Knowledge Co-Creation Program (Group and Region Focus)

Industrial Promotion and Business Innovation by DX Promotion

JFY2025

Course Number: 202411588J001

Course Period: January 12- February 14, 2026

· PRAZO DE INSCRIÇÃO NO BRASIL:
19/10/2025
· EMAIL PARA ENVIO DA INSCRIÇÃO:
jicabr-training@jica.go.jp

JICA

NOTE: Adobe Acrobat Leader DC and Google Chrome are recommended as PDF viewer. JAWS and NVDA are recommended as screen reader.
NOTE: If there are any difficulties in reading this document, please contact JICA Office in your country or JICA Center in Japan.
NOTE: Depending on the circumstances, some or all of the program periods may be changed or cancelled after the application has been accepted.

DX 推進による産業振興/ビジネス革新

How to promote DX as a means of industry and business to move forward?

Gain insight of digital technology and various measures to utilize and disseminate in business in Japan and find ways to apply it for industry and business promotion in your country.

Outline

This program will offer insight about digital technology and various measures to utilize and disseminate in business in Japan.

The sessions will be held in Fukuoka, Japan including study tour inside and outside of Fukuoka.

All sessions are carried out in English.

The period of the program is from January 12- February 14, 2026.

Course Capacity:

8 participants

JICA Knowledge Co-Creation Program (KCCP)

The Japanese Cabinet released the Development Cooperation Charter in June 2023, stated that "In its development cooperation, Japan has maintained the spirit of jointly creating things that suit partner countries while respecting ownership, intentions and intrinsic characteristics of the country concerned based on a field oriented approach through dialogue and collaboration. It has also maintained the approach of building reciprocal relationships with developing countries in which both sides learn from each other and grow and develop together." We believe that this 'Knowledge Co-Creation Program' will serve as a foundation of mutual learning process.

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For What?

Background

Due to the technological innovation of digital transformation, a society that enables provision of individually customized production and services instead of mass production and uniform service provision, efficient utilization of existing resources and assets, and assistance or substitution of human being's labor by AI and robots, is being built worldwide, including in developing countries. However, there are disparities in the progress of each country, and it is required to apply the latest cases to their own countries and to collaborate with other countries.

Objectives

Participants to propose measures to support industrial promotion and business innovation through DX promotion to participants' organizations.

To Whom?

Job Areas and Organizations

This program is designed for persons who work at Ministry in charge of industrial/corporate promotion and international cooperation, local governments, chambers of commerce, industry groups that are interested in the promotion for DX.

The applying organization with the best intention to utilize the opportunity of this program will be highly valued in the selection.

Targeted Countries

Indonesia, Bhutan, Brazil, Ethiopia, Kenya, Uganda, Mauritius and Senegal

Participants who have successfully completed the program will be awarded a certificate by JICA.

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When?

Face to Face Program Period

From January 12, 2026
to February 14, 2026

Where?

This course will be carried out in Fukuoka, Japan, organized by JICA Kyushu Center.

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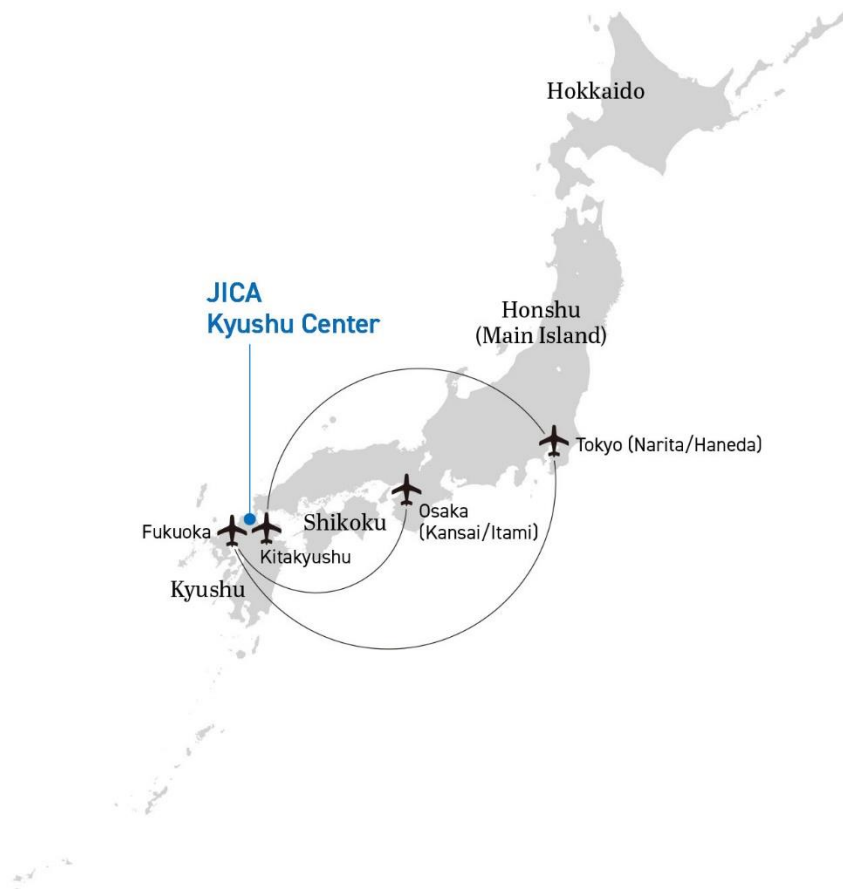
How?

