

Annual Evaluation Report 2007



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Preface

The Japan International Cooperation Agency (JICA), which became an independent administrative institution in October 2003, has been carrying out cooperation projects based on three initiatives of “field based management,” “human security,” and “effectiveness, efficiency and speed” in response to the expectations of the Japanese people, and in an effort of contributing socioeconomic development and peace building of developing countries. In October 2008, the new JICA will be launched as one of the world’s largest bilateral aid agencies in taking over the following modalities comprehensively: technical cooperation it has been implementing, a major portion of grant aid, and loan assistance that has been conducted by Japan Bank for International Cooperation (JBIC).

Evaluation is an important means of carrying out more effective and efficient projects with public understanding and support. JICA has been working on expanding and enhancing project evaluation, promoting the use of evaluation results (feedback) for project improvement, and improving the disclosure system of its evaluation results. With the presentation of a whole picture of evaluation activities and an overview of individual evaluation results, the Annual Evaluation Report aims to provide comprehensive information in an understandable manner as to whether JICA projects as a whole are carried out effectively and efficiently. JICA promptly discloses the evaluation results of individual projects through its website.

The report for fiscal 2007 presents the results of JICA’s program evaluation aimed at achieving higher cooperation effects by strategically combining inputs, as well as the results of thematic evaluation on capacity development of local administrations, which is an important element in decentralization. It also introduces specific cases to show how recommendations and lessons learned are fed back. The Advisory Committee on Evaluation kindly agreed to conduct secondary evaluation on the terminal evaluations implemented by JICA. As a new attempt, the projects were rated based on evaluation results this time. Many valuable recommendations were put forward as to the way projects and project evaluations should be. JICA takes these recommendations seriously and intends to advance efforts for further improvement.

I would be very pleased if this report serves to promote deeper understanding of JICA’s projects and generate further support from its readers.

Finally, I would like to express my sincere gratitude to a number of persons and organizations who contributed to this undertaking, including the external advisors who offered their help in compiling this report.

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Masafumi Kuroki
Vice-President
Japan International Cooperation Agency

Countries Targeted for Evaluation Study Published in Annual Evaluation Report 2007





Preface	3
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Part 1

Evaluation in JICA

Chapter 1 JICA's Evaluation Activities and Efforts for Expanding and Enhancing Evaluation	10
Chapter 2 Improving JICA's Cooperation Using Evaluation Results	20

Part 2

Project-level Evaluation

Overview of Evaluations of Individual Projects in Fiscal 2006	26
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Part 3

Program-level Evaluation

Chapter 1 JICA Program Evaluation	
JICA Program Evaluation in Fiscal 2006 (General Overview)	41
"Regional Development Program of South Sulawesi" in Indonesia	47
"Program for Water Supply in the Poverty Area" in Bolivia	53
"Program for the Improvement of Health Status of People Living in Upper West Region" in Ghana ..	59
"Health Sector Program" in Afghanistan	64
Chapter 2 Thematic Evaluation	
Capacity Development of Local Administrations ~Case Study in Indonesia~	70

Part 4

Secondary Evaluation by the Advisory Committee on Evaluation

Secondary Evaluation by the Advisory Committee on Evaluation	80
Improving JICA's Evaluations and Projects (Conclusion)	81
Results of Secondary Evaluation in Fiscal 2007	84

