

# SUPPORT TO SOUTH-SOUTH COOPERATION OF MALAYSIA: JFY2017

JICA Malaysia Office

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Support to South-South Cooperation of Malaysia: JFY2017 March 2018

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In 2017, our partnership between Malaysia and Japan addressed 12 Sustainable Development Goals (SDGs) through 29 projects of Third Country Training Programme (TCTP), study trip, and expert dispatch etc. with 225 participants from 36 countries from Africa, Asia Pacific, and Middle East. Private sector development encompasses a wide variety of capacities such as quick expansion of Kaizen for Africa and start of vocational training for neighbouring countries of Cambodia, Laos, Myanmar and Vietnam. In the meantime, new entrants are emereging such as social welfare and transportation which are to address new global and regional challenges on development. We observed that these knowledge sharing programmes opened up opportunities of excellence and benchmarking to other developing countries, some of which led to further engagements.

March 2018

Kensuke Fukawa Chief Representative JICA Malaysia Office

#### 1

## **SUPPORT TO SOUTH-SOUTH COOPERATION IN MALAYSIA : JFY2017**

## KAIZEN AND TOTAL QUALITY MANAGEMENT (TQM) SPREADS OUT

Cooperation through TCTP "Kaizen and TQM for African Countries" opens up new opportunities and deepens the engagements: MPC (Malaysia Productivity Corporation) attended an international seminar in Kenya in April 2017; study missions visited Malaysia for standardization and academic research in September 2017 and January 2018 respectively; and Egypt Kaizen Centre's request for TCTP was implemented in February 2018. Demand to MPC is internationally increasing as a centre of excellence on productivity.

### PALESTINE: PROGRESS ON IMPLEMENTATION AND PLANNING

Under the new cooperation framework agreed in 2016, the first TCTP was held in October 2017 in the field of SME support which aimed to assist the development of Jericho Agro Industrial Park (JAIP), the iconic project under the initiative of Corridor for Peace and Prosperity. Meantime, a study mission was dispatched from JICA HQ Tokyo to Malaysia in December 2017 in order to review the needs and resources for Palestine support.

## SMIDEX GAVE IMPACT ON SME Development

As part of TCTP, twelve African participants took part in SMIDEX in November 2017, the largest SME showcase in Malaysia which was organized by SME Corporation, the central coordinating agency for SME development in Malaysia.

## **STUDY TRIPS OPEN UP NEW OPPORTUNITIES**

Visit to Malaysia by JICA Technical Cooperation Projects and their counterparts are increasing. Reasons and backgrounds vary, for instance existence of similar system in Malaysia or past experience of JICA Expert in Malaysia etc. Nevertheless some of the visits played a role of precursor, opportunities of new engagements; or that of impact, due to the reputation provided from past TCTPs.

### NEW START ON TVET AND Completion on Sci. & Math. Education

As a result of Fact-Finding Mission in 2016, a new three-year cycle of TCTP started in 2017 with CIAST (Centre for Instructor and Advanced Skill Training) in the field of Technical and Vocational Education and Training (TVET). The first implementation was successfully conducted for the participants from Cambodia, Laos, Myanmar, and Vietnam.

Meantime, RECSAM (Regional Centre for Education in Science) successfully completed its three-year cooperation cycle of TCTP "Primary Science and Mathematics Educators Training for African Countries". The TCTP is gaining reputation of hands-on training among the educators in Africa as an effective supplementary input to on-going JICA projects.

### **INNOVATION: DEVELOPMENT EXPERIENCE STUDY STARTED**

As an attempt to innovate South-South Cooperation in Malaysia, a study has started to elucidate the process of development in Malaysia in the field of Occupational Safety and Health (OSH) and Productivity Improvement. The study is expected to create a new module within existing TCTPs in collaboration with Department of Occupational Safety and Health, Ministry of Human Resources, Malaysia (DOSH) and Malaysia Productivity Corporation (MPC). The new modules will be introduced from 2018.

## ACTIVITIES GO BEYOND INTRODUCTORY LEVEL TCTP ON KAIZEN & TQM

"Many African participants understand what Kaizen means, but going beyond this introductory level of Kaizen is a big challenge even in Malaysia. Unless we overcome this challenge, sustainable productivity improvement will not be expected." Ms. Ati Djam Seri Montoi, a trainer of Training Institute MPC highlighted the significance of On-the-Job Training (OJT) in a Malaysian enterprise as part of the TCTP.

