MINUTES OF MEETINGS
BETWEEN
THE JAPAN INTERNATIONAL COOPERATION AGENCY
AND
THE DEPARTMENT OF TRANSPORTATION
ON
THE JAPANESE TECHNICAL COOPERATION
FOR THE
MASTER PLAN STUDY ON URBAN TRANSPORT SYSTEM DEVELOPMENT
IN METRO CEBU PROJECT

In response to the request from the Government of the Republic of the Philippines (hereinafter referred to as "GOP"), the Detailed Planning Survey Team (hereinafter referred to as "the Team") organized by the Japan International Cooperation Agency (hereinafter referred to as "JICA") and headed by Mr. Naomichi Murooka, visited the Republic of the Philippines from January 18th to February 4th, 2017 for the purpose of working out the details of the technical cooperation for development planning, in particular the "Master Plan Study on Urban Transport System Development in Metro Cebu Project" (hereinafter referred to as "the Project").

During its stay in the Philippines, the Team exchanged views and had a series of discussions with the Department of Transportation (hereinafter referred to as "DOT")", the Metro Cebu Development and Coordinating Board (hereinafter referred to as "MCDCB"), and other authorities concerned (hereinafter referred to as "the Philippines side") on the detailed plan of the Project and necessary measures to be taken by the Philippines side and JICA for the successful implementation of the Project.

As a result of the discussions, the Team and DOT (hereinafter referred to as "Both Sides") agreed upon the matters referred to in the documents attached hereto.

Manila, January 26th, 2017

[Signatures]

Mr. Naomichi Murooka
Team Leader
Detailed Planning Survey Team
Japan International Cooperation Agency,
Japan

Mr. Gerald James B. Reyes
Assistant Secretary
Department of Transportation
Philippines
ATTACHED DOCUMENTS

1. Record of Discussions (R/D)
Both Sides had a common understanding of the draft of R/D, as shown in ANNEX 1. Both sides likewise understood that the detailed contents of the R/D are subject to change based on further internal consideration by both sides and their mutual agreements. It will be agreed and signed among JICA and the Philippines authorities after approval from JICA Headquarters and authority of the GOP.

2. Basic Idea for the Project
“Master Plan Study on Urban Transport System Development in Metro Cebu Project” aims at formulating an urban transport plan, which will be the foundation for Metro Cebu in realizing transport projects with strategic long-term viewpoint, thereby contributing to the sustainable development of Metro Cebu. An urban transport system includes the following: public transport, highways, traffic management, etc.

Both sides confirmed the importance of smooth realization of projects based on the “Roadmap Study for Sustainable Urban Development in Metro Cebu (hereinafter referred to as “Metro Cebu Roadmap”) and agreed on the need to organize the Steering Committee for the Project.

DOTr also explained that the identification and study of priority projects should be done during the early stage of the Project.

3. Output of the Project
Both Sides confirmed that the outputs of the Project are:
1) transport master plan for Metro Cebu;
2) list of priority projects based on Metro Cebu Roadmap and other related policies/plans, for feasibility study, pre-feasibility study, and pilot projects;
3) implementation of pre-feasibility study and pilot projects;
4) capacity development of MCDCB and related authorities in coordination and consensus building among local stakeholders for planning and implementation of urban transport plan; and
5) recommendations for the implementation of the Project.

The necessary arrangements for the conduct of feasibility studies (which can be undertaken in parallel with the Project), will be discussed in the course of the Project.

The directions, contents, and number of pilot projects will likewise be discussed and
decided in the course of the Project.

4. **Endorsement of the Proposed Plan and its Approval Procedure**

DOTr explained to the Team that the Plan to be developed and proposed under the Project will be:

1) firstly, vetted by the Working Group (hereinafter referred to as "WG");
2) secondly, presented to the Steering Committee (hereinafter referred to as “SC”) for endorsement; and,
3) thirdly, presented to the MCDCB, Regional Development Council-Central Visayas (hereinafter referred to as “RDC”), National Economic Development Authority (hereinafter referred to as “NEDA”) Infra Committee / NEDA Board for its review and approval.

