

AKI (African Kaizen Initiative) Cluster Strategy

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Africa Kaizen Initiative (2017-2027)

★Objective:

1. To accelerate industrialization and economic transformation in Africa,
2. To create employment and decent work
3. To develop innovative human resources with competitive skills

**Introduction Phase
2017-2020**

**Full-scale Phase
2021-2023
(1st Action Plan)**

5WGs, SHM, AKAC & AKA

- Standardizing KAIZEN in Africa
*Curriculum Development' KPIs

**Transition Phase
2024-2027
(2nd Action Plan)**

Cross Functional WGs, SHM,
AKAC & AKA

- Creating and
Strengthening the
Function of Center of
Excellence

JICA Cluster Strategy 2023-2030

- Establishing a mechanism
for developing and
spreading Kaizen approach

“JICA Global Agenda ” and “Cluster Strategy” SDGs

- JICA introduced new issue-based strategy “**Cluster Strategy**”
- JICA’s cooperation strategies for global issues, stating priorities, targets, and approaches **towards the achievement of SDGs**
- **Maximizing development impacts** on the global issues through further strengthening **partnership among various actors** to tackle complex challenges the world faces.

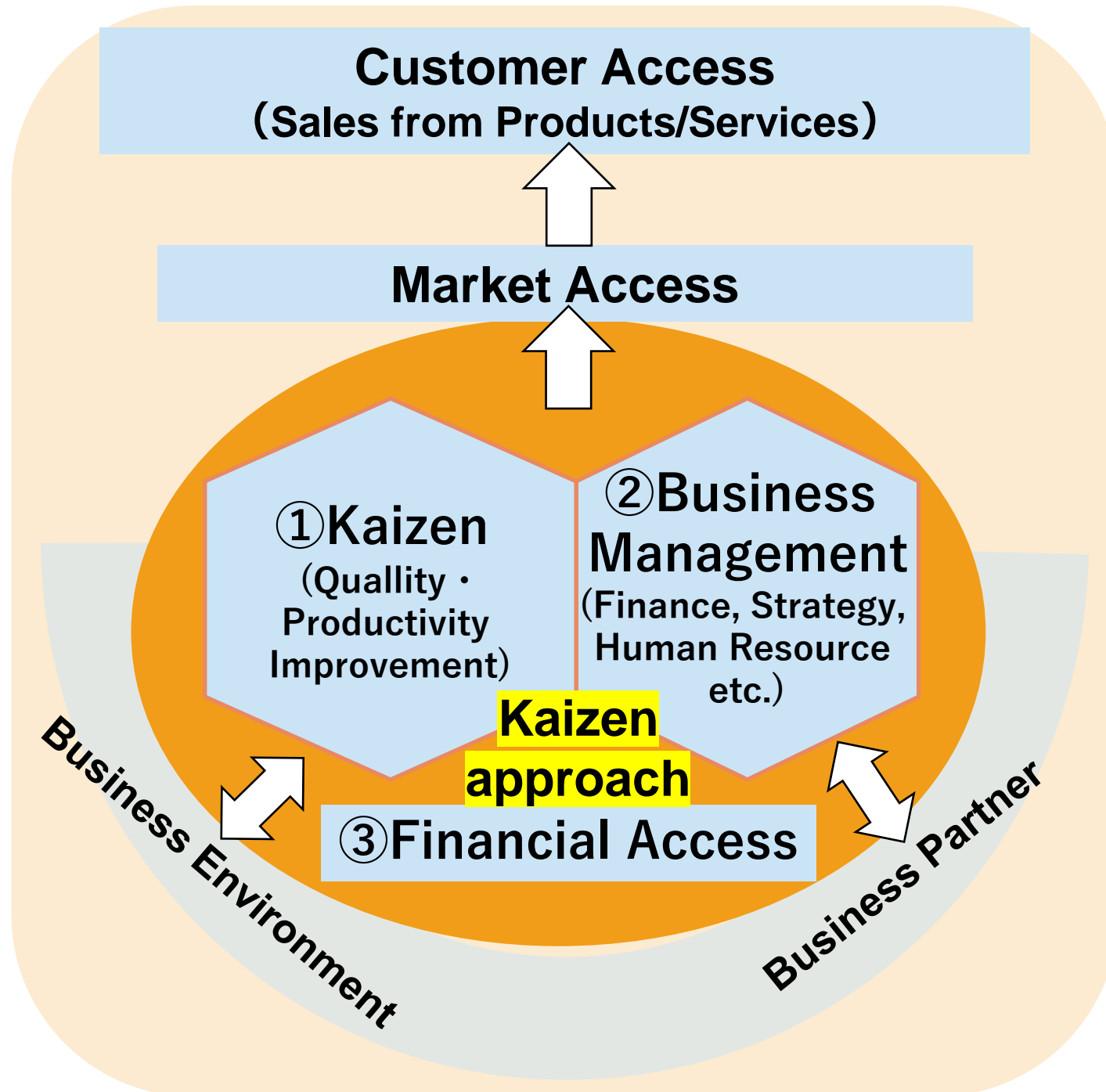
SUSTAINABLE DEVELOPMENT GOALS



Overview of AKI's Cluster Strategy

- 1) Purpose is to improve the competitiveness of African enterprises by establishing a mechanism for developing and spreading Kaizen approach
- 2) Timeframe is from 2023 to 2030
- 3) Foundation is AKI, a collaborative initiative with AUDA-NEPAD and JICA based on the Memorandum of agreement (MOA) from 2017 to 2027
- 4) Quantitative Targets are set and achievement will be monitored
 - ◆ Number of enterprises practicing Kaizen, countries practicing Kaizen, increased rate of productivity of enterprises practicing kaizen etc
- 5) AKI Cluster strategy is achievable with participation of other organization!