According to Ms. Ati, introduction of Kaizen concept is one thing. On the other hand, sustaining the concept of Kaizen continuous improvement - is completely another matter. Even among Malaysian companies, many of them are said to stop this 'continuous' effort once they achieve a certain level of Kaizen. To motivate the companies' further efforts, MPC provides a variety of services with companies, one of which is the audit: assessing Kaizen activities conducted by a company.

In this TCTP, after having a series of lectures on Kaizen, the African participants of TCTP who are from institutions to promote Kaizen in each country go to practice the audit in a Malaysian company. This time they went to Proreka (M) Sdn. Bhd. an auto-parts manufacturing company which received a certification



African participants participating in the TCTP

from MPC.

Since the company attained a certified level of Kaizen, finding further improvements in their business process has been a tough work: the participants have to observe with critical eyes.

"That is what we, Malaysian and African, have to learn, although this way of looking things might be common for the Japanese who invented Kaizen." Ms. Ati says.

Through the OJT in this TCTP, MPC wants the participants to go beyond a basic level and foster a sound foundation of Kaizen.

Generally speaking, participants tend to collect information in training; they are very eager to collect presentation material for instance. Of course MPC help them collect the information, however with regard to this TCTP, MPC rather expect participants to obtain a certain set of working attitude of Kaizen rather than mere assemblage of knowledge.

Training Profile			
Course title	Third Country Training Programme (TCTP) Enhancing Productivity Improvements through KAIZEN & TQM for African Countries		
Venue	Petaling Jaya, Selangor, Malaysia		
Training institute	Malaysia Productivity Corporation (MPC)		
Partner	Ministry of Foreign Affairs, Malaysia JICA		
Training period	From 13 to 26 August 2017 (21 days)		
Participants	16 participants from 9 countries (Botswana, Cameroon, Ghana, Kenya, Malawi, Nigeria, Senegal, Tanzania, Zambia)		

## SEMINAR BETWEEN AFRICAN PARTICIPANTS AND MALAYSIAN COMPANIES HELD TCTP ON INVESTMENT PROMOTION

In a training to share Malaysia's experiences on investment promotion with African participants, a unique seminar was held to present the situation of the African countries to Malaysian companies including Japanese ones based in Malaysia. The Seminar on Trade ۶,

Investment Opportunities in African Countries was held on 23 Aug at Kuala Lumpur, where more than twenty companies attended.

A keynote presentation was delivered by Senior Advisor on Industrial Development from JICA HQ Tokyo, where he presented possible approaches to be considered for investment promotion based on JICA's experiences in developing countries, the conventional approach for industrial development with Foreign Direct Investments and global trends of trade and investment.

also highlighted that He countries should be aware of not only business environment but also capability to absorb technology when they promote investment. In the plenary presentation session, participants from seven African countries respectively presented their situation on investment promotion based on their experiences during the training in Malaysia. The Training Institute, MIDA,



Lecture by a JICA Senior Advisor

the government agency on investment promotion in Malaysia, hopes that this seminar will provide opportunities for the training participants to experience how they promote investment to their own country. Meantime, it is also expected that the Malaysian companies could acquire some knowledge on African countries which may create potential for business activities between Malaysia and Africa.

Investment promotion is a key for industrial development in every country. It is expected that this Seminar could create new potentials for promote sustainable industrialization and innovation in African countries in future.

Training Profile					
Course title	Third Country Training Programme (TCTP)				
	Investment Promotion for African				
	Countries				
Venue	Kuala Lumpur, Malaysia				
Training institute	Malaysian Investment Development				
	Authority (MIDA)				
Partner	Ministry of Foreign Affairs, Malaysia				
	JICA				
Training period	From 15 to 26 August 2017 (12 days)				
Participants	14 participants from 8 countries (Angola,				
	Botswana, Cameroon, Ethiopia, Ghana,				
	Kenya, Tanzania, Zambia)				

## ACTIVITIES MAKING SCIENCE TOYS HARNESSES THEORIES AND SKILLS TCTP ON PRIMARY SCIENCE AND MATHEMATICS EDUCATORS

A sense of pleasure and satisfaction was shown on each participant's face even if their given task was to make a simple science toy with inexpensive materials. The toy was made to show how science theory works behind.