How to Learn

- Lectures
- Field Visits
- Workshops
- Discussions
- Presentations

Listen   Discuss   Experience   Interact   Present

Language

English

Commitment to the SDGs

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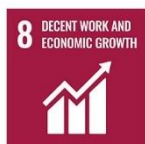
Output and Contents

This course consists of the following components. Details on each component are given below. *Details are subject to change.

Expected Module Output	Subjects/Agendas	Methodology
1) To understand the digital technologies such as IoT/AI in Japanese industry and various measures for their utilization and dissemination, and sort out the issues in your own country.	1) The Impact of the 4th Industrial Revolution on Economic Activities in Japan 2) IoT and the Fourth Industrial Revolution 3) Corporate Strategy for the Digital Age 4) Human Resource Development for DX 5) Start up and Business Innovations with AI and IoT 6) Toyota Production System and DX 7) Japan's Digitalization Promotion Policies for Businesses and Kyushu's Efforts 8) Laws and regulations for the digital society 9) Introduction of Policies to Support Robotics and Digitalization at Companies in Kitakyushu 10) Efforts to Promote DX for Revitalizing the Regional Economy	Lecture Practice Discussion
2) To consider applying it to your own country through examples of manufacturing and service industries in Japan, including the Kyushu area.	11) Ryowa's DX (AI inspection 12) DX Initiatives in the food industry 13) Opening New Business Fields Using Digital Technologies 14) Creation of Leading Models to Increase Productivity Using DX 15) Becoming a Lean Company Through Widespread Use of Digital	Lecture Site Visit

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	Technologies	
	16) Challenges Met by a Small Construction Company	
	17) DX Initiatives in the Printing Industry	
	18) Fruit Farmers' Digital Initiatives for Improvement	
	19) Visit to Haneda Innovation City	
	20) Smart Factory Tour - Nissan Motor	
	21) Smart Factory Tour -Unicharm	
3) To understand the digital technologies of vendors and system integrators and how they are used.	22) IoT/AI Solutions to Support DX 23) Visit to Yaskawa Robot Center 24) 3D Printer Opens Up Avenue to Manufacturing Innovation 25) Examples of DX Promotion in Childcare, Nursing Care, and Food/Beverage Industries 26) IoT for Nursing Care 27) Smart Agriculture Initiatives	Lecture Site Visit
4) To be able to propose support measures to your organization through considering areas of cooperation and activity plans that are beneficial to your country and Japan.	28) Problem Solution using IAS 29) Hearing of Job Report and IAS 30) Job Report Presentation 31) Lecture on Action Plan Creation 32) Review & Discussion 33) Evaluation & Discussion of the Obtained Information 34) Instruction on Action Plan Creation 35) Action Plan Presentation	Lecture Presentation Discussion Self-study

