.	22 SAMANALAWEWA HYDROELECTRIC POWER PROJECT (1) (2) (3) SAMANALAWEWA HYDROELECTRIC PROJECT (RESERVOIR REMEDIAL WORKS)
Masami Sugimoto	Shinko Overseas Management Consulting, Inc.	Earned a Masters degree from the Keio University Graduate School of Economics. Certified Public Accountant. After working at Shinko Audit Corporation took current post in 1987. Specializes in public financial management, finance, and business management.	6 TWELVE PROVINCES BRIDGE REPLACEMENT AND REHABILITATION PROJECT 5 SURABAYA URBAN DEVELOPMENT PROJECT (1) 8 SMALL SCALE IRRIGATION MANAGEMENT PROJECT (3)
Hiromi Suzuki S. Akihiro Nakagome*	SN Global Solution Co., Ltd.	Earned a degree in Electrical Engineering from the Faculty of Engineering, University of Yamanashi. Worked at Ernst & Young ShinNihon and other establishments until he took current position in 2007. Specializes in evaluation, finance, accounting, and organizational improvement.	26 WESTERN YAMUNA CANAL HYDROELECTRIC PROJECT 33 UMIAM HYDRO POWER STATION RENOVATION PROJECT 25 DIESEL ELECTRIC LOCOMOTIVES REHABILITATION PROJECT (2)
Hajime Sonoda	Global Group 21 Japan, INC.	Graduated from the School of Engineering, Tokyo University, majoring in urban planning. Has worked as a consultant and researcher for domestic research organs. At present post since 2005. Specializes in project evaluation and management, urban and residential environment planning.	29 BAKRESWAR THERMAL POWER PROJECT (1) (2) BAKRESWAR THERMAL POWER STATION UNIT NO. 3 CONSTRUCTION PROJECT (1) (2)
Masahisa Nakamura* Thomas J. Ballatore Victor S. Muhandiki	International Lake Environment Committee Foundation	Earned a Ph.D. of Environmental Engineering in Civil Engineering from the University of Illinois. Professor at Center for Sustainability and Environment, Shiga University since 2005 after serving as an environmental systems expert officer for the WHO Regional Office for the Western Pacific and director of the Lake Biwa Research Institute in Shiga. Specializes in environmental engineering, and lake basin management.	32 LAKE BHOPAL CONSERVATION AND MANAGEMENT PROJECT
Takako Haraguchi	International Development Associates, Ltd.	Completed the first term of the Doctoral Program at the Graduate School Division of Public Administration, International Christian University. Assumed current position in 2005 after working as a consultant. Specializes in project planning, monitoring, and evaluation.	37 PORT OF CONSTANTZA-SOUTH DEVELOPMENT PROJECT 39 IRYSH RIVER BRIDGE CONSTRUCTION PROJECT 40 RAILWAY TRANSPORTATION MODERNIZATION PROJECT
Keishi Miyazaki	OPMAC Corporation	Completed a postgraduate course in Development Studies at University of East Anglia and a research course at the Graduate School of Public Administration at the International Christian University. Has held current position since 1996. Highly experienced in development project-related studies. Specializes in evaluation of ODA, economic and social analysis, and human resource development.	4 WAT NAKORN-IN BRIDGE AND CONNECTING ROAD CONSTRUCTION PROJECT (1)(2) 31 THE NATIONAL HIGHWAY-5 IMPROVEMENT PROJECTS (1)(2) 27 NATIONAL HIGHWAY-2 IMPROVEMENT PROJECT 30 CONSTRUCTION OF A BRIDGE OVER RIVER YAMUNA AT ALLAHABAD/ NAINI
Hiromi Yamamoto	Kyoto University	Earned his M.A. and graduated from doctoral course of Kyoto University (Graduate School of Agriculture for agriculture and forestry economics). Took present position in 1997. Specializes in Chinese economics and development economics.	18 POWER DISTRIBUTION SYSTEM REHABILITATION PROJECT (CHONGQING)