This scene was part of the TCTP for primary science and mathematics educators for Africa, in which a JICA Senior Volunteer conducted а one-day workshop. In the workshop, the participants practiced how to make simple science toys with the use of discarded inexpensive or materials which help explain science theories. The training was conducted by a regional excellence on center of science and mathematics education, SEAMEO RECSAM and the Senior Volunteer has been dispatched to SEAMEO RECSAM since 2016.

He introduced a series of science toys in the workshop such as a battery made from lemon, a rocket propelled with water and air pressure, and so on. Obviously making such a science toy is fun even for adults. If the toy is made from commonly available materials with small burden of expenses, which can help students understand science, it should be more motivating to the participants who are teachers and trainers of science education in Africa.



A Japanese Senior Volunteer demonstrates how to make a scientific teaching aid.

Students feel accomplishment by making something to which experience move, prompts them to explore scientific theories behind and eventually relate theories with skills (understand by moving hands). Harnessing scientific theories and skills is highly relevant to a recent trend of education to promote cohesive learning of four disciplines of science, technology, engineering and mathematics, which will improve absorption capacity of technology highly in need in Africa in its industrialization process.

In fact, demand from teachers for teaching materials is high, according to the Senior Volunteer's small research on participants' opinions.

The participants were so motivated that everyone pledged to make a similar one in their own country and use it as a teaching aid. The Senior Volunteer expects that based on this workshop the participants will further improve their technique and behavior of science toy making in order to deepen the understanding of students.

Training Profile				
Course title	Third Country Training Programme (TCTP) Primary Science and Mathematics Educators Training for African Countries: Enhancing Constuctivist-Based Pedagogy and Content Knowledge			
Venue	Penang, Malaysia			
Training institute	Southeast Asian Ministers of Education Organization, Regional Centre for Education in Science and Mathematics (SEAMEO RECSAM)			
Partner	Ministry of Foreign Affairs, Malaysia JICA			
Training period	From 8 to 30 August 2017 (23 days)			
Participants	16 participants from 6 countries (Ethiopia, Ghana, Kenya, Swaziland, Uganda, Zambia )			



Site visit to Ulu Senagang & Mongool Baru, a Community Use Zone (CUZ)

## MAINTAIN LOCAL COMMUNITIES IN A NATIONAL PARK TCTP FOR ECOSYSTEM CONSERVATION

Located along northwestern coast of Borneo Island, Crocker Range Park was gazetted as one of national parks in Malaysia in 1984. The Park has a steep mountain range of one thousand meters above sea level with exquisite fauna and flora. It is an interesting place to visit though, more fascinating is how the Park is managed. Generally speaking national parks limit human activities, by which maintain the nature. For instance residence and cultivation are not allowed in national parks. So was the Crocker Range Park. However, the Park has been practicing a unique conservation mechanism since 2000s: it allows tradition al activities under human co-management system by the Park Authority and the community.

This practice marvels to the participants of TCTP who are government officers of nature conservation in Asia and Africa. Although they are quite aware of the importance of community involvement in national park conservation, allowing activities of community in a national park is still contentious. In many developing countries, stringent severance of the two appears dominant.

Success of nature conservation of the Park derives from government's careful attention to multi-ethnic society while maintaining a solid administrative base for plannina and implementing policies. In this practice of Community Use Zone (CUZ), several different government institutions participated harmoniously in maintaining the traditional value of community and the nature conservation of the Park. Meanwhile, the community has been more conscious to the conservation activities while maintaining their development. When the participants visited the CUZ, the chairperson was content with the current situation comparing to two decades ago when there were issues of residence and agriculture. The passage to establish and maintain the CUZ

wasn't easy: it involved huge amount of communication and emotional issues. Nevertheless, participation of local communities in decision making process with government stakeholders is said to be important and effective.

