

JICA's operations evaluations for Technical Cooperation, ODA Loans, and Grant Aid projects at respective stages are discussed below.\*1

## Pre Implementation Stage Evaluation (Ex-ante Evaluation)

All three assistance schemes are subject to Ex-ante evaluation.

Ex-ante evaluation confirms the needs and priorities of the project and verifies its contents and expected outcomes prior to project implementation.

### Evaluation at Pre Implementation Stage by Scheme

Scheme	Technical Cooperation	ODA Loans	Grant Aid
Evaluation scheme	Ex-ante evaluation		
Timing	Prior to project implementation		
Targets	In principle, all projects *2	All projects	In principle, all projects *3
Principals of evaluation	Internal evaluation		
Items evaluated and evaluation method	Confirming the needs and expected outcomes and verifying the plan of the project, in light of the Five DAC Criteria		

## Implementation Stage Evaluation (Mid-term Review and Terminal Evaluation)

Mid-term review verifies the relevance of a Technical Cooperation project, in which the implementation period will be more than four years, in the middle of the cooperation period. It also aims to study the attainability of the project purpose, contributing or impeding factors to the project's implementation, as well as their

respective trends in terms of effectiveness and efficiency.

Terminal evaluation is conducted about six months prior to the completion of a Technical Cooperation project. The purpose is to verify primarily the attainability of project purpose, efficiency, and sustainability.

### Evaluation at Implementation Stage by Scheme

Scheme	Technical Cooperation	
Evaluation scheme	Mid-term review	Terminal evaluation
Timing	At mid-point of project	6 months prior to project completion
Targets	Projects with cooperation period of four years or more *2	All projects *2
Principals of evaluation	Internal evaluation (joint evaluation with recipient government)	
Items evaluated and evaluation method	Evaluating project outcomes based on the Five DAC Criteria. The findings are utilized in fine-tuning plans and improving operational structures as necessary.	Evaluating attainability of project outcomes comprehensively based on the Five DAC Criteria. Judging propriety of project completion and necessity of follow-ups, based on the results.

Mid-term review of ODA loans is an evaluation to implement project targets, conducted 5 years after the loan contract, if it is judged to be necessary by the community/overseas office that a mid-term review should be implemented, due to factors which have influenced the project outcome, or if unsatisfactory progress has been made.

\*1 Evaluation report is available on JICA's website.

\*2 In projects concerning less than 200 million yen, it is possible to apply a simple evaluation.

\*3 JICA targets projects estimated at over 200 million yen for the implementation of a preliminary survey.

# Post Implementation Stage Evaluation (Ex-post Evaluation and Ex-post Monitoring)

All three assistance schemes are subject to Ex-post evaluation. Aiming for comprehensive evaluation after the completion of each project, Ex-post evaluation is conducted using the Five DAC Criteria.

## Evaluation at Post Implementation Stage by Scheme

Scheme	Technical Cooperation	ODA Loans	Grant Aid
<b>Evaluation scheme</b>	<b>Ex-post evaluation</b>		
<b>Timing</b>	In principle, by 3 years after project completion		
<b>Targets</b>	All projects with contributions of 200 million yen or more	All projects with contributions of 200 million yen or more	General and Fisheries Grant Aid projects with contributions of 200 million yen or more implemented by JICA and some other sub-schemes
<b>Principals of evaluation</b>	External evaluation / Internal evaluation <sup>*4</sup>		
<b>Items evaluated and evaluation method</b>	Based on the Five DAC Criteria		

Ex-post monitoring is conducted seven years after the completion of ODA Loan projects if their ex-post evaluations revealed concerns about the project effectiveness and sustainability.

<sup>\*4</sup> For projects over 1 billion yen and those where there is considered to be a high likelihood of gaining valuable lessons, detailed evaluations (external evaluations) are conducted. Internal evaluations are conducted by JICA's overseas offices for projects over 200 million yen and under 1 billion yen.