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Tentative Schedule	*Schedule is subject to change.	
Date	Training content (AM)	Training content (PM)
12-Jan	Coming to Japan	
13-Jan	JICA Program	JICA Program
14-Jan	Networking Program	Course Orientation
15-Jan	IAS Lecture/IAS Hearing	IAS Hearing
16-Jan	The impact of the Fourth Industrial Revolution	Job report presentation guidance
17-Jan		
18-Jan		
19-Jan	Entrepreneurship and management innovation through AI and IoT	Yaskawa Electric Robot Factory Tour
20-Jan	Nishihara Shoji (Beetle)	Retailer Tour
21-Jan	Job Report Presentation	Job Report Presentation
22-Jan	Japan's digitalization promotion measures for companies and Kyushu's initiatives	DX support by FAIS
23-Jan	The impact of digital transformation on retail	Reflection (Co-creation Return)
24-Jan	Kitakyushu → Tokyo	
25-Jan		
26-Jan	Japan's DX policy	Legal and regulatory framework for the digital society
27-Jan	IPA's Digital Talent Development	
28-Jan	Corporate Strategy in the Digital Age	Corporate Strategy in the Digital Age
29-Jan	Haneda Chronogate	Tokyo → Kitakyushu
30-Jan	YE Digital	Tobata Turret Workshop DX
31-Jan		
1-Feb		
2-Feb	Recommended DX cases in the childcare, nursing care and food service industries	Nursing care and IoT
3-Feb	The challenge of a small	Ryowa DX

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	construction company	
4-Feb	IoT, the Fourth Industrial Revolution, and Human Resource Development	
5-Feb	Case studies of agricultural automation	Introducing Robotsumi
6-Feb	Action plan creation guidance	Action plan creation guidance
7-Feb		
8-Feb		
9-Feb	The future opened up by 3D printers	Business development through digital Grand Printing
10-Feb	Kitakyushu's administrative digital transformation	Unicharm Kyushu
11-Feb	public holidays	
12-Feb	Looking back	Toyota Motor Kyushu
13-Feb	Action plan announcement	Action plan presentation/evaluation session
14-Feb	Leaving Japan	

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Management Members

Course Leader

Mr. TORIKAI Hisatoshi
Kitakyushu International Techno-cooperative Association, KITA.
Message: "DX (digital transformation) is the key to industrial revitalization and innovation. In this program, you will learn about the formation of industrial clusters in Japan and examples of DX implementation and ultimately create an action plan which you will implement to address the challenges in your organization. I will also provide support in creating that plan. In addition to the training, please take this opportunity to experience and learn about Japanese culture. I hope that your stay in Japan will be meaningful and enjoyable.

Coordinator

Ms. NAKAMURA Yukie
JICA Training Coordinator

No image

Message: "Rest Assured. I will do my utmost to make sure your stay in Japan is as comfortable as possible and to ensure the course is both enjoyable and productive, even during the coldest months of the year."

Program Officer

Mr. OSHIRO Yosaku
Japan International Cooperation Agency (JICA)
Kyushu Center
Message: "Hello everyone, welcome to this course! I am excited to have participants across the world and share our knowledge on DX to promote industry and Business innovation"

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Eligibility and Procedures

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1. Expectations to the Applying Organizations

(1) This course is designed primarily for organizations that intend to address specific issues or problems identified in their operation. Applying organizations are expected to use the program for those specific purposes.

(2) This course is enriched with contents and facilitation schemes specially developed in collaboration with relevant prominent organizations in Japan. These special features enable the course to meet specific requirements of applying organizations and effectively facilitate them toward solutions for the issues and problems.

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2. Nominee Qualifications

Applying organizations are expected to select nominees who meet the following qualifications.

【Remarks】Each Organizations is requested to strongly encourage female candidates to apply for the course to accelerate the realization of gender equality and women's empowerment.

Disabilities: Persons with disabilities who meet the required qualifications also have an opportunity to apply. Reasonable accommodations will be considered for participants with disabilities. However, some programs of the course might have difficulty for persons with disabilities to participate due to environmental and other conditions. "Reasonable accommodation" means necessary and appropriate modification and adjustments not imposing a disproportionate or undue burden, where needed in a particular case.

(1) Essential Qualifications

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1) Current Duties: Staffs of ministries in charge of industrial/corporate promotion and international cooperation, local governments, chambers of commerce, industry groups that are interested in Industrial Promotion and Business Innovation by DX Promotion the DX promotion.

2) Experience in the Relevant Field: have more than 3 years' experience in the relevant field.

3) Educational Background: be a graduate of university

4) Language Proficiency: have a competent command of spoken and written English proficiency equivalent to TOEFL iBT 100 or above   (This program includes active participation in discussions, which requires high competence in English. Please attach an official certificate for English ability such as TOEFL, TOEIC etc, if possible)

5) Health: must be in good health to participate in the program in Japan. To reduce the risk of worsening symptoms associated with respiratory tract infection, please be honest to declare in the Medical History (QUESTIONNAIRE ON MEDICAL STATUS RESTRICTION of the application form) if you have been a patient of following illnesses;   Hypertension / Diabetes / Cardiovascular illness / Heart failure / Chronic respiratory illness.