Training Profile				
Course title	Third Country Training Programme (TCTP) Integrated Biodiversity and Ecosystem Conservation			
Venue	Kota Kinabalu, Sabah			
Training institute	Institute for Tropical Biology & Conservation, Universiti Malaysia Sabah (ITBC-UMS)			
Partner	Ministry of Foreign Affairs, Malaysia JICA			
Training period	From 6 to 27 September 2017 (22 days)			
Participants	15 participants from 6 countries (Botswana, Cambodia, Philippines, Sri Lanka, Thailand, Vietnam)			



Mock inspection in a Small and Medium Enterprise in Malaysia

Fostering safe and healthy work environment is important to protect people at work. Wearing a helmet at construction site is a typical example. In fact, this culture, termed as Occupational Safety and Health (OSH), is not limited to wearing a helmet, but it spans across a wide array of workplace hazards. Besides, OSH is not only promoted by voluntary actions of private enterprises; it requires promotion and supervision by government.

With remarkable growth, Southeast Asia is indeed in need of this culture: safety and health at workplace. However, the reality would not be what one aims to. OSH is still one of challenges in comparison with the industrialization in the region.

In the region, Malaysia is reckoned relatively-high in terms of awareness of OSH, admitting that there would be many challenges. To narrow the gaps of OSH in the region, a training programme was held for officials of Malaysia's neighboring countries who are in charge of OSH. The training shares basic practice of OSH such as inspection, accident investigation and preventive measures through a series of lectures, which would be a standard in trainings. Meantime, the training also offers a chance to put the learned theories into action: the participants visit actual workplaces and conduct mock-inspections which results are shared with the Malaysian staff at workplace.

This practice appears challenging to the participants. First time in the practice at a beverage manufacturing company, the participants appeared a little nervous and overwhelmed by the task. In the second visit at a manufacturing company of metal parts, the participants looked more confident. They checked hazards more in detail, with sharper eyes. Obviously the atmosphere was more like an inspection rather than а observation. Exposing participants to real environment fortifies their knowledge. And the knowledge transforms to an experience.

## MOCK INSPECTION AT ACTUAL WORKPLACE TCTP ON OCCUPATIONAL SAFETY AND HEALTH

	Training Profile		
Course title	Third Country Training Programme (TCTP) Occupational Safety and Health Management for Cambodia, Lao PDR, Myanmar and Vietnam (CLMV)		
Venue	Bangi, Selangor		
Training institute	Department of Occupational Safety and Health (DOSH)		
Partner	Ministry of Foreign Affairs, Malaysia JICA		
Training period	From 10 to 30 September 2017 (21 days)		
Participants	16 participants from 4 countries (Cambodia, Laos, Myanmar, Vietnam)		



A participant and a CIAST instructor during mechatronics practice

Back in 1981, then Japanese Prime Minister Mr Zenko Suzuki visited ASEAN Member States. At the end of his trip, Mr. Suzuki, recognizing remarkable economic development in the region, pledged to establish a human resource development centers in the five member states in his policy speech at Bangkok. This was the origin of Centre for Instructor and Advanced Skill Training (CIAST).

At that time, Malaysia was about to transform its economy from commodity-dependent to manufacturing-driven. However, human resources for manufacturing industry were in short supply. There was a pressing need to foster capable trainers who were able to train workers. Japanese government supported this initiative through the construction of facilities, provision of equipment, dispatch of Japanese experts, and receiving Malaysian participants to trainings in Japan for approximately eight years from 1982 to 1990. Meanwhile, recognizing that CIAST is a center of excellence in the region, some trainings were also

offered to other ASEAN Member States as well as early as 1987. Nowadays, CIAST is renowned for developing world-class instructors. Its business has expanded to sixteen satellite campuses in the country. It started primary trainings for Occupational National Skills Standards (NOSS) and Written Teaching Materials Development Course (WIM). Its experiences have also been shared with countries in Africa, Asia, Middle East and so on.

TCTP in 2017 was inaugurated as the first year of new three-year cycle with the focus on mechatronics participated by the instructors from neighboring four countries. The course was a combination of hands-on practices, theories of pedagogy and a lecture from JICA Senior Advisor. For some participants, the offered level of mechatronics may have been advanced in terms of the technology used. Nevertheless, every participant was eager to expand the learned contents in his or her country after the training. In view of

## WITH MORE THAN THREE DECADES OF ENDEAVOR TCTP ON

## TECHNICAL VOCATIONAL EDUCATION AND TRAINING

rapid industrialization in the region, sharing advanced technology would be the role that Malaysia is supposed to play.

