

# An Overview of JICA's Programs

In fiscal 2012, JICA focused its assistance programs on the priority fields of reducing poverty in developing countries and contributing to sustainable economic growth; global scale issues, such as climate change measures; mainstreaming disaster prevention; attaining the Millennium Development Goals (MDGs); peacebuilding; democratization in the Middle East following the Arab Spring; and new nation building.

## Overview of JICA's Activities in Fiscal 2012

### Japan's ODA Disbursements and JICA's Activities

In calendar 2012, Japan's total ODA disbursements (provisional figure) amounted to US\$18,602.61 million (¥1,484.7 billion), including aid to Eastern Europe and graduate nations and assistance to the European Bank for Reconstruction and Development (EBRD). Of this total, Grant Aid accounted for US\$3,555.36 million (¥283.8 billion), Technical Cooperation US\$3,690.25 million (¥294.5 billion) and Loan Aid US\$7,740.16 million (¥617.8 billion).

Looking at JICA's disbursements in fiscal 2012 (Table 6), Technical Cooperation implemented by JICA amounted to ¥167.8 billion, a decrease of 11.2% from the previous fiscal year.

Turning to Grant Aid, which JICA began implementing from October 2008, JICA implemented 192 projects amounting to approximately ¥141.6 billion (Grant Agreement amount) (Table 7).

Loan Aid disbursement amount totaled ¥864.4 billion and was provided to 54 countries and one organization, and Private-Sector Investment Finance disbursement amount totaled ¥270 million and was provided to two organizations.

Tables 8 to 10 show trends in the scale of JICA's programs for Technical Cooperation, Loan Aid and Grant Aid over the past 10 years.

In fiscal 2012, Technical Cooperation expenses amounted to ¥167.8 billion, a

decrease of 11.2% (¥21.1 billion) from the previous fiscal year.

The Loan Aid commitment amount rose from the previous fiscal year, totaling ¥1,226.7 billion in fiscal 2012. Meanwhile, the scale of Grant Aid programs also increased and reached a total amount of ¥141.6 billion in fiscal 2012.

### Composition of Disbursements by Region

Table 11 shows distribution of Technical Cooperation, Loan Aid and Grant Aid in fiscal 2012 by geographic region.

Looking at disbursements of Technical Cooperation by geographic region, Asia accounted for 36.5%, Africa 22.8% and North and Latin America 8.2%, in descending order. The 23.4% in "Others" include disbursements for international organizations and worldwide projects across countries and regions.

**Table 6** Disbursements by Type of JICA Program in Fiscal 2012 (Unit: ¥ billion)

	FY2012	FY2011
Technical Cooperation *1	167.8	188.9
Acceptance of training participants	17.0	20.1
Dispatch of experts	56.8	64.7
Dispatch of study team members	36.7	40.3
Provision of equipment	5.3	8.8
Dispatch of Japan Overseas Cooperation Volunteers	8.3	9.9
Dispatch of other volunteers	3.4	3.9
Others	40.3	41.3
Loan Aid *2	864.6	609.7
Grant Aid *3	141.6	107.4

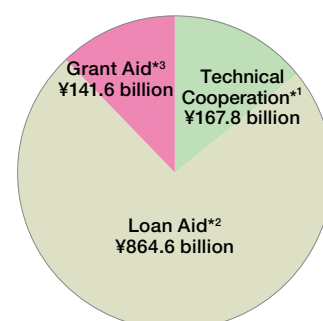
Note) Because the numbers for each program are rounded to the nearest whole number, the figures do not always match the total numbers.

\*1 Includes costs of dispatching volunteers and other costs.

\*2 Amount disbursed within the fiscal year.

\*3 Amount of concluded Grant Agreements. However, for projects running over several fiscal years, the maximum amount allowed for each fiscal year is counted for that fiscal year.

**Table 7** Fiscal 2012 JICA's Operation Scale

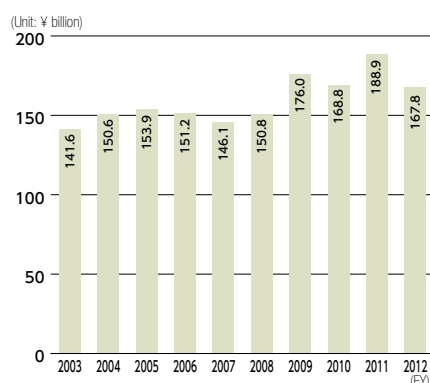


\*1 Technical Cooperation expenses excluding management expenses

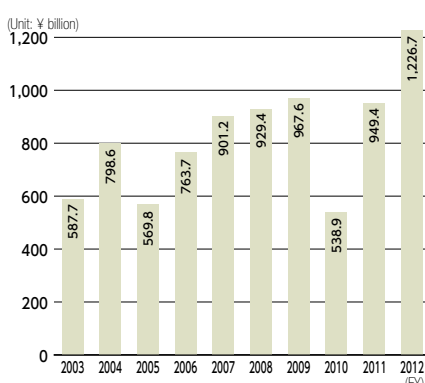
\*2 Amount of Loan Aid distributed

\*3 Amount of concluded Grant Agreements. However, for projects running over several fiscal years, the maximum amount allowed for each fiscal year is counted for that fiscal year.

