

Annual Evaluation Report

2004



Achieving More Effective Cooperation



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Japan International Cooperation Agency

Preface

In October 2003, JICA embarked on a new path as an independent administrative institution. The new JICA is determined to carry out its operations with a new sense of mission in response to the expectations of the people of Japan and provide cooperation that truly contributes to socio-economic development and peacebuilding in the developing world as the leading implementing organization of Japan's Overseas Development Assistance (ODA).

To this end, we are currently undertaking organizational and operational reforms based on three initiatives: (1) a field-oriented approach, (2) human security, and (3) effectiveness, efficiency, and speed.

Evaluation is an important tool for carrying out more effective and efficient projects with the understanding and support of the people of Japan. Under this recognition, JICA, in line with the reforms mentioned above, has been working on expanding evaluation, strengthening the use of evaluation results (feedback) for project planning and implementation, and improving the disclosure system of its evaluation results.

Regarding the disclosure of evaluation results, in fiscal 2003, JICA launched a system to promptly disclose evaluation results of individual projects through its website and revised the editorial policies of the Annual Evaluation Report. The Annual Evaluation Report, a medium that provides comprehensive information, aims to summarize individual evaluation results and report whether JICA projects as a whole are carried out effectively and efficiently.

Under the theme of "Achieving More Effective Cooperation," the 2004 Annual Evaluation Report highlights the general trends of JICA projects, the contributing or inhibiting factors related to cooperation, and the lessons learned for improving projects, based on the evaluation results. It also contains reports on the feedback status of evaluation results in JICA as well as the results of secondary evaluation on JICA's project evaluations conducted by the Advisory Committee on Evaluation.

JICA will continue to make every effort to improve projects for the purpose of achieving more effective cooperation while learning from past experiences and lessons using evaluation results and receiving advice from various concerned parties. I would be very pleased if this report could serve to promote deeper understanding of JICA's projects and generate advice and support from its readers.

Finally, I would like to express my sincere gratitude to the many persons and organizations who contributed to this undertaking, including the external advisors who offered their help in compiling this report.

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