Training Profile				
Course title	Third Country Training Programme (TCTP) Capacity Development for Technical Vocational Education and Training (TVET)			
Venue	Shah Alam, Selangor			
Training institute	Centre for Instructor and Advanced Skill Training (CIAST)			
Partner	Ministry of Foreign Affairs, Malaysia JICA			
Training period	From 21 August to 30 September 2017 (41 days)			
Participants	8 participants from 4 countries (Cambodia, Laos, Myanmar, Vietnam )			



Discussion with a participant and a Professor from National Tax College Japan (Left)

Globalization increases free cross-border movement of people, goods and capital, which complicates international business activities. In order to unravel the flow and impose just and fair tax, understanding of tax authorities in respective countries is necessary. On the other hand, human resources of tax authorities are not sufficient to address the issue.

In Malaysia, Malaysian Tax Academy (MTA) was established in 1994 as the training arm of the Inland Revenue Board. Beside its primary objective of training Malaysian tax officials, MTA offers opportunities of training to other countries based on its extensive network with several international organizations.

This TCTP is also part of this commitment. As a renewed cooperation cycle of three years, the first-year training programme was implemented in this September with the subject of International Taxation with the participation of neighboring three countries of Malaysia. In this TCTP, along with a series of lecturers and site visits by Malaysian lecturers, two Japanese lecturers were dispatched from National Tax College Japan through JICA, who delivered three-and -half day sessions. The sessions introduced international taxation system in Japan. Besides, many case studies were also shared and discussed, based on numerous complicated experiences on international taxation in Japan. Generally, systems and rules in respective domestic legislation serve to address cross-border issues though, these legislations cannot cover every issue arisen: international tax treaties would also have to be considered, and cooperation among tax authorities would also be indispensable.

Understanding about international taxation would not be too early due to advance of free trade in the region. Among others, networking among tax officials in the region and Japan will certainly bring a kind of synergy on taxation system in FOSTERING NETWORK FOR CROSS-BORDER ISSUES TCTP ON TAX ADMINISTRATION

future. Next year, it is expected that the planned four countries including Vietnam, which could not send participants this time, will participate in the training.

	Training Profile		
Course title	Third Country Training Programme (TCTP) Tax Administration		
Venue	Bandar Baru Bangi, Selangor		
Training institute	Malaysian Tax Academy (MTA)		
Partner	Ministry of Foreign Affairs, Malaysia JICA		
Training period	From 17 to 30 September 2017 (14 days)		
Participants	12 participants from 3 countries (Cambodia, Laos, Myanmar)		



The Palestinian participants during the training

Economic development in Palestine embraces a lot of challenges under the constraints of fragile infrastructure and logistics which all the goods must pass through Israel. Under such circumstance, the development of manufacturing industry is one of priorities in Palestine.

With the concept of Corridor of Peace and Prosperity, the Government of Japan supported the development of Jericho Agro-Industrial Park (JAIP) as well as capacity development of Palestinian Industrial Estates and Free Zones Authority (PIEFZA), which is in charge of managing JAIP, through JICA Technical Cooperation Projects.

For the success of JAIP, provision of services to Small and Medium Enterprises (SMEs) is indispensable such as trainings, consulting, marketing strategy, legal as well as accounting services, research and development, networking and so on. In order to improve the service provision, officials of Palestine Authority mainly from PIEFZA participated in a training organized by SME Corporation Malaysia (SME Corp.), a central coordinating agency that formulates overall policies and strategies for SMEs in Malaysia.

The thirteen-day training provided a series of lecturers and many site visits in relation to SME support in Malaysia including development, standardization and industrial park of halal products, which attracts keen interests from both developing and developed countries. The participants also visited other Malaysian agencies to support private sector development such as Malaysian Investment Development Authority (MIDA), External Malaysia Trade Development Corporation (MATRADE) and Malaysian Agriculture Research and Development Institute (MARDI). Participants focused on their inter-institutional coordination as another success factor of Malaysia's robust economic development.

It is hoped that the participants will make use of the experiences

## FOR THE ECONOMIC DEVELOPMENT IN PALESTINE TCTP SME SUPPORT

gained in Malaysia for further development of private sector in Palestine.