DOTr and MCDCB, with the support of the Office of the Presidential Assistant for the Visayas (OPAV) and NEDA, shall take all the necessary measures to obtain the endorsement of the output of the Project from relevant authorities.

5. **Target Area**

Both Sides agreed that the Plan will cover 13 LGUs consisting Metro Cebu (1,013km²), with consideration of the surrounding areas.

6. **Target Year or Plan Horizon**

Both Sides confirmed that the target year for the Plan is the year 2050 for long-term, year 2028 and 2040 for mid-term, and year 2022 for short-term.

7. **Steering Committee and Working Group**

Both sides agreed to set up the Steering Committee (hereinafter referred to as “SC”) and Working Group (hereinafter referred to as “WG”). SC will execute the decision making power. It will be chaired by the DOTr and co-chaired by JICA. SC will be comprised of members from the following departments and organizations with possible inclusion of others, when deemed necessary by the SC.

1) DOTr
2) OPAV
3) NEDA HQ (As an observer)
4) Department of Public Works and Highways (hereinafter referred to as “DPWH”)
5) Department of Trade and Industry (hereinafter referred to as “DTI”)
(6) Department of Environment and Natural Resources (hereinafter referred to as “DENR”)
(7) NEDA Region VII Office
(8) RDC VII / RDC VII Infrastructure Development Committee
(9) Provincial Government of Cebu
(10) MCDCB
(11) LGUs of Metro Cebu (13 LGUs)
(12) JICA Project Team (Project Leader)
(13) JICA Philippines Office

WG will be established and held in order to discuss technical matters, confirm the progress of project activities, thereby securing the smooth implementation of the Project. It will be co-chaired by the DOTr and MCDCB. The tentative members of WG need to be assigned from the following organizations before the commencement of the Project. DOTr will assign a resident officer based in Metro Cebu.

(1) DOTr
(2) NEDA Region VII Office
(3) DTI Region VII Office
(4) DENR Region VII Office
(5) DPWH Region VII Office
(6) Provincial Government of Cebu
(7) MCDCB
(8) LGUs of Metro Cebu (13 LGUs)
(9) JICA Project Team (Project Leader)

8. Venue for SC and WG Meetings
MCDCB proposed that SC meetings be held, not only in Manila, but also in Cebu to ensure smooth coordination among central and local authorities. MCDCB further added that all WG meetings be held in Cebu for easier coordination with relevant organizations and stakeholders.

9. Signer of the Record of Discussions (R/D)
The signer of the R/D will be the Undersecretary of DOTr.

10. Scale for the Urban Transport Master Plan
Both Sides confirmed that the scale used for the transport plan is 1:10,000. The scale for detailed plan of pre-feasibility projects and/or pilot projects will be discussed and decided in the course of the Project.
11. Information Disclosure
Both sides agreed that the final report will be opened to the public after the approval by the SC.

12. Methods of Japanese Technical Cooperation
Upon the explanation by the Team, DOTr, MCDCB, and related authorities understood the philosophy of Japanese Technical Cooperation. In particular, JICA does not simply fund the Project to employ consultants, but to work together with Philippine counterparts which contributes to enhancement of the partnership between both sides and the capacity development of the counterparts. In this context, both sides confirmed that DOTr, MCDCB, and related authorities assign an appropriate number of counterparts for the Project. The core members of the counterparts will be assigned and informed to JICA before signing the R/D.

13. Coordination with and Participation of Stakeholders
The Team emphasized the importance of coordination with and participation of stakeholders in the process of making the Plan in order to secure smooth implementation. DOTr confirmed that DOTr in collaboration with MCDCB and related authorities involved, will coordinate with relevant departments, concerned bodies, and development partners, and take the lead in, with the assistance of the JICA Team and supported by Project resources: 1) carrying out WG meetings, seminars, conferences, and workshops; 2) acquiring existing maps, data, and necessary survey data.

