

Performance Evaluation System

JICA, as an incorporated administrative agency (IAA), is required to deliver its administrative services steadily by improving and ensuring quality, efficiency and transparency. To this end, the Act on General Rules for Incorporated Administrative Agencies identifies the mechanism for medium-term objective management and third-party evaluations.

JICA develops its Mid-term and Annual Plans under the five-year Mid-term Objectives set by the Minister for Foreign Affairs of Japan. JICA also compiles a performance report on its operations and management every fiscal year and at the end of its Mid-term Objective period, along with a self-evaluation and submits it to the Ministry of Foreign Affairs' Evaluation Committee for Incorporated Administrative Agencies (MOFA-ECIAA). MOFA-ECIAA evaluates the performance of JICA's operations and management. Evaluation results are made public on MOFA's website. Cross-cutting secondary evaluations are undertaken by the Ministry of Internal Affairs and Communications' Commission on Policy Evaluation and Evaluation of Incorporated Administrative Agencies (MIC-CPIAA). MIC-CPIAA assesses the evaluation results concluded by the individual ECIAA of various government ministries. At the end of the Mid-term Objective period, MIC-CPIAA reviews the necessity of each IAA's operations, organization and operating portfolio, and then makes recommendations to the relevant minister in charge (for JICA, the MOFA).

JICA strives to achieve toward its Mid-term Plan and Annual Plans and monitors its progress every six months. Additionally, an Advisory Committee on Performance Evaluation is set up within JICA where external experts examine and discuss JICA's performance and seek ways to improve the quality and efficiency of JICA's operations. The findings of these monitoring

activities are reflected in JICA's operations along with the evaluation results from MOFA-ECIAA and MIC-CPIAA. Through these processes, JICA takes consistent measures to improve its operations and management.

The Third Mid-term Plan (fiscal 2012 to fiscal 2016), highlights JICA's operational efforts, such as 1) addressing issues like poverty reduction, sustainable economic growth, global issues and peacebuilding, aligning with the Japanese government's priority issues for development cooperation, 2) promoting the program approach that implements Technical Cooperation, Loan Assistance and Grant Aid in a comprehensive manner, 3) enhancing its project designing ability and its information transmission capacity, and 4) building more partnerships with organizations in Japan and overseas. Along with these operational efforts, JICA will continue to take steps to enhance the efficiency of the organization, operations and operating expenses.

To accomplish the goals of the Third Mid-term Plan, JICA's Annual Plan for fiscal 2013 focuses on 1) formulating strategic programs as well as producing JICA analytical papers and utilizing them, 2) reinforcing systematic accumulation, utilization, and dissemination of knowledge, and 3) strengthening partnerships with various actors in Japan and other countries. JICA is also firmly dedicated to improving fairness and flexibility of organizational and operational management, suitability of procurement procedures, and the efficiency of administrative costs.

Framework for Performance Evaluation and Operational Management Review