	Training Profile
Course title	Third Country Training Programme (TCTP) SME Support for Palestine
Venue	Kuala Lumpur
Training institute	SME Corporation (SME Corp.)
Partner	Ministry of Foreign Affairs, Malaysia JICA
Training period	From 1 to 13 October 2017 (13 days)
Participants	8 participants from Palestine



Observation of exhibition floor of export products in MATRADE

If you visit the second floor of MATRADE, a national trade promotion agency of Malaysia, you will be overwhelmed by tremendous number of export products which are exhibited in the floor. The exhibition space, named as the Malaysia Exports Exhibition Centre (MEEC), occupies vast 4,500 square meters of the floor and showcases Malaysia's export products from over 500 companies in 30 industries. These exhibits tell us how export industry in Malaysia is vibrant.

MATRADE supports its export industry through various schemes, whose practices have been shared with African counterparts through this thirteen-day training. Along with the introduction of MATRADE, the participants visited a wide range of organizations: other government agencies to support private sector, private companies, and so on.

At the end of the training, the participants conceived that the vibrant export industry stems from horizontal inter-agency support in the Malaysian government. In the meantime, MATRADE officials highlighted their position to the private enterprises: MATRADE places private sector in the center stage and assist their growth. As a result of intervention by MATRADE, if private sector thrives, then the government revenue increases and it can increase the support. A sustainable ecosystem of private and public sectors will be built.

It appears this sort of exchange of Malaysia revolving ideas in around trade promotion have inspired the participants. They requested MATRADE to maintain the SNS network made for this training so that they can share developments after the training. They also shared various ideas during Action Plan presentation such as coming to Malaysia as a trade mission, requesting MATRADE to help a trade exhibition, or sharing their experiences with colleagues.

Though this training, it was found that cohesive agency supports and coherent government stance to private sector supported solid implementation of industrial policy in Malaysia. Through shar-

## POSITION TO SUPPORT PRIVATE SECTOR IS A KEY TCTP ON TRADE PROMOTION

ing practices of trade promotion, the participants must have gained applicable clues for their respective trade promotions.

Training Profile			
Course title	Third Country Training Programme (TCTP) Trade Promotion for African Countries		
Venue	Kuala Lumpur		
Training institute	Malaysian External Trade Corporation (MATRADE)		
Partner	Ministry of Foreign Affairs, Malaysia JICA		
Training period	From 8 to 20 October 2017 (13 days)		
Participants	10 participants from 5 countries (Botswana, Cameroon, Ethiopia, Senegal, Zimbabwe)		



Field visit to a SME, Algaetech International Sdn. Bhd.

Government officials of ministries and agencies supporting Small and Medium Enterprise (SME) development in Africa participated in a training implemented by SME Corporation (SME Corp) Malaysia, which is a central coordinating agency for the formulation of overall policies and strategies and the coordination of programme implementation for SME development in Malaysia.

In the training, the participants received a series of interactive lectures from various government agencies and ministries to support SMEs, and observed an array of notable SMEs.

Besides, during the last three days of the training, the participants observed SMIDEX, an SME showcase and conference held for Malaysian SMEs by SME Corp. For instance, the participants attended the opening ceremony by the Prime Minister of Malaysia, five panel discussions of Malaysian SMEs and ministers etc. SMIDEX is the largest event in the year for SME Corp. The participants had a very rare opportunity to witness Malaysian SMEs and the government support. Through the training, the participants identified strengths of SME development which may be introduced and shared in their own country. Among others, they recognized the synergy among government institutions to promote SMEs. The participants reckoned amicable collaboration by government institutions for SME development as interesting and innovative.

This sort of synergy among government agencies was observed by the participants of other TCTPs on private sector development as well. This finding may become one of potential

## SYNERGY TO SUPPORT SMEs TCTP FOR AFRICAN COUNTRIES

issues of strength of which details could be shared in future TCTPs. Further analysis is expected.

	Training Profile		
Course title	Third Country Training Programme (TCTP) SME Development for African Countries		
Venue	Kuala Lumpur		
Training institute	SME Corporation (SME Corp)		
Partner	Ministry of Foreign Affairs, Malaysia JICA		
Training period	From 5 to 18 November 2017 (14 days)		
Participants	12 participants from 8 countries (Botswana, Ethiopia, Ghana, Namibia, Nigeria, South Africa, Tanzania, Uganda)		



Observation of SME Conference

## CREATE INNOVATION ON SOUTH-SOUTH COOPERATION

Transforming Malaysia through creativity and innovation is imperative for future development of Malaysia. With this motto, Malaysia aims to become a developed nation. South-South Cooperation (SSC) in Malaysia should also pave its way for development with this backdrop. In order to transform the SSC into a new stage, attempts for innovation deemed necessary.