14. TOR for Environmental and Social Considerations
Both Sides agreed that the Project should include a draft Terms of Reference (TOR) for Strategic Environmental Assessment in line with the JICA Guidelines as outlined below:
(1) Review of existing development plan, development projects, studies, and public and private investment;
(2) Identification and Analysis of development constraints and factors promoting development;
(3) Analysis of alternatives for achieving the goals of the Project;
(4) Consideration of the contents of developed policy and plans;
(5) Scoping (clarify extremely important items on environmental and social impacts and the evaluation methods at the time of decision making of urban transport plan);
(6) Review and confirmation of existing environmental and social conditions of the urban transport plan as baseline data (land use, natural environment, culture and
lifestyle of indigenous people and their communities, where appropriate, local economy, and socio-cultural environment and others);

(7) Review and confirmation of the legal framework and institution of the Philippines on environmental and social considerations, and examination of the experiences of Strategic Environmental Assessment (SEA) study in Philippines:
   i. Laws, regulations, and standards related to environmental and social considerations (environmental impact assessment, resettlement, public participation, information disclosure, and others);
   ii. SEA study reports conducted in Philippine development projects, and other relevant information;
   iii. Gaps between the “JICA Guideline for Environmental and Social Considerations (April 2010)” and the legal framework of the Philippines on environmental and social considerations;
   iv. Review of relevant agencies responsible for implementation of projects and their roles on environmental and social considerations including EIA and SEA;

(8) Prediction of likely impacts of the proposed projects under the urban Transport plan;

(9) Evaluation of likely impacts of the plans and comparative analysis of alternative proposed plans, including the ‘without project’ option;

(10) Examination of the mitigation measures (to be avoided, minimized, and compensated);

(11) Examination of the monitoring methods (monitoring items, frequencies, and methods);

(12) Support to hold stakeholder meetings;

(13) Provisional scoping for prioritized projects; and

(14) Perform other duties deemed necessary.

END

ANNEX A: DRAFT OF THE RECORD OF DISCUSSIONS

ANNEX B: LIST OF PARTICIPANTS
<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
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<tbody>
<tr>
<td>DOTr</td>
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<tr>
<td>Mark Richmond M. De Leon</td>
<td>Assistant Secretary, Road Transport and Infrastructure</td>
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<tr>
<td>Arnulfo P. Fabiliar</td>
<td>Assistant Secretary, Road Transport and Infrastructure</td>
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<tr>
<td>Gerald James B. Reyes</td>
<td>Assistant Secretary, Planning</td>
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<tr>
<td>Anton Tioseco</td>
<td>Project Development</td>
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<td>Gideon Ponio</td>
<td>Policy Development</td>
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<tr>
<td>Sandy Mae Gaspay</td>
<td>Traffic Engineering Specialist</td>
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<tr>
<td>Gyeng Chul Kim</td>
<td>Special Advisor</td>
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<tr>
<td>Benedicto S. Guia Jr</td>
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<tr>
<td>Francesca Beltran</td>
<td>NPMO</td>
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<tr>
<td>Eman C. Avengoza</td>
<td>Transport Planning Specialist, Office for Undersecretary for Road Transport</td>
</tr>
<tr>
<td>Renato R. David</td>
<td>Road Transport Planning Division</td>
</tr>
<tr>
<td>Robert Sly</td>
<td>Sr. Advisor</td>
</tr>
<tr>
<td>Jeremy Kho</td>
<td>Project Development</td>
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<tr>
<td>Teresa Pelayo</td>
<td>NPMO-BRT</td>
</tr>
<tr>
<td>Tatsaku Hirasawa</td>
<td>JICA Railway Planning Advisor</td>
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<td>JICA</td>
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<tr>
<td>Naomichi Murooka</td>
<td>JICA Study Team</td>
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<td>Maki Morikawa</td>
<td>JICA Study Team</td>
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<td>Yuji Sano</td>
<td>JICA Study Team</td>
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<td>Kenichi Hashimoto</td>
<td>JICA Study Team</td>
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<td>Osamu Abe</td>
<td>JICA Study Team</td>
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<td>Takeshi Omura</td>
<td>JICA Study Team</td>
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<tr>
<td>Akira Fukuyama</td>
<td>JICA Philippines Office</td>
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<tr>
<td>Carla Monique C. Bautista</td>
<td>JICA Philippines Office</td>
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RECORD OF DISCUSSIONS
ON THE
MASTER PLAN STUDY ON URBAN TRANSPORT SYSTEM DEVELOPMENT
IN METRO CEBU PROJECT
IN THE
REPUBLIC OF THE PHILIPPINES

