

FY2009 Ex-Post Evaluation Findings and Reports

All ex-post evaluation reports, including the ex-post evaluation findings in Part 2, Chapter 2 of the Annual Evaluation Report 2010, are available on the JICA website.

■ Evaluation in post implementation stage
(ex-post evaluation and ex-post monitoring)
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By scheme:

- ⊗ Go to "Ex-Post Evaluation (Technical Cooperation)"
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List of External Evaluators

The evaluators for Ex-post Evaluation are introduced below.

List of External Evaluators of Ex-post Evaluations (FY2009)

The table below lists the external evaluators who conducted the ex-post project evaluations in FY2009.

Profiles are shown only for team leader's marked with *. (Listed in Japanese syllabic order. Titles omitted)
Complementary personnel from other organizations are marked with (*)

External Evaluators	Organization Commissioned	Profile	Project
Koichiro Ishimori	Value Frontier Co., Ltd.	Earned credits towards a Ph.D. degree at the Science and Technology Policy Research, University of Sussex. Assumed his present position in 2006. Specializes in development project evaluation and water resource policy.	Cambodia The Project for Improvement of Equipment for Demining Activities (Phase IV)
			Pakistan The Project for the Retrieval of Sewage and Drainage System in Lahore City
			Mozambique The Project for Groundwater Development for Rural Water Supply in Zambezia Province
Seiro Ito* Kazunari Tsukada Satoshi Ohira(*)	Institute of Developing Economies Japan External Trade Organizations	Earned a Ph.D. in Economics from Brown University. Assumed his present position in 1991. Specializes in development economics, applied microeconomics, applied time series analysis, and impact evaluation.	Thailand Pasak Irrigation Project (Kaeng Khoi-Ban Mo Pumping Irrigation)
Kenichi Inazawa	Office Mikage, LLC	Earned an MA in International Policy Studies from the Monterey Institute of International Studies. After working for the local government (evaluation of fixed assets, etc.) and a government financial institution, assumed his present position in 2007. Specializes in project evaluation and monitoring.	Bulgaria Port of Bourgas Expansion Project
			Albania Drin River Hydropower Stations Rehabilitation Project
Hajime Onishi* Masumi Shimamura Kenichi Inazawa	Mitsubishi UFJ Research and Consulting Co., Ltd. /Office Mikage, LLC	Earned Master's degrees from the Department of Civil Engineering, Waseda University and the Development Planning Unit, University College London. After serving as a Japan Overseas Cooperation Volunteer (JOCV) and working as a consultant, assumed his present position in 2007. Specializes in ex-post evaluation of projects, economic and financial analysis, and infrastructure development.	Viet Nam National Highway No.10 Improvement Project (I)(II)
			Viet Nam Binh Bridge Construction Project
			China Chongqing Urban Railway Construction Project
			China Hainan Development Project (Yangpu Port)
Hajime Onishi	Mitsubishi UFJ Research and Consulting Co., Ltd.	Earned Master's degrees from the Department of Civil Engineering, Waseda University and the Development Planning Unit, University College London. After serving as a Japan Overseas Cooperation Volunteer (JOCV) and working as a consultant, assumed his present position in 2007. Specializes in ex-post evaluation of projects, economic and financial analysis, and infrastructure development.	Malawi The Project on Aquaculture and Technical Development of Malawian Indigenous Species
			Morocco Establishment of Extension System for Artisan Fisheries in Morocco
Machi Kaneko* Jun Totsugawa(*)	Earth & Human Corporation	Graduated from the English Department, Faculty of Foreign Studies, Reitaku University. After working with Taiyo Consultants Co., Ltd., assumed her present position in 2001. Specializes in evaluation, education, and environmental and social consciousness.	China Liuzhou Environmental Improvement Project
			China Benxi Environmental Improvement Project (I)-(III)
			China Hohhot and Baotou Environmental Improvement Project (I)(II)
			China Hohhot Water Supply Project
Yasuhiro Kawabata* Akemi Serizawa(*)	Sanshu Engineering Consultant Co., Ltd	Earned Master's degrees in civil engineering from Oregon State University and University of Washington, and a Ph.D. degree in engineering from the Graduate School of Science and Technology, Nihon University. Engineer. After working at the Japan Highway Public Corporation, a private consulting company, and the World Bank, assumed his present position in 2005. Simultaneously serves as an advisor to the World Bank. Specializes in development planning, transport/traffic planning, and social structure.	Swaziland Northern Main Road Construction Project
			Tunisia Telecommunications Network Development Project (II)(III)
			Tunisia Interurban Telecom. Transmission Network Expansion Project
			Tunisia Integrated Reforestation Project

