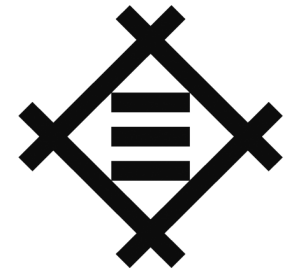


Energy Solutions Business Unit



MITSUI & CO.

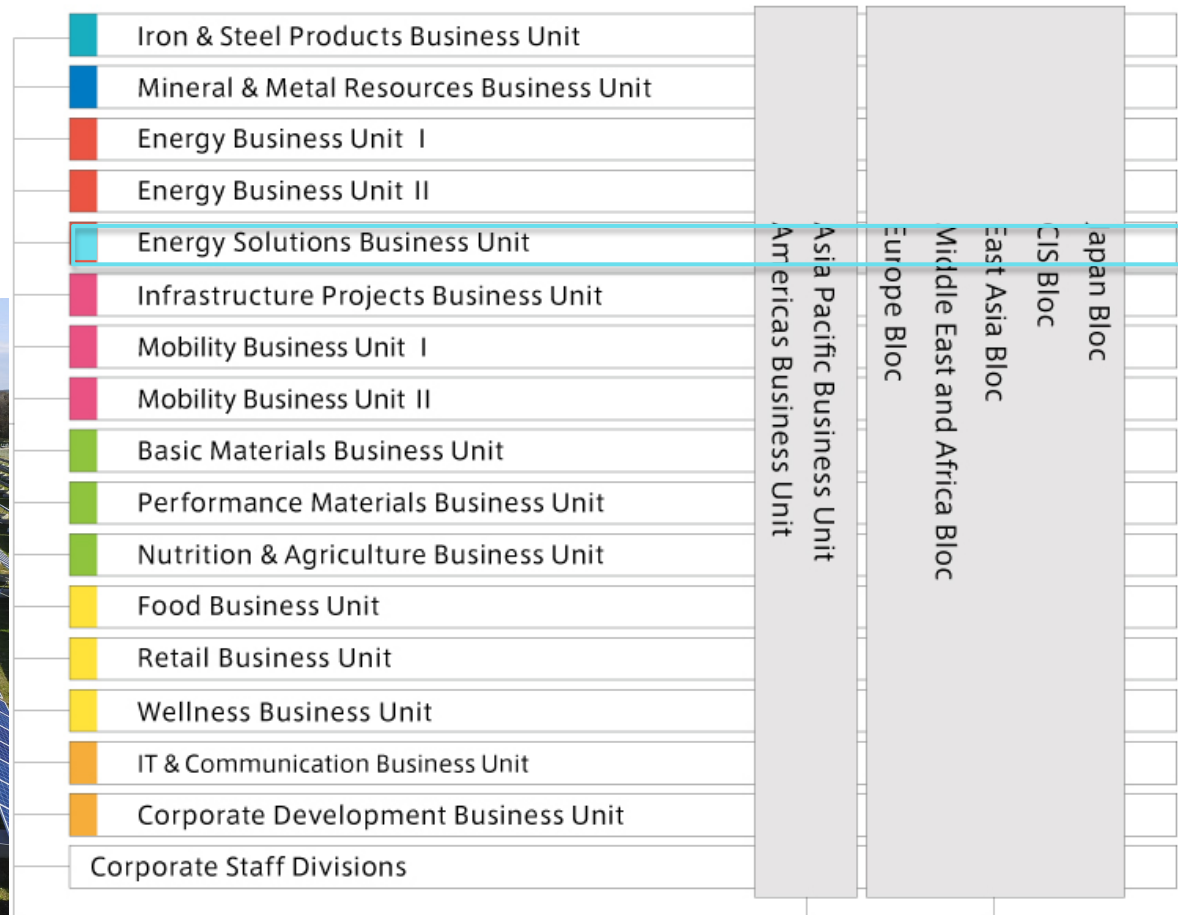
August 2023

Mitsui & Co., Ltd.

