



## PREFACE

I would like to express my deepest sympathy with the victims and families of the Great East Japan Earthquake.

Following the March 2011 earthquake and tsunami, Japan received widespread support and help from countries, regions and international organizations all across the world. This reminds us that we are all truly connected and mutually dependent. I believe the great support and help Japan received reflects some appreciation for what Japan has been contributing to the world and the expectation that Japan will continue to play an important role in the international community.

Throughout 2011, there were many new and important changes in politics, economics and, unfortunately, in the number of natural disasters. It made us at JICA realize we must continue to closely monitor the changing world and to provide assistance so that all people can enjoy peace and prosperity.

To accomplish this, JICA, after the merger with the Official Development Assistance (ODA) wing of former Japan Bank for International Cooperation (JBIC) in October 2008, has undertaken projects in all three major areas of development (technical cooperation, loan aid, and grant aid).

JICA also aims to continuously improve future operations by planning and implementing projects appropriately, evaluating and understanding the outcomes objectively, and utilizing the lessons learned for new projects. In addition, to achieve full accountability and transparency as Japan's integrated ODA agency, JICA will make the results of its evaluation open to the general public.

This Annual Evaluation Report 2011 presents summaries of ex-post evaluation results conducted by external experts and thematic evaluation, and introduces JICA's own evaluation system and the efforts to further improve it.

I would be pleased if this report helps to promote deeper understandings of JICA's operations. Thank you for your continued and future support and encouragement.

March 2012  
Sadako Ogata, President  
Japan International Cooperation Agency

A handwritten signature in black ink, which appears to read 'Sadako Ogata'.