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Yasuhiro Kawabata* Takako Haraguchi(*)	Sanshu Engineering Consultant Co., Ltd	Earned Master's degrees in civil engineering from Oregon State University and University of Washington, and a Ph.D. degree in engineering from the Graduate School of Science and Technology, Nihon University. Engineer. After working at the Japan Highway Public Corporation, a private consulting company, and the World Bank, assumed his present position in 2005. Simultaneously serves as an advisor to the World Bank. Specializes in development planning, transport/traffic planning, and social structure.	Indonesia Construction of Railway Double Tracking of Cikampek-Cirebon
			Indonesia Urban Arterial Roads Improvement in Metropolitan Project
			Thailand Industrial Ring Road Construction Project
			Thailand Pak Kret Bridge and Connecting Road Construction Project
Yasuhiro Kawabata* Junko Miura(*)	Sanshu Engineering Consultant Co., Ltd	Earned Master's degrees in civil engineering from Oregon State University and University of Washington, and a Ph.D. degree in engineering from the Graduate School of Science and Technology, Nihon University. Engineer. After working at the Japan Highway Public Corporation, a private consulting company, and the World Bank, assumed his present position in 2005. Simultaneously serves as an advisor to the World Bank. Specializes in development planning, transport/traffic planning, and social structure.	China Jiangxi Water Supply Project
			China Guangxi Water Supply Project
			China Changsha Water Supply Project
Yuko Kishino* Kenji Momota	IC Net Limited	Earned a Master's degree from the Graduate School of Public and International Affairs, University of Pittsburgh. Assumed her present position in 1996. Possesses extensive experience in development project-related studies. Specializes in project evaluation and participatory development.	China Heilongjiang Heihe-Bei'an Road Construction Project
			China Huanghua Port Construction Project
			China Shuoxian-Huanghua Railway Construction Project (I)-(IV)
Nobuyuki Kobayashi* Hajime Onishi(*) Masumi Shimamura(*) Keishi Miyazaki	OPMAC Corporation	Earned an MBA from the School of Business, Georgetown University. After working with a private investment advisory company and a government financial institution, assumed his present position in 2007. Specializes in ODA evaluation and financial analysis.	Indonesia Sipansihaporas Hydroelectric Power Plant Project (E/S)(1)-(2)
			India Simhadri Thermal Power Station Project (I)-(IV)
			Nepal Kali Gandaki 'A' Hydroelectric Project
			Philippines Northern Negros Geothermal Project
Nobuyuki Kobayashi* Atsushi Fujisawa(*)	OPMAC Corporation	Earned an MBA from the School of Business, Georgetown University. After working with a private investment advisory company and a government financial institution, assumed his present position in 2007. Specializes in ODA evaluation and financial analysis.	Thailand National Metrology System Development Project (I)(II)
			Thailand Power Distribution System Reinforcement Project (5-1)(5-2)
			Thailand Distribution System Reliability Improvement Project
Ryujiro Sasao* Haruko Awano	IC Net Limited	Earned an MBA from the University of British Columbia. After working in the private sector and at the UN World Food Programme (WFP), assumed his present position in 1995. Specializes in ODA project evaluation, project management, and business management.	Philippines Philippine - Japan Friendship Highway Mindanao Section Rehabilitation Project (I)(II)
			Philippines Lower Agusan Development Project (Irrigation Component)
			Philippines Lower Agusan Development Project (Irrigation & Flood Control Component)
			Philippines Rehabilitation and Maintenance of Bridges Project (Phase IV)
			Philippines Arterial Road Links Development Project (Phase IV)
Philippines Rural Road Network Development Project (II)			
Mimi Sheikh* Yusuke Hasegawa	International Development Center of Japan	Earned a Master of Urban Planning from the Wagner Graduate School of Public Service, New York University. After working in the private sector and at the Japan External Trade Organization (JETRO), assumed her present position in 1997. Possesses extensive experience in development project-related studies and domestic evaluations and studies. Specializes in ODA evaluation (policy evaluation, project evaluation), institutional evaluation, and evaluation support.	Indonesia The Project for Strengthening of Polytechnic Education in Electric-Related Technology
			Malaysia Project on Networked Multimedia Education System