AGREED UPON BETWEEN
DEPARTMENT OF TRANSPORT
AND
JAPAN INTERNATIONAL COOPERATION AGENCY

Manila, Date

Mr. Susumu Ito
Chief Representative
Philippines Office
Japan International Cooperation Agency

Ms. Anneli R. Lontoc
Under Secretary
Department of Transportation
Based on the minutes of meetings on the Detailed Planning Survey on the Master Plan Study on Urban Transport System Development in Metro Cebu Project (hereinafter referred to as “the Project”) signed on January 26th, 2017 between Department of Transport (hereinafter referred to as “DOTr”) and the Detailed Planning Survey Team, Japan International Cooperation Agency (hereinafter referred to as “JICA”), JICA held a series of discussions with DOTr and related authorities to develop a detailed plan of the Project.

Both parties agreed on the details of the Project and main points discussed as described in the Appendix 1, respectively, and to request their respective governments to proceed with the necessary procedures for implementation of the Project.

Both parties also agreed that DOTr, the main counterpart to JICA, will be responsible for the implementation of the Project in cooperation with JICA, coordinate with other related authorities and ensure that the self-reliant operation of the Project is sustained during and after the implementation period in order to contribute toward social and economic development of the Republic of the Philippines.

The Project will be implemented within the framework of the Note Verbales to be exchanged between the Government of Japan (hereinafter referred to as “GOJ”) and the Government of Philippines (hereinafter referred to as “GOP”).

Appendix 1: Project Description
Appendix 2: Minutes of Meetings on Detailed Planning Survey for the Project signed on January 26th, 2017
PROJECT DESCRIPTION

Both parties confirmed that there is no change in the Project Description in the minutes of meetings for Detailed Planning Survey on the Project signed on January 26th, 2017 (Appendix 2).

I. BACKGROUND
As the second largest metropolitan area in the Philippines, Metro Cebu has to address its growing traffic concerns. The population increase in Metro Cebu is expected from 2.55 million to 5 million in 2050 due to rapid urbanization. However, only very moderate transport investments have been made, consisting mostly of modification of existing infrastructure, by way of road widening and construction of flyovers in 2000s.

To ensure sustainable economic growth that will support Metro Cebu and its surrounding areas, an efficient, cost effective transportation system for the timely and equitable movement of goods, services and people must be an essential element.
JICA supported the implementation of "Roadmap Study for Sustainable Urban Development in Metro Cebu (hereinafter referred to as "Metro Cebu Roadmap"), in collaboration with Metro Cebu Development and Coordinating Board (hereinafter referred to as "MCDCB") between 2013 and 2015. Metro Cebu Roadmap identified 10 flagship projects for implementation until 2020, and also outlined 14 anchor programs to be implemented by 2050. Seven sub-roadmaps were also identified and formulated under the study, namely:
(1) Metropolitan Competitiveness Enhancement;
(2) Urban Structure and Land Use;
(3) Highway Network and Public Transport;
(4) Water Supply, Storm Water and Wastewater Management;
(5) Solid Waste Management;
(6) Smart SRP (South Road Properties) Development; and
(7) Metropolitan Governance.
The Project request was made based on above-mentioned sub-roadmap (2) and (3) within Metro Cebu Roadmap, in order to formulate detailed transport master plan for Metro Cebu with prioritized projects in order to realize tangible improvement of traffic condition.
II. OUTLINE OF THE PROJECT

1. Title of the Project
Master Plan Study on Urban Transport System Development in Metro Cebu

2. Expected Goals which will be attained after implementing the Proposed Master Plan
To improve the traffic condition in Metro Cebu by formulating the urban transport master plan and implementing related projects based on strengthened capacity of relevant agencies in the formulation of urban transport master plan, coordination, and consensus building.

