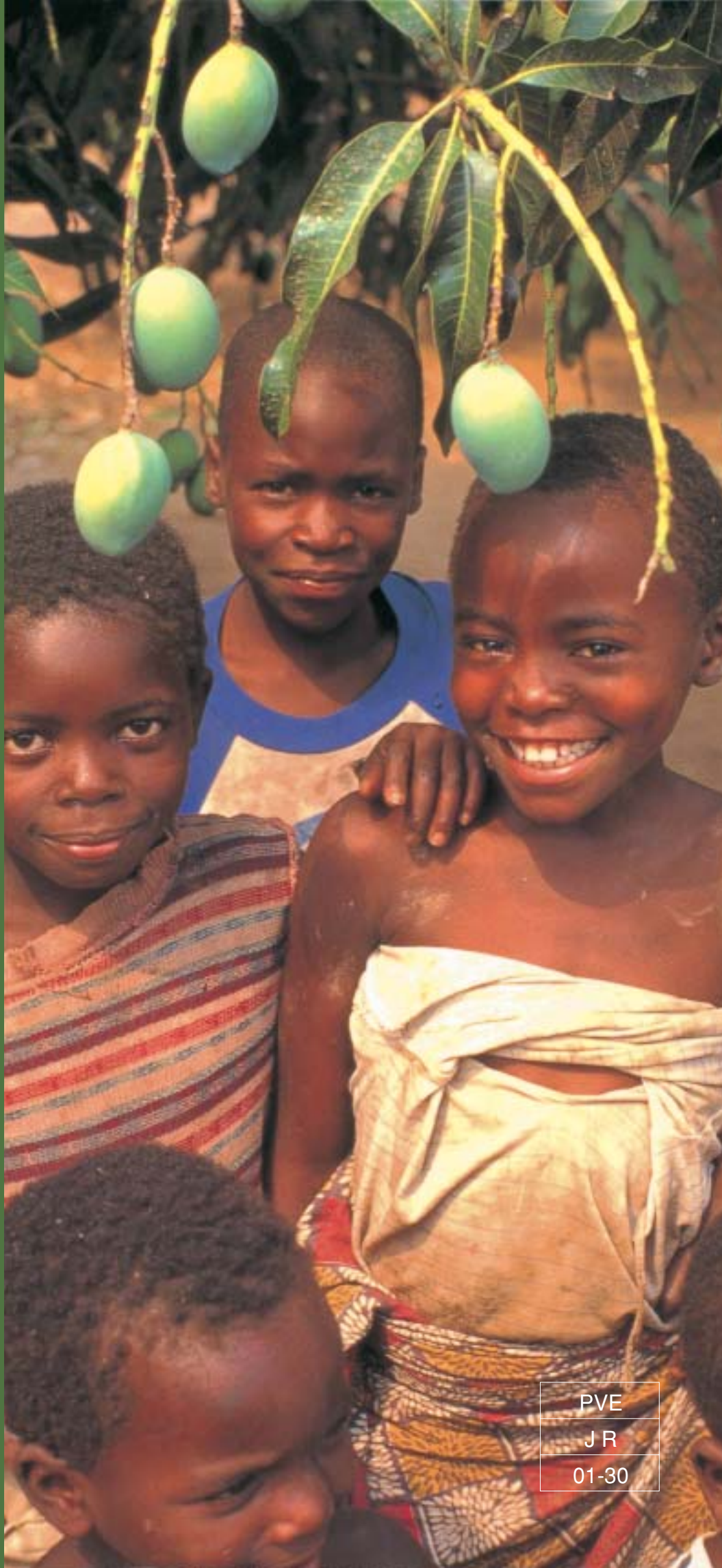


# Annual Evaluation Report 2001 [Summary]

Japan International  
Cooperation Agency



PVE

JR

01-30

# **Annual Evaluation Report 2001**

**Japan International Cooperation Agency**

## PREFACE

Over the past half-century, assistance from Japan and other developed nations to support the socioeconomic development of developing countries has led to a halving of the infant death rate, an extension in the average life span, and a 50% drop in the number of children not receiving primary education. However, explosive increases in the populations of developing countries mean that about 1.2 billion of the six billion people living today must still scratch by on one dollar or less per day.

Even as we enter the 21<sup>st</sup> century, there are still many issues facing developing countries that require attention, including poverty, conflict, refugees, environmental destruction, and the spread of infectious diseases. This means that, for the prosperity and stability of the entire international community, the role of official development assistance (ODA) in supporting the nation-building process in developing countries is as important as ever.

The Japan International Cooperation Agency (JICA), Japan's major ODA implementation agency, has as its motto "human development, national development, bringing people together". For some 40 years, JICA has engaged in a variety of international cooperation projects aimed at developing countries and regions that center mainly on technical cooperation. This kind of cooperation, which is often referred to as "person-to-person" cooperation, is becoming more and more important in the international community as "aid with a face".