External Evaluators	Organization Commissioned	Profile	Project
Masumi Shimamura* Kenji Wakasugi Masami Sugimoto	Mitsubishi UFJ Research and Consulting Co., Ltd. /SHINKO Overseas Management Consulting, Inc.	Earned a Master in Public Policy (MPP) from the John F. Kennedy School of Government, Harvard University. After working with a financial institution and an international organization, assumed her present position in 2003. In 2005, appointed as associate professor at the National Graduate Institute for Policy Studies (GRIPS) Development Forum (until March 2008). Specializes in development policy and development administration.	Indonesia Development Policy Loan (I)-(IV)
Masaaki Shiraishi* Miho Kawahatsu Keiko Sakamoto Sawa Hasegawa(*)	Waseda Research Institute Corporation	Graduated from the Department of Mining, First Faculty of Science and Engineering, Waseda University. After working with a general trading company and as a private consultant, assumed his present position in 2006. Specializes in industry development, project planning, and project evaluation.	Simplified Ex-post Evaluation Package 2 (Continental Southeast Asia, East and Central Asia and the Caucasus)
Masami Sugimoto* Masahiro Osako(*)	SHINKO Overseas Management Consulting, Inc.	Earned a Master's degree (economic policy) from the Graduate School of Economics, Keio University. Certified accountant. After working at Shinko Audit Corporation, assumed his present position in 1987. Serves as visiting professor at the Graduate School of International Cooperation Studies, Takushoku University. Specializes in public financial management and finance/business management.	Indonesia Way Sekampung Irrigation Project (1)-(3) China Gansu Water-Saving Irrigation Project China Tongyu River Irrigation Development Project (I)(II)
Hajime Sonoda* Takeshi Yoshida(*)	Global Group 21 Japan, Inc.	Graduated from the School of Engineering, University of Tokyo (urban planning). After working as a researcher and consultant for domestic research organizations, assumed his present position in 2005. Specializes in project evaluation/management and urban/residential environment planning.	Peru Southern Lima Metropolitan Sewerage Improvement Project Peru Yuncan Hydro Power Plant Construction Project (Paucartambo II) Peru Social Sector Development Project in Sierra Area II (FONCODESII)
Hiroshi Tsuruta* Yuki Fukuda	Binko International Ltd.	Earned a Master's degree in agriculture from the Graduate School of Agricultural and Life Sciences, the University of Tokyo and a Master's degree in international health from the School of Public Health and Tropical Medicine, Tulane University. After serving as a research resident with the Japan Foundation for AIDS Prevention, assumed his present position in 2007. Specializes in international health.	Kenya The Project for Improvement of Facilities for Control of Infectious and Parasitic Diseases at Kenya Medical Research Institute Kenya International Parasite Control Project Kenya The Research and Control of Infectious Diseases Project
Akihiro Nakagome* Otomo Shiro Akemi Shimura Hideyuki Takagi Keisuke Nishikawa	Ernst & Young SN Global Solution Co., Ltd	Graduated from the Department of Electrical Engineering, University of Yamanashi. After working at Shin Nihon Audit Corporation, assumed his present position in 2007. Specializes in evaluation, finance, accounting, and organizational reform.	Simplified Ex-post Evaluation Package 1 (Insular Southeast Asia, Middle East)
Akihiro Nakagome* Hisae Takahashi	Ernst & Young SN Global Solution Co., Ltd	Graduated from the Department of Electrical Engineering, University of Yamanashi. After working at Shin Nihon Audit Corporation, assumed his present position in 2007. Specializes in evaluation, finance, accounting, and organizational reform.	Indonesia The Project for Bridge Construction in the Central and North Sulawesi Provinces Timor-Leste The Project for Improvement of Roads between Dili and Cassa
Keisuke Nishikawa* Hisae Takahashi	Ernst & Young SN Global Solution Co., Ltd	Earned a Ph.D. in Development Studies from the Centre for Development Studies, the University of Auckland. After serving as a researcher with a private think tank and the Ministry of Foreign Affairs of Japan, assumed his present position. Specializes in development policy, development economics, and ODA evaluation.	Sri Lanka Mahaweli System C Upgrading Project Sri Lanka Small-Scale Infrastructure Rehabilitation and Upgrading Project (I)(II) Sri Lanka Road Network Improvement Project Bangladesh Northern Rural Infrastructure Development Project
Yasuhiro Hiruma	International Techno Center Co., Ltd.	Graduated from the School of Telecommunication Engineering, Tokai University and the Faculty of Economics, Hosei University. After working in development and design of medical electronic equipment with a private company and serving as a JICA expert, assumed his present position in 2009. Specializes in health and medical administration, health human resources development, and ex-post evaluation of projects.	Angola Project for Improvement of Josina Machel Hospital South Africa Project for Improvement of Medical Equipment for Primary Health Care Institutes in Eastern Cape Province
Nobuko Fujita* Keiko Asado Junko Noguchi Maki Hamaoka Keiko Watanabe	Foundation for Advanced Studies on International Development	Enrolled in a Ph.D. course in policy and management at the Doshisha University Graduate School of Policy and Management. After working in the private sector, assumed her present position. Specializes in project evaluation and policy evaluation.	Simplified Ex-post Evaluation Package 3 (South Asia, Latin America and the Caribbean)