One an on-going study with regard to the contents of Third Country Training Programme (TCTP). With robust socio-economic development, TCTP in Malaysia has effectively shared a wide range of experiences with other developing countries. Cultural and climatic similarity among Malaysia and participating countries is one of the success factors. Although sharing such results of development remains the main driver in TCTP, sharing the process of Malaysia's development could become another effective input to participants. Especially early stage of development in Malaysia would have high commonality in comparison to other developing countries.

The study, Application of Development Experiences to TCTP, is to elucidate the applicability of development experiences of Malaysia and Japan to the TCTP in Malaysia, by collecting the information on transitions of policies, institutional settings, strategies, and the backgrounds of developexperiences in selected ing sectors of both countries in the field of Occupational Safety Health (OSH) and Productivity Improvement. The result of study will finally be converted to a training material which will be inserted to the existing two TCTPs.

In the meantime, a couple of new ideas are emerging, too. One is to improve management and methodology of TCTP. Whilst in Japan, JICA receives approximately ten thousand participants annually, through which delivery in training has changed from knowledge transfer to knowledge co-creation. This concept of co-creation could be a key issue in international development cooperation in future, which could be a timely opportunity for Malaysian Training Institutes to update the progress in Japan for benchmarking. Another is follow-up of ex-participants, which is a huge challenge of SSC. Activation of alumni would be an effective means though, organizing them needs a lot of resources. Innovative ideas would be necessary.

We must stay away from conventional mindset, which is particularly challenging for SSC, not limited to Malaysia but in general, as this type of cooperation has not experienced significant changes in itself since its inception. Under the rapidly changing global situation, SSC has to strive for innovation and Malaysia is in appropriate stage.

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## PROJECT LIST OF SOUTH-SOUTH COOPERATION, MALAYSIA, JFY2017

### **1. TRAININGS AND STUDY TRIPS IN MALAYSIA**

No	Sector	Course Title	Training Institute	Target Country	Participants
1		Tax Administration	MTA (Malaysian Tax Academy)	1.Cambodia, 2.Laos, 3.Myanmar	13
2	Planning	Training and Dialogue Program in Malaysia under TCP on "Strengthening Public Investment Management System"	INTAN (National Institute of Public Administration)	1. Bangladesh	18
3		SME Development for African Countries	SME Corp (SME Corporation)	1. Botswana, 2. Ethiopia, 3. Ghana, 4. Namibia, 5. Nigeria, 6. South Africa, 7. Tanzania, 8. Uganda	12
4		The Business Trip of JAIP Expert and PIEFZA official to Malaysia	SME Corp (SME Corporation)	1.Palestine	2
5		SME Support	SME Corp (SME Corporation)	1.Palestine	8
6	Private Sector Dev.	Enhancing Productivity Improvements through KAIZEN & TQM for African Countries	MPC (Malaysia Productivity Corporation	1.Botswana, 2.Cameroon 3.Ghana, 4.Kenya, 5.Malawi, 6.Nigeria, 7.Senegal, 8.Tanzania, 9.Zambia	16
7		Study Trip from Egypt on Productivity Improvement Programs (Lean Management Training)	MPC (Malaysia Productivity Corporation	1.Egypt	3
8		Lean Management Training for Egypt	MPC (Malaysia Productivity Corporation	1.Egypt	10
9		Investment Promotion for African Countries	MIDA (Malaysian Investment Development Authority)	1.Angola, 2.Cameroon, 3.Ethiopia, 4.Ghana, 5.Kenya, 6.Tanzania, 7.Zambia	14
10		Trade Promotion for African Countries	MATRADE (Malaysian External Trade Corporation)	1.Botswana, 2.Cameroon, 5.Ethiopia, 4.Kenya, 5.Senegal, 6.Zimbabwe	9
11	Human	Capacity Development for Technical Vocationa Education and Training (TVET)	CIAST (Centre for Instructor and Advanced Skill Training)	1.Cambodia, 2.Laos, 3.Myanmar, 4.Vietnam	8
12	Resource Dev.	Primary Science and Mathematics Educators Training for African Countries: Enhancing Constructivist-Based Pedagogy and Content Knowledge	SEAMEO RECSAM (Southeast Asian Minister of Education Organisation, Regional Centre for Education in Science	1.Ethiopia, 2.Ghana, 3.Kenya, 4.Swaziland, 5.Uganda, 6.Zambia	16
13	Fisheries	Mission for future cooperation between Moroccan and Malaysian authorities in fisheries and aquaculture sector	Department of Fisheries Malaysia etc.	1.Morocco	4
14		Integrated Biodiversity and Ecosystem Conservation	ITBC-UMS (Institute for Tropical Biology & Conservation, Universiti Malaysia Sabah)	1.Botswana, 2.Cambodia, 3.Philippines, 4.Sri Lanka, 5.Thailand, 6.Vietnam	15
15	Environment	Sustainable Natural Resource Management through Collaborative Management of Protected Areas	ITBC-UMS (Institute for Tropical Biology & Conservation, Universiti Malaysia Sabah)	1. Albania, 2. Bangladesh, 3. Cameroon, 4. Fiji, 5. Gabon, 6. Papua New Guinea, 7. Timor-Leste	13
16		Study Trip from Papua New Guinea on POWAMIP (Port Moresby Wastewater Management Improvement Project)	Ministry of Energy, Green Technology and Water(KeTTHA)National Water Service Commission (SPAN) etc.	1. PNG	8