On the other hand, Japan's economic status continues its long-term slide, and this has led to more intense public debate on the role of ODA. This includes forceful calls for implementation of efficient ODA that places emphasis on results, and for objective evaluation of ODA and the release of evaluation results to the public. Under these circumstances, those responsible for Japan's ODA are now obliged to conduct administrative evaluations as an efficient financial management tool, and this had led to the introduction of a system whereby "Ex-ante evaluation" is carried out prior to a project's implementation to verify its necessity. Based on this, starting this fiscal year JICA is taking steps to expand and enhance its evaluation system to ensure even more effectiveness and efficiency in its project implementation. In addition to the introduction of ex-ante evaluation in its operations, this effort includes revision of JICA's Evaluation Guidelines and strengthening of its structure for feeding back the results of evaluations into future operations.

This report, which is the seventh such report issued by JICA to date, includes the results of all JICA evaluations carried out in FY1999. In the course of implementing these evaluations, we received the valuable cooperation of a large number of outside personnel, and I would like to take this opportunity to thank all of them.

Finally, it is my hope that this report will help readers gain a deeper understanding of JICA's projects and evaluations. And I would like to add that all comments and suggestions regarding its content will be most welcome.

December 2001

Yushu TAKASHIMA  
Vice President  
Japan International Cooperation Agency

**Cover photographs**

---

Front cover : Zambia

Back cover : Viet Nam

Frontispiece : China





# Evaluation Survey Published in This Report





This is an abbreviated map that does not reflect actual national boundaries and locations. □  
Country names indicated on the map include only those countries that were subject to the □  
evaluation studies described in this report.

---

# Contents

## Preface

### Evaluation Survey Published in This Report

## Chapter 1 Overview

I	Outline of JICA Evaluation	2
II	Present Challenges and Future Efforts in JICA Evaluation	10
III	Evaluated Projects Included in This Report	13
IV	Summary of Evaluation Results	14
V	Lessons Learned and Recommendations	22
VI	State of Efforts toward Items Recommended in the Last Year's JICA Annual Evaluation Report	27

## Chapter 2 Ex-post Evaluation

<b>I</b>	<b>Country-Program Evaluation</b>	
	Mexico	30
<b>II</b>	<b>Thematic Evaluation</b>	
	Poverty and Gender in Agriculture, Forestry and Fisheries Cooperation (Nepal)	48
	Poverty and Gender in Agriculture and Forestry Cooperation (Paraguay)	62
	Support for Persons with Disabilities (Thailand)	72
	JOCVs' Cooperation for Vocational Training (Cambodia)	82
	Health and Medical Services (Honduras)	92
	Partnership between JICA and Okinawa Prefecture in International Cooperation (Philippines, Thailand)	100
	Water Supply and Water Resources Development (Philippines)	108
<b>III</b>	<b>External Evaluation</b>	
	Support for Transition to a Market Economy (Laos), <i>Prof. Yoshimoto SUZUKI, Mie University</i>	116
	Human Resources Development (Myanmar), <i>Ms. Suzuka YOSHIDA, Journalist</i>	124
	Support for Community Empowerment and Peace Building (Cambodia, Indonesia), <i>Mr. Noriyuki WAKISAKA, ASAHI Newspaper</i>	130
	Support for Transition to a Market Economy (Uzbekistan, Kazakhstan), <i>Ms. Keiko CHINO, SANKEI Newspaper</i>	142
<b>IV</b>	<b>Joint Evaluation</b>	
	JICA/UNDP Joint Evaluation (poverty in Tanzania)	154
<b>V</b>	<b>Follow-up Evaluation of Development Studies</b>	
	Follow-up Evaluation of Development Studies (Thailand, Indonesia, Bolivia, Paraguay)	168



---

## **VI Evaluation by Overseas Offices**

(1) Asia	
India .....	176
Sri Lanka .....	178
Thailand .....	180
(2) Middle East	
Morocco .....	182
Saudi Arabia .....	184
(3) Africa	
Côte d' Ivoire .....	186
(4) Latin America	
Bolivia .....	188
Chile .....	190
El Salvador .....	192
(5) Oceania	
Papua New Guinea .....	194
(6) Europe	
Poland .....	196

## **Chapter 3 Terminal Evaluation**

### **I Asia**

Cambodia .....	200
China .....	202
Indonesia .....	222
Malaysia .....	236
Maldives .....	246
Philippines .....	248
Singapore .....	260
Sri Lanka .....	270
Thailand .....	274
Uzbekistan .....	296
Viet Nam .....	298

<b>II Middle East</b>	
Egypt .....	304
Jordan .....	310
Morocco .....	312
Palestine .....	314
Syria .....	316
Turkey .....	320
<b>III Africa</b>	
Ghana .....	322
Kenya .....	324
Senegal .....	330
Tanzania .....	332
Zambia .....	334
<b>IV Latin America and the Caribbean</b>	
Argentina .....	338
Bolivia .....	350
Brazil .....	354
Chile .....	362
Costa Rica .....	364
El Salvador .....	366
Mexico .....	368
Paraguay .....	374
Uruguay .....	376
<b>V Oceania</b>	
Papua New Guinea .....	378
<b>VI Europe</b>	
Hungary .....	382

## Glossary

Development Assistance Terminology and JICA Terminology .....	384
List of Evaluated Projects .....	393