(2) Recommended Qualifications

1) Expectations for the Participants

2) Age: between the ages of twenty-five (25) and fifty (50) years

3) Gender Equality and Women's Empowerment: JICA seeks more female applicants due to the past records of fewer applications from women. JICA is committed to promoting gender equality and women's empowerment, and provides equal opportunities for all applicants regardless of their sexual orientation or gender identity.

4) Difficulties/Disabilities: The participation of person with difficulties/disabilities is welcomed. Reasonable accommodation for persons with difficulties/disabilities will be made. Please write your situation in the Questionnaire on medical status restriction of the Application form. (Japan ratified the Convention on the Rights of Persons with Disabilities in January 2014 and JICA has observed it.)

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3. Required Documents for Application

(1) **Application Form:** The Application Form is available at the JICA overseas office (or the Embassy of Japan)

* If you have any difficulties/disabilities which require assistance, please specify necessary assistances in the QUESTIONNAIRE ON MEDICAL STATUS RESTRICTION (1-(c)) of the application form. Information will be reviewed and used for reasonable accommodation.

(2) **Photocopy of Passport:** You should submit it with the application form if you possess your passport which you will carry when entering Japan for this program. If not, you are requested to submit its photocopy as soon as you obtain it.

*The following information should be included in the photocopy:

  Name, Date of Birth, Nationality, Sex, Passport Number and Expiry Date

(3) **Job Report, 5W2H sheet and Issue Analysis Sheet (IAS): to be submitted with the application form.** The documents should be completed in accordance with descriptions of Annex-1 (Job Report), ANNEX-2 (5W2H Sheet) and Annex-3 (Issue Analysis Sheet). Each applicant should submit his/her IAS with approval of his/her superior.

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4. Procedures for Application and Selection

(1) Submission of the Application Documents

Closing date for applications: **Please confirm the local deadline with the JICA overseas office (or the Embassy of Japan).**

（All required material must arrive at JICA Center in Japan by **November 7, 2025**）

(2) Selection

Primary screening is conducted at the JICA overseas office (or the embassy of Japan) after receiving official documents from your government. JICA Center will consult with concerned organizations in Japan in the process of final selection. Applying organizations with the best intentions to utilize the opportunity will be highly valued.

The Government of Japan will examine applicants who belong to the military or other military-related organizations and/or who are enlisted in the military, taking into consideration of their duties, positions in the organization and other relevant information in a comprehensive manner to be consistent with the Development Cooperation Charter of Japan.

(3) Notice of Acceptance

The JICA overseas office (or the Embassy of Japan) will notify the results **not later than December 5 2025.**

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5. Conditions for Participation

The participants of KCCP are required

(1) to strictly observe the course schedule,

(2) not to change the air ticket (and flight class and flight schedule arranged by JICA) and lodging by the participants themselves,

(3) to understand that leaving Japan during the course period (to return to home country, etc.) is not allowed (except for programs longer than one year),

(4) not to bring or invite any family members (except for programs longer than one year),

(5) to carry out such instructions and abide by such conditions as may be stipulated by both the nominating Government and the Japanese Government in respect of the course,

(6) to observe the rules and regulations of the program implementing partners to provide the program or establishments,

(7) not to engage in political activities, or any form of employment for profit,

(8) to discontinue the program, should the participants violate the Japanese laws or JICA's regulations, or the participants commit illegal or immoral conduct, or get critical illness or serious injury and be considered unable to continue the course. The participants shall be responsible for paying any cost for treatment of the said health conditions except for the medical care stipulated in (3) of "3.Expenses", "Administrative Arrangements",

(9) to return the total amount or a part of the expenditure for the KCCP depending on the severity of such violation, should the participants violate the laws and ordinances,

(10) not to drive a car or motorbike, regardless of an international driving license possessed,

(11) to observe the rules and regulations at the place of the participants' accommodation, and

(12) to refund allowances or other benefits paid by JICA in the case of a change in schedule.