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Junko Miura* Yoko Ogawa Yukiko Sueyoshi	Global Link Management Inc.	Graduated from the Faculty of Law, Keio University and earned a Master's degree from the Monterey Institute of International Studies. After working with the United Nations Development Programme (UNDP), assumed her present position in 2006. Specializes in policy evaluation, project evaluation, and social development.	Simplified Ex-post Evaluation Package 4 (Africa)
Junko Miura* Yukiko Sueyoshi	Global Link Management Inc.	Graduated from the Faculty of Law, Keio University and earned a Master's degree from the Monterey Institute of International Studies. After working with the United Nations Development Programme (UNDP), assumed her present position in 2006. Specializes in policy evaluation, project evaluation, and social development.	Egypt The Project for Improvement of Water Supply System at the Northern Pyramids Area in Giza City
			Cambodia The Project for Improvement of Water Supply System in Siem Reap Town
Mitsue Mishima* Hisami Nakamura Junko Fujiwara Keiichi Fujitani(*)	OPMAC Corporation	Earned a Master's degree in Development Studies from Carleton University. After working with JETRO and a research institute of a financial institution, assumed her present position in 1999. Specializes in project evaluation, socioeconomic analysis, and environmental and social consciousness.	Sri Lanka The Project for Improvement of Water Supply System in Matara District
			Indonesia The Project for Rehabilitation of Gresik Steam Power Plant Units 3 and 4
Shinichi Mizuta* Juzo Inada(*) Mamoru Kobayashi(*)	Mitsubishi Research Institute, Inc.	Earned a Ph.D. from the Graduate Program on Human Security, the University of Tokyo. After working with the Ministry of Foreign Affairs of Japan, assumed his present position in 2002. Specializes in project evaluation, policy evaluation, and peace building.	Nepal The Project for the Extension and Reinforcement of Power Transmission and Distribution System in Kathmandu Valley (Phase III)
			Laos The Project for Rehabilitation of the Nam Ngum I Hydropower Station
Keishi Miyazaki* Takako Haraguchi(*)	OPMAC Corporation	Completed a postgraduate course at the School of International Development, University of East Anglia, and at the Graduate School Division of Public Administration, International Christian University. Assumed his present position in 1996. Significant experience in conducting development project-related studies. Specializes in ODA evaluation (policy evaluation/project evaluation), economic/social analysis, and human resource development.	Philippines Mindanao Container Terminal Project
			Philippines Southern Mindanao Integrated Coastal Zone Management Project
Kenji Momota* Yuko Kishino Kaori Honda	IC Net Limited	Graduated from the School of Law, Waseda University. After working in the private sector, assumed his present position in 2004. Specializes in ODA project evaluation, economic and financial analysis, and study of economic and policy systems.	Philippines Pinatubo Hazard Urgent Mitigation Project (Phase II)
			Viet Nam Hanoi Drainage Project for Environment Improvement (I)(II)