### PROJECT LIST OF SOUTH-SOUTH COOPERATION, MALAYSIA, JFY2017

No	Sector	Title	Training Institute	Target Country	Participants
17	Social Welfare	Occupational Safety and Health Management for Cambodia, Lao PDR, Myanmar and Vietnam (CLMV)		1.Cambodia, 2Laos, 3.Myanmar, 4.Vietnam	16
18		VTC Study Tour in Malaysia (TOT on Occupational Safety and Health Courses)	DOSH (Department of Occupational Safety and Health, Ministry of Human Resources, Malaysia)	1.Jordan	11
19		Employment of Persons with Disabilities & Job Coach System in Japan and Malaysia	Ministry of Women, Family and Community Development etc.	1.Jordan	6
20	Transportation	Follow-up study for the KCCP on Search and Rescue, Disaster Prevention and Environment Protection Course for Maritime Safety Officials at the Operational Level	MMEA (Malaysian Maritime Enforcement Agency)	1.Indonesia, 2.Malaysia, 3.Philippines, 4.Sri Lanka, 5.Vietnam	14
21		Project for Capacity Development in Air Traffic Services" in Tajikistan: Search and Rescue (SAR) Administration	MAVA (Malaysia Aviation Academy)	1.Tajikistan	4
22		Study Trip to Singapore and Malaysia on Planning and Operation of Bus Network	SPAD (Land Public Transport Commission) etc.	1.Cambodia	5
Total					

### 2. EXPERTS, RESOURCE PERSONS, AND MISSIONS DISPATCHED FROM MALAYSIA

No	Sector	Title	Training Institute	Target Country	Number
1	Private Sector Dev.	KAIZEN Knowledge Sharing Seminar	MPC (Malaysia Productivity Corporation)	1.Kenya	2
2		Project for Capacity Development in Air Traffic Services" in Tajikistan	MAVA (Malaysia Aviation Academy)	1.Tajikistan	2

### **3. JICA MISSION TO MALAYSIA**

No	Sector	Title	Visiting Institutions	Number
1	Duivete	Field Survey for JICA Study "Standardizing KAIZEN approach in Africa"	MPC etc.	4
2	Private	GDN/JICA-RI joint research project on Quality and Product Improvement in the	MPC etc.	1
3	Sector Dev.	Mission for Automotive Industry Human Resource Development Advisor	MAI etc.	3
4		The Study on Application of Development Experiences to Third Country Training	DOSH, MPC etc.	1
		Programme (TCTP) in Malaysia		3
	Development			3
5	Approach	Data Collection and Confirmation Study for Promoting Conference on Cooperation	MFA etc.	2
		among East Asian Countries for Palestinian Development (CEAPAD)		





