

## Preface

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In line with our vision to “Leading the world with trust,” JICA has set out its missions, which are to promote “human security” and “quality growth” in accordance with the Development Cooperation Charter of the Government of Japan. Today’s global commitment to “leave no one behind,” a key pillar underpinning the Sustainable Development Goals (SDGs), encompasses the core essence of our missions.

The world remains deeply scarred by the consequences of the COVID-19 pandemic. There are concerns that further exposure of developing countries’ vulnerabilities in health and other sectors will exacerbate economic disparities within and among developing countries. Developmental issues have become increasingly convoluted as more and more countries see their political system in turmoil or experience humanitarian crises that shake up the international order. In response, JICA has striven to deliver development cooperation, even amid the constraints of the COVID-19 pandemic, by leveraging trust with various organizations and valuable partners in the world that has been fostered over many years.

Project evaluation is one of the key operations in development cooperation. JICA evaluates projects in line with the PDCA cycle; aiming to ensure accountability by publicizing evaluation results properly and promptly and further improving projects by applying lessons learned from evaluation results.

This annual evaluation report compiles an outline of JICA’s evaluation mechanisms and results. JICA has applied the revised project evaluation criteria to those projects that started their evaluation activities since fiscal year 2021 in accordance with the revised evaluation criteria of the Organisation for Economic Co-operation and Development (OECD) Development Assistance Committee (DAC) and other trends. We have also endeavored to deepen learning and enhance accountability by promoting thematic evaluations (comprehensive/cross-sectoral analyses) and carrying out impact evaluations and process analyses. This report highlights these efforts as well.

JICA also put in effort to conduct evaluation surveys remotely with utilizing local resources and other arrangements in response to the global COVID-19 pandemic and will continue to improve our evaluation activities.

We strongly hope this report will be widely shared and will help deepen your understanding of JICA’s activities. We would also like to request your further support and encouragement for JICA.

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**KITAOKA Shinichi, President**  
Japan International Cooperation Agency (JICA)