Reference

List of Evaluations of Individual Projects in Fiscal 2006	115
Glossary	119

Figures, Tables, and Box Articles

Figure

1-1	ODA System and JICA's Evaluation	10
1-2	Position of Evaluation within JICA's Project Cycle	11
1-3	JICA's Evaluation System	13
3-1	Evaluation Framework	42
3-2	Master Plan for South Sulawesi Province Regional Development Program (Current Program)	49
3-3	Method of Analyzing the Performance of Attaining Program Goals	56
3-4	Conceptual Rendering of JICA Program Leading up to Contributions	57
3-5	Cooperation Diagram of Afghanistan's Healthcare Sector	68
4-1	Secondary Evaluation System	85
4-2	Score Results by Evaluation Criterion (Average)	87
4-3	Distribution of Scores by Evaluation Criterion	88
4-4	Score Results for Viewpoints under Each Evaluation Criterion (Average Scores and Distributions)	89
4-5	Top 5 Projects for Quality of Terminal Evaluation	93
4-6	Worst 4 Projects for Quality of Terminal Evaluation	93
4-7	Year-to-Year Changes in the Quality of Evaluations (Average Scores)	95
4-8	Quality of Evaluations Conducted by Headquarters and Overseas Offices	96
4-9	Project Evaluation by Secondary Evaluators	99
4-10	Distribution of Evaluation Scores for Projects by Secondary Evaluators	99
4-11	Project Evaluation by Secondary Evaluators: Viewpoints (Average Scores and Distributions)	100
4-12	Evaluation by Region (Average)	102
4-13	Top 5 Projects	104
4-14	Worst 5 Projects	104
4-15	Year-to-Year Changes of Project Evaluation by Secondary Evaluators (Average Score)	105
4-16	Year-to-Year Changes of Project Evaluation by Secondary Evaluators (Distribution)	106
4-17	Project Evaluations by JICA Headquarters and Overseas Offices	106

Table

1-1	Perspectives of Five Evaluation Criteria	13
1-2	Members of the NGO-JICA Evaluation Subcommittee	16
1-3	Members of the Advisory Committee on Evaluation	18
1-4	Project Examples Using Evaluation Results	20
1-5	Examples of Projects Where the Evaluation Results of "Training Services Enhancement Project for Rural Life Improvement in the Philippines" Were Fed Back	21
1-6	Examples of Projects Where the Results of "Thematic Evaluation: Environmental Center Approach" Were Fed Back	22
1-7	Examples of Projects Where the Evaluation Results of the "Sulawesi Rural Community Development Project" Were Fed Back	23
1-8	Examples of Projects Where the Evaluation Results of "Synthesis Study: Elementary/Secondary Education and Science-Math Sector" Were Fed Back	24
3-1	Program-level Evaluations (Conducted in Fiscal 2006)	40
3-2	Evaluation Items and Examples of Evaluation Questions	42
3-3	Former Projects in South Sulawesi Province	48
3-4	Major Projects Constituting the Program to be Evaluated	54
3-5	Related Projects other than Program Components	54
3-6	Situations of Water Supply Facilities Before and After Launching the Project for "Waters of Life"	56
3-7	Constituent Projects of "Health Improvement Program for Upper West Region Residents" in Ghana	60

Table

3-8	Main Projects Constituting the Programs Targeted for Evaluation	65
3-9	Target Projects of Evaluation Study	71
3-10	Development Objectives Chart for the Capacity Development of Regional Government Administration in Indonesia	72
3-11	Outline of Target Projects and Approaches to Development Objectives	73
3-12	Development Objectives Chart for Indonesia and Approaches by JICA and Other Donors	74
4-1	Comparison of Evaluation Viewpoints and Rating Scale between Fiscal 2004, 2005, 2006, and 2007	86
4-2	Secondary Evaluation Criteria	87
4-3	Score Results of Top 5 and Worst 4 Projects (Average)	93
4-4	Terminal Evaluations of Good Quality	94
4-5	Terminal Evaluations of Poor Quality	94
4-6	Year-to-Year Changes in the Quality of Evaluations (Average Scores)	95
4-7	Evaluation by Region (Average)	102
4-8	Overall Evaluation of Project by Secondary Evaluators Based on Terminal Evaluation Reports: Weighted Overall Score	103
4-9	Differences between Top 5 and Worst 5 (Averages of Weighted Overall Scores)	104
4-10	Year-to-Year Changes of Project Evaluation by Secondary Evaluators (Average Score)	105

Box

BOX1	Introduction of Evaluation to Various Activities – Thematic Evaluation: the "Emergency Disaster Relief Activities"	15
BOX2	Cooperation with NGOs – Thematic Evaluation "Community Participation (Phase 2)"	16
BOX3	Partnership with Other Aid Agencies in Evaluation – Follow-up to the Paris Declaration on Aid Effectiveness	17
BOX4	Secondary Evaluation by External Experts (Ex-post Evaluation of Projects)	18

Appendix

Appendix 1	List of Projects Subject to Secondary Evaluation in Fiscal 2007	109
Appendix 2	Secondary Evaluation Check Sheet (Fiscal 2007)	110

Front cover photo by Kenshiro Imamura, Ekisei Sonoda, and Kazuo Hamada
Photos on P1 (inside cover), P9 (front page of Part 1), P39 (front page of Part 3),
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