Concept of Kaizen approach



Stakeholders of AKI Cluster Strategy

- AKI Cluster functions as “a **Regional or Global Platform**” to promote Kaizen approach with various partners

AKI Cluster Strategy

To improve the competitiveness of African enterprises by establishing a mechanism for developing and spreading kaizen approach

AKI-WG activities

AUDA-NEPAD

Each African country activities

Each African country activities

JICA

Development Partners

Kaizen related institutions

PAPA

Research Institutions

Financial Institutions

Enterprises

NGOs

Kaizen Trainers/consultant

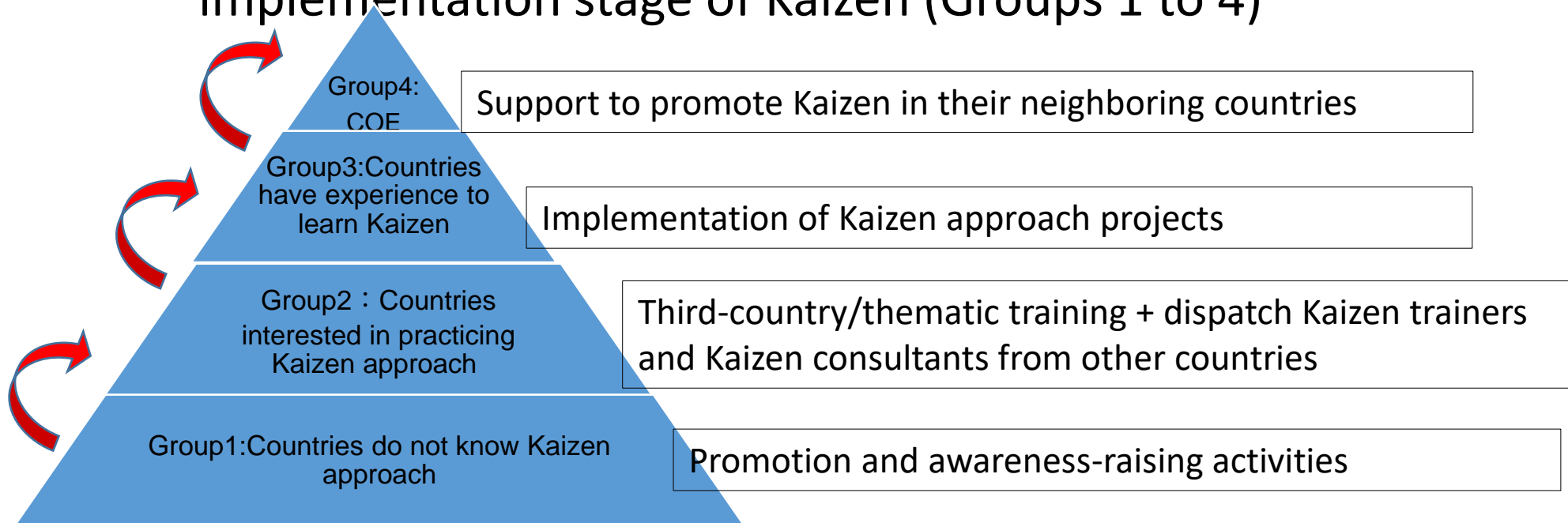
Asia, Latin America and other regional network

Objectives for Final (by 2030) and Mid-Term (by 2027)

Objective	Content
Final By 2030	Through Kaizen Center of Excellence (COE), More African enterprise practice Kaizen approach and the competitiveness will improve
Mid-Term By 2027	<p>More African enterprise practice Kaizen approach and the competitiveness will improve</p> <p>【Mid-Term Indicators】</p> <ul style="list-style-type: none"> ◆ 8,500 enterprises practicing Kaizen approach (MSMEs and Large) (JICA:4500/non JICA:4000, baseline@2021:900/800) ◆ Number of countries where kaizen approach is implemented increases to 23 (increase of 1-2/year from baseline 16) ◆ Productivity of enterprises practicing Kaizen approach will increase by 30% ◆ Profitability of enterprises practicing Kaizen approach will increase by XX% (to be set later on) ◆ Number of trained personnel : 500 ◆ Number of countries implementing Kaizen approach dissemination to other countries: 5 countries ◆ Number of collaborative projects with other actors: 3 projects

Implementation Direction

- Collaborative initiative with AUDA-NEPAD and AKI stakeholders
- Basic policy of cooperation with the respective countries;
 1. Utilization of various schemes such as training, E-learning system, and Kaizen projects etc
 2. Different approach in according to the classification of implementation stage of Kaizen (Groups 1 to 4)



Activities for Maximizing Development Impacts

1. Foster the understanding and commitment of high-level officials of government organizations
2. Standardization of Kaizen activities through the "Africa Kaizen Initiative (KPIs, training curriculum, certification system)
3. Coordination with development partners that support African companies
4. Coordination with Japanese-affiliated businesses in Africa
5. Collaboration with regions outside Africa
6. Platform activity such as networking (AKAC), knowledge creation, fund mobilization

- **Thank you very much for your attention**
- **We are looking forward to hearing your any questions and comments**
- **We always appreciate your leadership and ownership to promote Kaizen approach**
- **We hope the Kaizen promotion will be accelerated by using this strategy!**

Reference