Operations Evaluation

● **Consistent and Coherent Evaluation**

In order to further improve its projects and ensure accountability to stakeholders while aiming to enhance the development results of assistance efforts, JICA utilizes a common framework for monitoring and evaluation that encompasses the project formulation, implementation, post-implementation, and feedback stages.

Moreover, JICA is aiming to conduct consistent evaluations of projects, including Technical Cooperation, Finance and Investment Cooperation, and Grants in line with the plan-do-check-action (PDCA) cycle, using the Criteria for Evaluating Development Assistance laid out by the Development Assistance Committee (DAC) of the Organization for Economic Co-operation and Development (OECD) as an international ODA evaluation criteria [see table below], as well as using its own rating system.

● **Comprehensive and Cross-Sectoral Evaluation and Analysis**

In addition to evaluating individual projects, JICA conducts thematic evaluations, in which multiple projects are selected for comprehensive and cross-sectoral evaluation and analysis; specific development issues and assistance methods are also chosen for evaluation. Conducting evaluation and analysis from a specific point of view that is different from that of project evaluations provides recommendations and lessons common to the selected sector.

In fiscal 2017, evaluation methodologies applicable to the Science and Technology Research Partnership for Sustainable Development (SATREPS), Private-Sector Investment Finance, and projects in vulnerable countries were examined, and lessons learned for special economic zone development were identified and analyzed.

● **Ensuring Objectivity and Transparency**

JICA conducts external evaluations for ex-post evaluations that provide an objective view of project implementation results. An external third-party makes objective evaluation judgments for projects over a certain size, and the results of the evaluations are published on the JICA website to ensure the transparency of these evaluations. Furthermore, in order to improve the quality of evaluation, advice on the evaluation method, structure, and the entire system is provided periodically by the Advisory Committee on Evaluation consisting of third-party experts.

● **Emphasis on the Utilization of Evaluation Results**

JICA’s operations evaluation is also designed to feed evaluation results back to the processes of planning and implementing similar projects to improve their quality. Such feedback is also utilized to further strengthen JICA’s cooperation strategies. At the same time, JICA makes efforts to reflect the evaluation results in its development policies and the respective projects of partner countries by feeding back the evaluation findings.

Use the lookup function to see evaluations of individual projects [JICA’s Web page: https://www2.jica.go.jp/en/evaluation/index.php]