3. Outputs
(1) Comprehensive urban transport master plan for Metro Cebu, including, among others, urban traffic policy, traffic management & control, intersection improvement and so on;
(2) List of prioritized projects based on Metro Cebu Roadmap and other related policies / plans;
(3) Pre-feasibility study (hereinafter referred to as “Pre-F/S”);
(4) Implementation of pilot projects;
(5) Capacity Development for relevant groups and agencies to formulate and implement urban transport master plan and coordinate among stakeholders.

4. Activities
(1) Review related policies, plans, and projects
(2) Initial submission of a list of prioritized projects based on Metro Cebu Roadmap and other related policies / plans for feasibility study (hereinafter referred to as “F/S”), Pre-F/S and pilot projects
(3) Field surveys and supplemental traffic surveys
(4) Evaluation and analysis of current status of urban transport
(5) Gap assessment of demand and supply of public transport for PUV (Public Utility Vehicle) route rationalization in selected areas
(6) Evaluation and analysis of prioritized projects in Metro Cebu Roadmap and other related policies / plans
(7) Selection of priority and pilot projects based on the agreement by related stakeholders
(8) Preparation, and implementation of pilot projects
(9) Capacity gap assessment of related agencies with emphasis on MCDCB
(10) Formulation and implementation of capacity development plan
(11) Formulation of vision and strategy for urban transport master plan
1) Setting of development vision
2) Setting of urban structure for Metro Cebu and formulation of land use, spatial & urban design guidelines
3) Formulation of development strategy and development scenarios
4) Implementation of Strategic Environmental Assessment (hereinafter referred to as “SEA”)
5) Formulation of urban transport master plan
6) Selection of projects for Pre-F/S and F/S
7) Implementation of Pre-F/S
8) Recommendation for implementation framework of urban transport master plan

5. Input

(1) Input by JICA
   (a) Dispatch of Mission
      - Urban transport planning
      - Urban planning / land use / urban design
      - Traffic survey / traffic demand forecast
      - Road / bridge planning
      - Road / bridge engineering
      - Traffic demand management / intelligent transport system
      - Traffic safety
      - Public transport planning
      - Public transport management
      - Capacity development
      - Infrastructure investment and finance
      - Social and environmental consideration
      - Economic and financial analysis
      - Geographic information system
      - Cost estimation

   (b) Training in Japan
      Training in Japan will be held to share experiences on the development of the urban transport and related subjects such as, but not limited to traffic management, urban planning and design.

   (c) Machinery and Equipment
      To be discussed and decided in the course of the Project (if necessary.)

Input other than indicated above will be determined through mutual consultations among JICA, DOTr, MCDCB and related authorities during the implementation of the
Project as necessary.

(2) Input by DOTr, MCDCB and related authorities
DOTr, MCDCB, and related authorities will take necessary measures to provide at its own expense and for its own use:
(a) Services of counterpart personnel and administrative personnel as referred to in II-6;
(b) Suitable office space with basic furniture;
(c) Supply or replacement of machinery, equipment, instruments, vehicles, tools, spare parts and any other materials necessary for the implementation of the Project other than the equipment provided by JICA;
(d) Travel permission for members of the JICA mission for official travel within the Republic of the Philippines;
(e) Information as well as support in obtaining medical service;
(f) Credentials or identification cards;
(g) Available data (including maps and photographs) and information related to the Project;
(h) Running expenses for the office in support for the implementation of the Project;
(i) Necessary facilities to members of the JICA mission for the remittance as well as utilization of the funds introduced into the Republic of the Philippines from Japan in connection with the implementation of the Project

6. Implementation Structure
The project organization chart is given in the Annex 1. The roles and assignments of related authorities are as follows:

(1) DOTr
(a) Project Director
Under Secretary of DOTr will be the Project Director responsible for leading and overall coordination of the Project.
(b) Project Manager
Assistant Secretary of DOTr, will be the Project Manager responsible for the administration and implementation of the Project.

(2) MCDCB
A representative of MCDCB will be the Co-Project Manager responsible for the administration and implementation of the Project, especially at the local level.
(3) Member of JICA Mission
The member of JICA mission will give necessary technical guidance, advice and recommendations to DOTr, MCDCB and relevant authorities on any matter pertaining to the implementation of the Project.