Energy Solutions Business Unit

Energy Solutions Business Unit was established on April, 2020

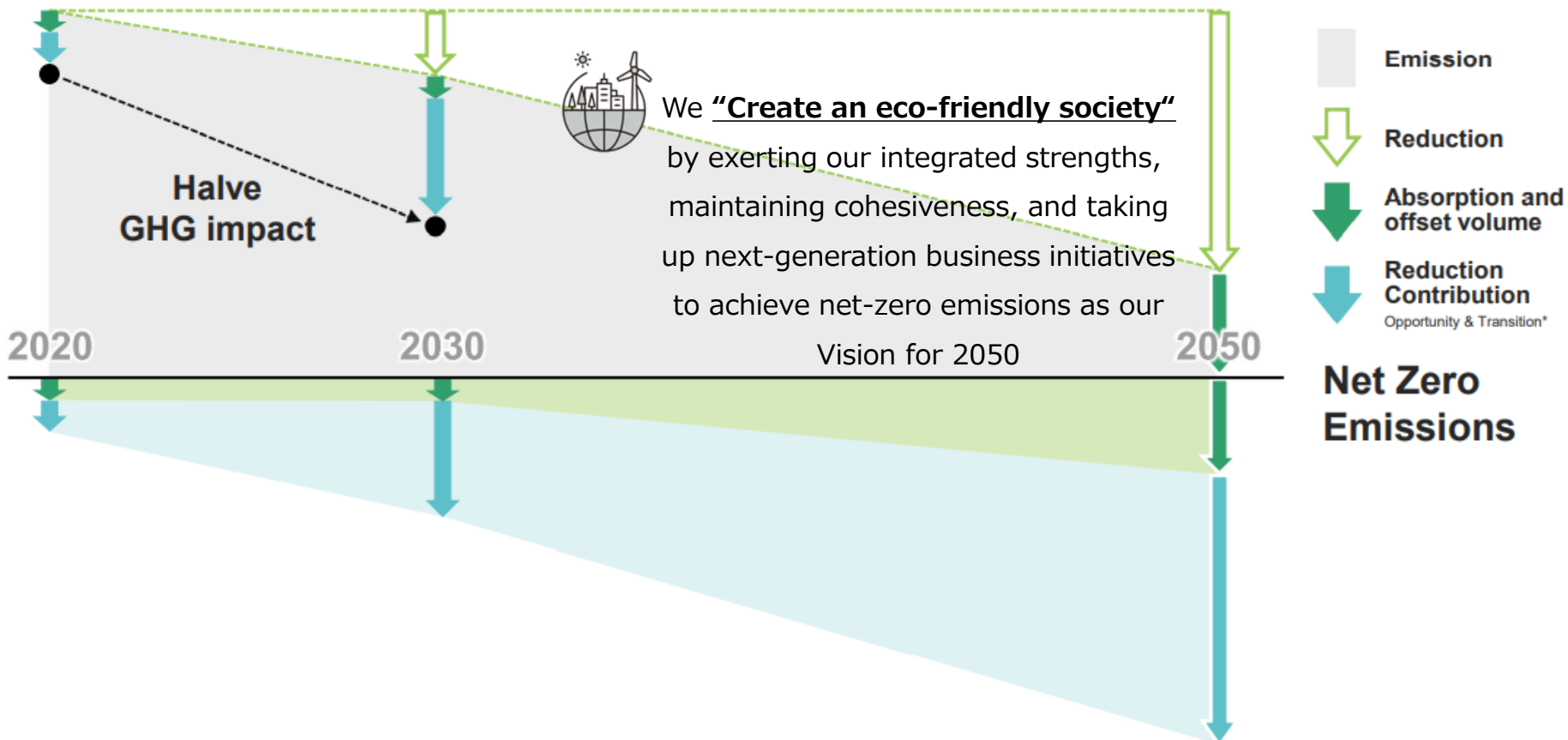
<16 headquarters business units and regional organizations>