Shinichi Mori* Kanuka Setsuko Satoru Takahashi Shimako Narahara	IMG Inc.	Graduated from the Yale School of Management. After working at the World Bank and as a private consultant, assumed his present position in 1998. Specializes in organizational analysis, development strategy design, and economic and social project planning and design.	Viet Nam Da Nang Port Improvement Project
			Viet Nam Hai Van Tunnel Construction Project (I)-(III)
Takao Yamaguchi* Kinuyo Fukuda Rie Kahara	Gyros Corporation/ R-Quest Corporation	Graduated from the Department of Architecture, School of Engineering, Yokohama National University. After working as a private consultant, assumed his present position in 2005. Specializes in aircraft mechanical policy and airport planning.	China Heilongjiang Songhua River Basin Environmental Improvement Project
			China Huai River Henan Water Pollution Control Project (I)(II)
Shinichi Mori* Kanuka Setsuko Satoru Takahashi Shimako Narahara	IMG Inc.	Graduated from the Yale School of Management. After working at the World Bank and as a private consultant, assumed his present position in 1998. Specializes in organizational analysis, development strategy design, and economic and social project planning and design.	China Xiang River Basin Hunan Environmental Improvement Project (I)(II)
			China Jilin Song Liao River Basin Environmental Improvement Project
Takao Yamaguchi* Kinuyo Fukuda Rie Kahara	Gyros Corporation/ R-Quest Corporation	Graduated from the Department of Architecture, School of Engineering, Yokohama National University. After working as a private consultant, assumed his present position in 2005. Specializes in aircraft mechanical policy and airport planning.	Niger Project for Construction of Primary Schools in Dosso and Tahoua Regions
			Niger School for All
Takao Yamaguchi* Kinuyo Fukuda Rie Kahara	Gyros Corporation/ R-Quest Corporation	Graduated from the Department of Architecture, School of Engineering, Yokohama National University. After working as a private consultant, assumed his present position in 2005. Specializes in aircraft mechanical policy and airport planning.	Mali The Project for Construction of Primary Schools (Phase II)
			Lesotho The Project for Construction of Primary Schools
Takao Yamaguchi* Kinuyo Fukuda Rie Kahara	Gyros Corporation/ R-Quest Corporation	Graduated from the Department of Architecture, School of Engineering, Yokohama National University. After working as a private consultant, assumed his present position in 2005. Specializes in aircraft mechanical policy and airport planning.	Indonesia Palembang Airport Development Project (1)
			Philippines Selected Airports (Trunkline) Development Project (Phase I)(Phase II)
Takao Yamaguchi* Kinuyo Fukuda Rie Kahara	Gyros Corporation/ R-Quest Corporation	Graduated from the Department of Architecture, School of Engineering, Yokohama National University. After working as a private consultant, assumed his present position in 2005. Specializes in aircraft mechanical policy and airport planning.	Sri Lanka Bandaranaike International Airport Development Project
			Kazakhstan Astana Airport Reconstruction Project