(4) Steering Committee
Steering Committee (hereinafter referred to as “SC”) will be established in order to facilitate inter-organizational coordination. SC meetings will be held on a regular basis on a mutually agreed frequency. A list of proposed members of the SC is shown in Annex 2.

(5) Working Group
Working Group (hereinafter referred to as “WG”) will be established in order to work with the JICA mission on a daily basis. WG is responsible for information sharing and awareness-raising actions as well as holding sessions with local stakeholders etc. A tentative list of the proposed members and function of WG is shown in the Annex 3.

7. Project Site(s) and Beneficiaries
(1) Project Site(s)
Target Area for Planning: Metro Cebu consists of 13 LGUs (1,013km²) with consideration of the surrounding areas

(2) Beneficiaries
People in Metro Cebu (Approximately Population: 2,550,000 in 2010 Census) and the surrounding areas

8. Duration
Duration of the project is 15 months.

9. Reports
JICA will prepare and submit the following reports to DOTr, MCDCB, and related authorities in English.
(1) 30 copies of Inception Report at the commencement of the first work period in Philippines
(2) 30 copies of Progress Report, 4 months after the commencement of the Project in Philippines
(3) 30 copies of Interim Report, 8 months after the commencement of the Project in Philippines
(4) 30 copies of Draft Final Report at the final stage of the Project in Philippines
(5) 50 copies of Final Report within one (1) month after the receipt of the comments on the Draft Final Report

10. Environmental and Social Considerations
DOTr and related authorities will abide by 'JICA Guidelines for Environmental and Social Considerations' in order to ensure that appropriate considerations will be made for the environmental and social impacts of the Project.

III. UNDERTAKINGS OF DOTr AND RELATED AUTHORITIES
1. DOTr and related authorities, including MCDCB, will take necessary measures to:

(1) ensure that the technologies and knowledge acquired by the Philippine nationals as a result of Japanese technical cooperation contributes to the economic and social development of the Republic of the Philippines, and that the knowledge and experience acquired by individuals from the Republic of the Philippines from the technical training as well as the equipment provided by JICA will be utilized effectively in the implementation of the Project; and

(2) grant privileges, exemptions and benefits to members of the JICA mission referred to in II-5 above and their families, which are no less favorable than those granted to experts and members of the missions and their families of third countries or international organizations performing similar missions in the Republic of the Philippines.

2. DOTr and GOP will take necessary measures to:

(1) provide security-related information as well as measures to ensure the safety of members of the JICA mission;
(2) permit members of the JICA missions to enter, leave and sojourn in the Republic of the Philippines for the duration of their assignments therein and exempt them from foreign registration requirements and consular fees.
(3) exempt members of the JICA missions from taxes and any other charges on the equipment, machinery and other material necessary for the implementation of the Project;
(4) exempt members of the JICA missions from income tax and charges of any kind imposed on or in connection with any emoluments or allowances paid to them and/or remitted to them from abroad for their services in connection with the
implementation of the Project; and
(5) exempt taxes and any other charges on the equipment, machinery and other material, referred to in II-5 above, necessary for the implementation of the Project.

3. DOTr and GOP will bear claims, if any arises, against members of the JICA missions resulting from, occurring in the course of, or otherwise connected with, the discharge of their duties in the implementation of the Project, except when such claims arise from gross negligence or willful misconduct on the part of members of the JICA missions.

IV. MONITORING AND EVALUATION
JICA will conduct the following evaluations and surveys to verify how the proposed plan is utilized and draw lessons. DOTr, MCDCB and related authorities are required to provide necessary support for them.

1. Ex-post evaluation three (3) years after the project completion, in principle
2. Follow-up surveys on necessity basis

V. PROMOTION OF PUBLIC SUPPORT
For the purpose of promoting support for the Project, DOTr and MCDCB will take appropriate measures to make the Project widely known to the people of the Republic of the Philippines.