**Table 8** Technical Cooperation Disbursements for the Past 10 Years

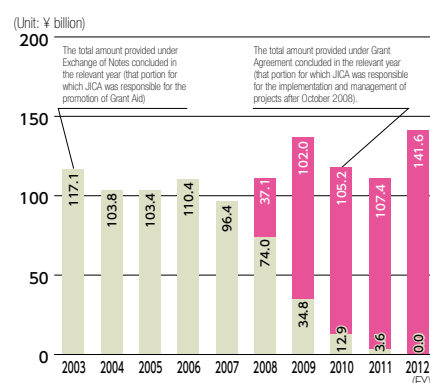


**Table 9** Loan Aid Commitment Amounts for the Past 10 Years



Note) Total ODA Loan and Private-Sector Investment Finance

**Table 10** Scale of Grant Aid for the Past 10 Years



Note) JICA was responsible for expedition of implementation of Grant Aid until fiscal 2007. From October 2008, JICA has also been performing project management of a portion of Japan's Grant Aid.

Looking at commitment amounts for new Loan Aid by region in fiscal 2012, Asia accounted for 84.5%, Middle East 7.3% and North and Latin America 3.9%. Continuing from fiscal 2011, Asia's share has been considerably high.

On the other hand, as for Grant Aid, Asia accounted for 58.3%, Africa 28.5% and North and Latin America 5.6%. As in fiscal 2011, Asia and Africa accounted for a large proportion of Grant Aid.

### Composition of Disbursements by Sector

Table 12 shows the composition of disbursements by sector in fiscal 2012.

Disbursements of Technical Cooperation by sector were, in descending order, 29.2% for Others, 19.1% for public works and utilities, 13.6% for agriculture, forestry and fisheries and 13.0% for planning and administration.

For Loan Aid, a large portion, i.e., 41.7%, were allocated for projects in the transportation sector, including railways, roads and ports. This was followed by commodity loans, etc. at 20.6% and social services at 16.2%.

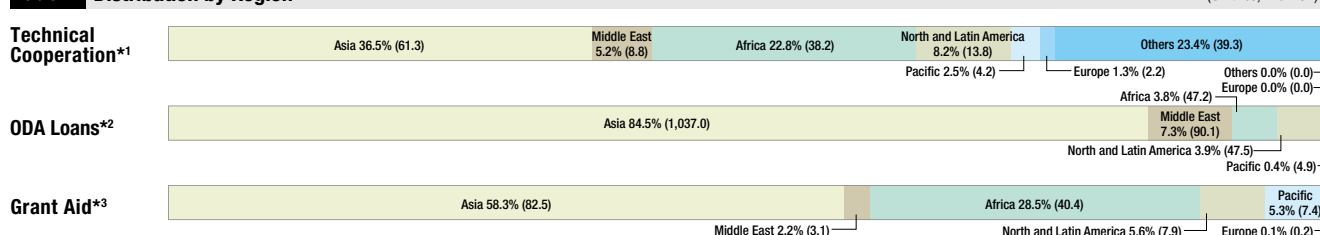
For Grant Aid, the largest share of disbursement was made to public works and utilities at 56.2%, followed by energy at 12.0% and human resources at 10.5%.