Path to Green Transformation

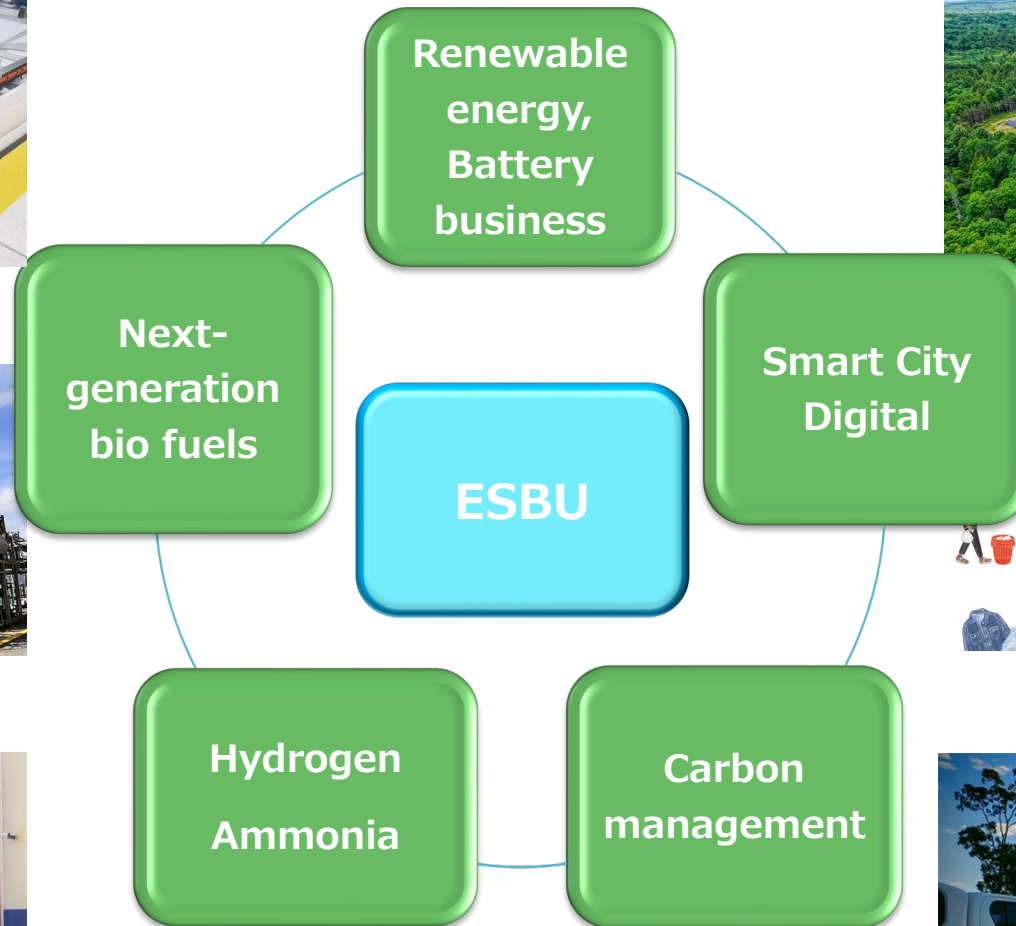
Aim to create new business which leads to Green Transformation

Mitsui's Targets for GHG Reduction



*Transition assumes only reduction contribution attributable to the company in the future

Accelerate realization of business initiatives in five focus areas



Business fields and Activities

Sustainability Impact Div.

Battery Solutions Dept.

- Connecting the Mobility and Power industries through combination of EV battery, Energy & Charging Management and BaaS (Battery as a Service) solutions.



EV Battery Technology

Charging Management Technology

BaaS

Energy Management Dept.

- Development, operation and management of distributed generation and energy management services (storage solutions, energy efficiency solutions etc.) in European region and the developing countries.



Distributed RE Generation

Energy Management

New Business & Innovation Dept.

- Creating new business and developing smart cities utilizing innovative solutions to deliver sustainable and brighter future.



Smart cities

EV Charging Infrastructure

To support decarbonization



Stranded energy × Computing

Digital Business & Innovation Dept.

- Developing and managing sustainable businesses in Power to Digital business domain and Digital Solutions business domain.

MyPower Corp.

- Our platform company overseeing business development and portfolio management of distributed generation and energy management services in North America.



360° business innovation.



MITSUI & CO.