VI. MISCONDUCT
If JICA receives information related to suspected corrupt or fraudulent practices in the implementation of the Project, DOTr and related authorities will provide JICA with such information as JICA may reasonably request, including information related to any concerned official of the government and/or public organizations of the Republic of Philippines.
DOTr and related authorities will not, unfairly or unfavorably treat the person and/or company which provided the information related to suspected corrupt or fraudulent practices in the implementation of the Project.

VII. MUTUAL CONSULTATION
JICA, DOTr, MCDCB and related authorities will consult each other whenever any issues arise in the course of Project implementation.
VIII. AMENDMENTS
The record of discussions may be amended by the minutes of meetings among JICA and DOTr, MCDCB and related authorities. The minutes of meetings will be signed by authorized persons of each side who may be different from the signatories of the record of discussions.

Annex 1  Project Organization Chart
Annex 2  A List of Proposed Members of Steering Committee
Annex 3  A List of Proposed Members of Working Group
Annex 4  Project Area
Annex 1 Project Organization Chart

STEERING COMMITTEE

- Chief
- Representative,
- JICA Philippines
  (Co-chair)
- Leader of JICA
- Project Team

- DOTr (Chair)
- OPAV
- NEDA HQ (As an observer)
- NEDA Region VII, RDC / RDC IDC
- DPWH
- DTI
- DENR
- Provincial Government of Cebu
- MCDCB and LGUs of Metro Cebu

CORE MEMBER

- Project Director
  DOTr
- Project Manager
  DOTr
  MCDCB
- Member
  DOTr
  NEDA (Region VII),
  DPWH (Region VII)
  Provincial Government
  of Cebu
  MCDCB
  JICA Mission member

WORKING GROUP

- DOTr
- NEDA Region VII
- DPWH Region VII
- DTI Region VII
- DENR Region VII
- Provincial Government of Cebu
- MCDCB
- 13 LGUs from Metro Cebu
- JICA Project Team
- JICA Philippines Office
Annex 2 List of Proposed Members of Steering Committee

Function of the Steering Committee (SC):
(1) To monitor and supervise the entire project;
(2) To discuss and approve the reports;
(3) To coordinate among the related authorities; and
(4) To review and exchange views on issues arising from or in connection with the Project.

Chair:
Secretary, DOTr

Co-chair: Chief Representative, JICA Philippines Office

Members:
(1) DOTr
(2) OPAV
(3) NEDA HQ (As an observer)
(4) Department of Public Works and Highways (hereinafter referred to as "DPWH")
(5) Department of Trade and Industry (hereinafter referred to as "DTI")
(6) Department of Environment and Natural Resources (hereinafter referred to as "DENR")
(7) NEDA Region VII Office
(8) Provincial Government of Cebu
(9) MCDCB
(10) 13 LGUs from Metro Cebu
(11) JICA Project Team Leader
(12) JICA Philippines Office
(13) Regional Development Council-Central Visayas (hereinafter referred to as "RDC") / RDC Infrastructure Development Committee (hereinafter referred to as "IDC")

Above-mentioned members can designate his/her permanent representatives or alternates.

Secretariat of the SC will be assumed by DOTr.
Annex 3 List of Proposed Members of Working Group

Function of the Working Group (WG):
(1) To work with JICA mission on daily basis and facilitate necessary arrangements for smooth implementation of the Project;
(2) To examine and analyze the technical aspects of the Reports;
(3) To coordinate with stakeholders of the Project and facilitate involvement of concerned authorities;
(4) To prepare materials (reports/presentations) for SC; and
(5) To respond to the requests/inquiries made by SC on technical matters arising from or in connection with the Project.

Members:
(1) DOTr
(2) NEDA Region VII Office
(3) DPWH Region VII
(4) DTI Region VII
(5) DENR Region VII
(6) Provincial Government of Cebu
(7) MCDCB
(8) 13 LGUs from Metro Cebu
(9) Leader of the Project, JICA Project Team

Above-mentioned members can designate his/her permanent representatives or alternates.

DOTr and MCDCB will Co Chair the WG. DOTr will assume the responsibility to coordinate WG on a national level while MCDCB will assume the responsibility to coordinate WG on a daily basis at the local level.