### Trends in Number of Personnel by Type of Technical Cooperation

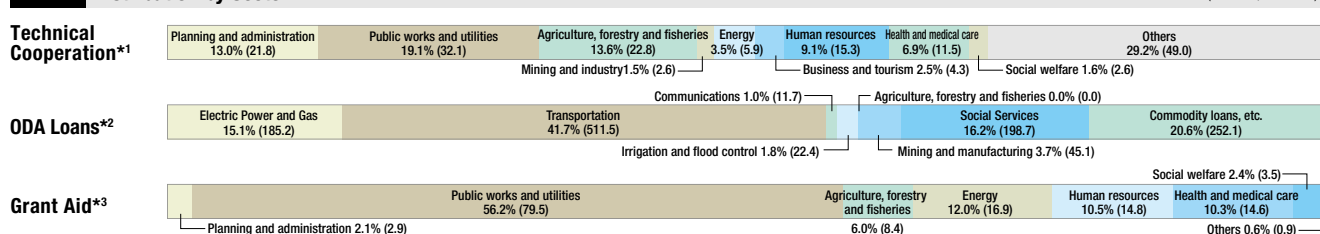
The number of personnel by type of JICA program in fiscal 2012 was as follows. The number of technical training participants (new) was 26,081, while JICA dispatched 9,325 experts (new), 9,021 study team members (new), 948 Japan Overseas Cooperation Volunteers (new) and 329 other volunteers (new). As a result, to date JICA has accepted a total of 515,867 technical training participants (FY1954–FY2012) and dispatched a total of 126,139 experts (FY1955–FY2012), 244,103 study team members (FY1957–FY2012) and 38,294 Japan Overseas Cooperation Volunteers (FY1965–FY2012).

Trends in the number of personnel by type of cooperation since fiscal 2003 are shown in Table 13.

**Table 11** Distribution by Region



**Table 12** Distribution by Sector

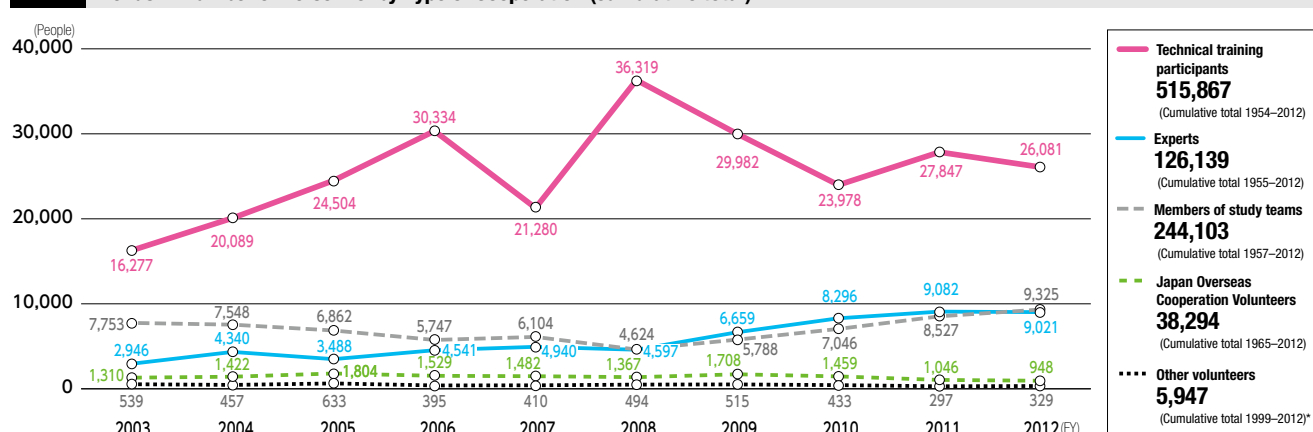


\*1 Expenses that include expenses required for dispatching volunteers and Japan Disaster Relief Team.

\*2 Amounts are based on newly concluded loan agreements (L/A basis).

\*3 Amount of concluded Grant Agreements. However, for projects running over several fiscal years, the maximum amount allowed for each fiscal year is counted for that fiscal year.

**Table 13** Trends in Number of Personnel by Type of Cooperation (cumulative total)



\* Includes senior volunteers, senior volunteers for overseas Japanese communities, UN volunteers and Japan overseas development youth volunteers. Until 1998, these figures had been included in other types of cooperation. The dispatch of emigrants ended in FY1995. The cumulative total from FY1952 to FY1995 was 73,437.

## Overview of Financial Statements

### General Account

#### 1. Overview of Balance Sheet

For the fiscal year ended March 31, 2013, total assets amounted to ¥193,830 million, declining ¥11,841 million from the previous fiscal year. The decrease can be mainly attributed to a ¥8,989 million decline in cash and bank deposits and a ¥3,632 million drop in advance payments. Total liabilities were ¥137,106 million, increasing ¥21,297 million year on year. The major factor in the increase was a ¥22,624 million increase in management grant liabilities, the balance of which was zero in the prior year.

