

# JICA's Strategy

## The 4th Medium-term Plan (Fiscal 2017–21)

In accordance with the law, JICA conducts its operations based on medium-term plans stipulating five-year cycles. In the 4th Medium-term Plan, which began in fiscal 2017, JICA has formulated plans based on the Development Cooperation Charter and international frameworks such as the Sustainable Development Goals (SDGs), concerning development issues such as infrastructure and economic growth, human-centered development, universal values and peacebuilding, and global issues, along with regional priority issues as well as partnerships with various actors and contributions to international discussions. JICA also sets out detailed measures for strengthening its organizational and operational foundations, security, and internal controls in the Plan.

Through efforts to achieve these plans, JICA will continue to play its expected role both within and outside Japan.

## Outline of the 4th Medium-term Plan

Address development issues and global issues and contribute to national interests in Japan through development cooperation

Realize peace, security, and prosperity as well as an international environment with high stability, transparency, and predictability

Contribute to enhancing the international community's confidence in Japan, strengthening the relationship between developing areas and Japan, and formulating the order and the norms of the international community

Contribute to the vitalization of the economy and society in Japan through strengthening the relationship between developing areas and Japan

### Operational Focus Areas

- (1) Strengthen the human capacity of individuals who will be key players in their countries' development
- (2) Fortify partnerships between actors in Japan who are involved in, and contributing to development cooperation and regional vitalization
- (3) Contribute to international commitments and serve as a leader in the international community
- (4) Strengthen security measures

### Prioritized Approaches

- (1) Promote development cooperation that builds a mutually trusted relationship by emphasizing country ownership and partnership
- (2) Promote human-centered approaches based on the concept of human security
- (3) Strengthen strategic operations and enhance the quality of JICA's operations
- (4) Disseminate clear, uniform information

### Concrete initiatives

#### Efforts to address priority issues

- (1) Secure a foundation and driving force for economic growth
- (2) Promote human-centered development, which supports basic human life
- (3) Share universal values and realize a peaceful and secure society
- (4) Build a sustainable and resilient international community by addressing global challenges

#### Strengthen Japanese partnerships

#### Strengthen foundations for implementation

(Public relations, research, project evaluations, etc.)

#### Regional priority issues

#### Strengthen security measures

#### Other important operational management issues

(The promotion of effective and efficient development cooperation; Proactive contribution in international discussions and strengthening partnerships with international organizations, bilateral donors and others; and Strengthen internal controls)

### Important policies and initiatives of the Japanese government

Development Cooperation Charter  
Related policies  
Government commitments

### International framework surrounding development cooperation

Sustainable Development Goals (SDGs)  
Paris Agreement (climate change)

## Directions of JICA's Development Activities for Fiscal 2020

JICA seeks to contribute to the peace, stability, and prosperity of the international community by addressing the priority issues identified in the Development Cooperation Charter of the Japanese government and the 4th Medium-term Plan of JICA. To this end, JICA will redouble its efforts in the following areas with a view to achieving human security and quality growth.

In fiscal 2020, JICA will give top priority to tackling the spread of COVID-19. While closely watching the situation, JICA will review the directions of its development activities as needed in an agile and flexible manner.

### 1 Promote a "Free and Open Indo-Pacific"

To promote a Free and Open Indo-Pacific, as advocated by the Japanese government, JICA will provide the Indo-Pacific region with both tangible and intangible support. JICA's support will include (1) expanding and establishing the freedom of navigation and the rule of law; (2) improving regional connectivity by developing quality infrastructure that aligns with international standards; (3) building the capacity for maritime security; and (4) fostering future leaders knowledgeable about Japan by, for example, enhancing the JICA Development Studies Program (JICA-DSP).

### 2 Realize "Human Security 2.0" to Establish a More Dignified Society

JICA will give shape to "Human Security 2.0," a concept that was revised in fiscal 2019 in light of aggravating existing challenges and emerging new ones. Specific focus will be placed on (1) enhancing responses to the health and economic crises stemming from COVID-19; (2) promoting peacebuilding and mutual understanding; (3) strengthening disaster risk reduction and climate change measures; (4) enhancing and advocating such initiatives as Universal Health Coverage (UHC) and a nutrition-related undertaking; (5) improving and expanding education for women and girls; and (6) promoting Japanese-style school education.

### 3 Strengthen Multicultural Coexistence and Regional Economic Revitalization in Japan

JICA will use its human capital and networks to strengthen initiatives that support multicultural coexistence and regional economic revitalization within Japan. Special emphasis will be placed on (1) assisting in the strategic and coherent development—both within and outside Japan—of a welcoming environment for foreign nationals in order to make Japan a more appealing destination for them; (2) developing initiatives for capacity building that supports industrial development and multicultural coexistence in Japanese local communities from a global perspective; (3) promoting international cooperation by harnessing the knowledge of local governments and small and medium enterprises; and (4) collaborating with communities of Japanese emigrants and their descendants in Latin America and other regions in ways that will contribute to multicultural coexistence.

### 4 Design and Implement Projects That Meet the Latest Needs

Amid severe fiscal constraints in Japan, JICA will allocate more resources to activities that appropriately accommodate the SDGs and aid needs in the developing world that are always changing with the times. Special emphasis will be placed on (1) promoting innovations, including creative uses of digital technology; (2) reinforcing partnerships with emerging donors; (3) enhancing research capabilities; (4) mobilizing more external funds; and (5) establishing and strengthening platforms for information sharing, dialogue, and project collaboration within JICA and with external partners.