

Performance Evaluation System

JICA, as an Incorporated Administrative Agency (IAA), is required to deliver its administrative services steadily by improving and ensuring quality, efficiency, and transparency. To this end, the Act on General Rules for Incorporated Administrative Agencies identifies the mechanism for medium-term objective management and third-party evaluations.

● Mid-term Objective Management and a Performance Evaluation System

To achieve the five-year Mid-term Objective set by the Minister for Foreign Affairs, JICA prepares its Mid-term Plan and obtains approval from the Minister. An Annual Plan is set based on the Mid-term Plan and submitted to the Minister. JICA compiles Performance Report based on these plans every business year and at the end of each Mid-term Objective period. The report is then submitted for evaluation by the Ministry of Foreign Affairs' Evaluation Committee for Incorporated Administrative Agencies (MOFA-ECIAA).

The MOFA-ECIAA evaluates the performance of JICA's operations and management. Evaluation results are made public on MOFA's website. The Ministry of Internal Affairs and Communications' Commission on Policy Evaluation and Evaluation of Incorporated Administrative Agencies (MIC-CPIAA) may state its opinion regarding the evaluation concluded by the MOFA-ECIAA, from a cross-cutting point of view.

At the end of each Mid-term Objective period, the Minister examines the necessity for the continuation of JICA's operations as well as matters in respect of its whole organization and operation and takes necessary measures based on the results. The MIC-CPIAA may give recommendations to the Minister regarding the revision or abolition of the major affairs and business activities of JICA.

● Efforts for Achieving Mid-term Plans and Annual Plans

JICA internally monitors the progress of operations to achieve its Mid-term and Annual Plans. Additionally, JICA reviews the content of Performance Report at the Advisory Committee on Performance Evaluation set within JICA, with the participation of external experts.

Based on evaluations made by the MOFA-ECIAA and the MIC-CPIAA and internal monitoring results, JICA takes measures to improve the quality and efficiency of its operations. In the performance evaluation of business year 2012, JICA's achievements in peacebuilding and contribution to leadership in the international community were particularly highly evaluated by the MOFA-ECIAA.

In order to improve JICA's operational quality, the ongoing Mid-term Plan (business year 2012 to 2016) prioritizes formulation and implementation of quality projects that are based on a concept of human security, with focus on poverty reduction, sustained economic growth, addressing global issues, and peacebuilding, which are the Japanese government priority issues for development cooperation.

As specific measures, JICA is proceeding in strategic initiatives based on analyses made for each country, region, issue, and field. Such initiatives include promotion of a program approach that combines Technical Cooperation, Loan Aid, and Grant Aid in a comprehensive manner; reinforcement of partnerships with private enterprises, local governments, NGOs, and universities; and enhancing contribution to Japan's leadership in the international community.

Furthermore, JICA will continuously take measures to improve the flexibility of organizational management, promote competitiveness and transparency in its contracting process, and enhance cost effectiveness.