(Unit: Millions of yen)

Assets	Amount	Liabilities	Amount
Current assets		Current liabilities	
Cash and bank deposits	48,350	Management grant liabilities	22,624
Securities	80,000	Funds for grant aid projects	95,993
Others	15,981	Others	15,665
Fixed assets		Fixed liabilities	
Tangible fixed assets	46,297	Property liabilities	2,250
Intangible fixed assets	5	Others	574
Investment and other assets	3,197		
		<b>Total liabilities</b>	<b>137,106</b>
		<b>Net assets</b>	
		Capital	
		Government investment	67,279
		Capital surplus	(16,687)
		Retained earnings	6,131
		<b>Total net assets</b>	<b>56,723</b>
<b>Total assets</b>	<b>193,830</b>	<b>Total liabilities and net assets</b>	<b>193,830</b>

### Finance and Investment Account

#### 1. Overview of Balance Sheet

For the fiscal year ended March 31, 2013, total assets amounted to ¥11,129,499 million, declining ¥19,146 million from the previous fiscal year. The decrease was principally due to a ¥20,838 million reduction in affiliated companies stock. Total liabilities were ¥2,317,620 million, declining ¥138,705 million year on year. The major factor in the decrease was a ¥240,304 million contraction in borrowings from government fund for Fiscal Investment and Loan Program compared with the previous fiscal year.

(Unit: Millions of yen)

Assets	Amount	Liabilities	Amount
Current assets		Current liabilities	
Loans	11,020,269	Borrowings from government fund for Fiscal Investment and Loan Program due within one year	317,109
Allowance for possible loan losses	(140,847)	Others	69,698
Others	131,651	Fixed liabilities	
Fixed assets		Bonds	260,000
Tangible fixed assets	9,035	Borrowings from government fund for Fiscal Investment and Loan Program	1,662,561
Intangible fixed assets	0	Others	8,252
Investment and other assets		<b>Total liabilities</b>	<b>2,317,620</b>
Claims in bankruptcy, rehabilitation, reorganization or other equivalent claims	72,617	<b>Net assets</b>	
Allowance for possible loan losses	(40,577)	Capital	
Others	77,352	Governmental investment	7,714,798
		Retained earnings	
		Reserve	1,036,291
		Others	93,497
		Valuation and translation adjustments	(32,708)
<b>Total assets</b>	<b>11,129,499</b>	<b>Total net assets</b>	<b>8,811,879</b>
		<b>Total liabilities and net assets</b>	<b>11,129,499</b>

#### 2. Overview of Income Statement

For the fiscal year ended March 31, 2013, ordinary expenses amounted to ¥242,247 million, increasing ¥5,744 million from the previous fiscal year. The increase was primarily due to the ¥13,186 million year-on-year expansion in expenses for grant aid programs. Ordinary revenues totaled ¥226,546 million, decreasing ¥34,583 million. The major factor in the decline was the ¥47,154 million contraction in revenues from management grants.

(Unit: Millions of yen)

	Amount
Ordinary expenses (A)	242,247
Operating expenses	233,527
Expenses for technical cooperation projects	72,017
Expenses for public participation based cooperation	14,738
Expenses for assistance promotion	13,333
Expenses for accounting support	28,242
Expenses for grant aid programs	96,618
Others	8,579
General administrative expenses	8,451
Financial expenses	36
Others	233
Ordinary revenues (B)	226,546
Revenues from management grants	126,465
Revenues from grant aid programs	96,618
Others	3,463
Extraordinary losses (C)	2,022
Extraordinary profit (D)	8
Reversal of surplus deposits from the previous mid-term period (E)	17,454
<b>Total income (B-A-C+D+E)</b>	<b>(261)</b>

#### 2. Overview of Income Statement

For the fiscal year ended March 31, 2013, total income amounted to ¥93,497 million, edging down ¥571 million from the previous fiscal year. The slight decline was the result of ordinary revenues increasing ¥2,675 million, to ¥222,202 million, while ordinary expenses grew ¥4,146 million, to ¥128,703 million. The major contributor to the increase in ordinary revenues was a ¥7,556 million growth in dividends on investments, while the primary contributor to the increase in ordinary expenses was a ¥2,171 million expansion in interest on interest swaps.

(Unit: Millions of yen)

	Amount
Ordinary expenses (A)	128,703
Expenses related to operations of cooperation through finance and investment	128,703
Interest on borrowings	31,348
Interest on interest swaps	8,297
Outsourcing expenses	21,031
Property expenses	12,795
Provision of allowance for possible loan losses	25,278
Provision of allowance for contingent losses	20,196
Others	9,759
Ordinary revenues (B)	222,202
Revenues from operations of cooperation through finance and investment	221,549
Interest on loans	184,958
Dividends on investments	27,520
Others	9,071
Others	653
Extraordinary losses (C)	2
Extraordinary profit (D)	0
<b>Total income (B-A-C+D)</b>	<b>93,497</b>