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Administrative Arrangements

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1. Organizer (JICA Center in Japan)

    (1) **Center**: JICA Kyushu Center (JICA Kyushu)

    (2) **Program Officer**: Mr. OSHIRO Yusaku (kicttp@jica.go.jp)

    (3) URL: (a) Introduction of JICA Kyushu

        Kyushu Center - JICA

        (b) Introduction of Knowledge Co-Creation Program

        https://www.youtube.com/watch?v=SLurfKugrEw

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2. Implementing Partner

    (1) **Name**: Kitakyushu International Techno-cooperative Association (KITA)

    (2) **URL**: http://www.kita.or.jp/english/

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3. Expenses

The following expenses in Japan will be provided by JICA

    (1) Allowances for meals, living expenses, and stopover.

    (2) Expenses for study tours (basically in the form of train tickets).

    (3) Medical care for participants who become ill after arriving in Japan (the costs related to pre-existing illness, pregnancy, or dental treatment **are not included**).

    (4) Expenses for program implementation, including materials.

    (5) For more details, please see "III. ALLOWANCES" of the brochure for participants titled "KENSHU-IN GUIDE BOOK," which will be given before departure for Japan.

    *Link to JICA HP (English/French/Spanish/Russian):

    https://www.jica.go.jp/english/our_work/types_of_assistance/tech/accept

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4. Pre-departure Orientation

A pre-departure orientation will be held at respective country's JICA office (or the Japanese Embassy), to provide Participants with details on travel to Japan, conditions of the course, and other matters.

Part I: Knowledge Co-Creation Program and Life in Japan	
English ver.	https://www.youtube.com/watch?v=SLurfKugrEw
French ver.	https://www.youtube.com/watch?v=v2yU9lSYcTY
Spanish ver.	https://www.youtube.com/watch?v=m7l-WlQSDjI
Russian ver.	https://www.youtube.com/watch?v=P7_ujz37AQc
Arabic ver.	https://www.youtube.com/watch?v=1iBQqdpXQb4
Part II: Introduction of JICA Centers in Japan	
JICA Kyushu	https://www.jica.go.jp/kyushu/english/office/index.html

If the link of these YouTube URLs has expired, please access the URL below and search the necessary information from the key word.
https://www.youtube.com/user/JICAChannel02

5. Reference

PDF: KENSHU-IN GUIDE BOOK
For more detailed terms and conditions

https://www.jica.go.jp/Resource/english/our_work/types_of_assistance/tech/acceptance/training/c8h0vm0000011i07-att/guide_2024_en.pdf

Website: JICA
English/French/Spanish

https://www.jica.go.jp/english/our_work/types_of_assistance/tech/acceptance/training/index.html

6. Other Information

1. Job Report & Issue Analysis Sheet (IAS)

Each applicant is required to submit his/her own Job Report & Issue Analysis Sheet

following the instruction. Visual materials such as Power Point and pictures may be helpful. The form of Job Report and IAS is written in Annex sheet hereinafter. Candidates should describe the items below in Job Report.

1) Your organization and your task

2) Existing issues/challenges* in your section**

3) Expectations for the training course

* Definitions of the Issues and Challenges

Issues: Those which underperform your section's performance despite the effort you've made in the past and should be addressed urgently.

Challenges: Those which does not do harm your/your section's performance badly at present but everybody in your section recognizes that they are the problems and should be grappled with in the future for the improvement of your/your section's performance.

** Particularly item 2), we request specific as well as detailed description so that this training course can suggest serviceable advice. Simple description such as "Lack of budget", "Lack of market "and "Lack of Manpower and Technology" cannot give us any information to judge the issue for its solution. This item is quite related to Issue Analysis Sheet (IAS) that candidates are also requested to submit. We regard item 2) as the most critical description in order to qualify the participant in this course. Therefore, candidates are requested to describe item 2) specifically and accurately in detail so that we can understand your passion for attending the course. In addition, IAS as the summery of item 2) has to be submitted along with Job Report.

Annex-1 "Job Report"

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Job Report : The Report should be typewritten in English (12-point font, A4 size paper), and total pages of the report should be limited to 3 pages.

1. Cover Page

   1) Write your Name, Country, Organization, present post & E-mail address

2. Your organization and your task

   1) Brief your organization's role) Brief your organization's role in driving business innovation through DX in your country.

   2) Organization chart: Please draw a chart of your organization including the department (section) names with the number of staffs in it and mark where you are positioned. (The chart should be attached and not be counted in this page limit.) Please describe a duty of each department (section) briefly.

   3) Brief description of your assignments.

3. Existing issues/challenges in your section

   1) Issues/Challenges you are facing in your section

   2) Countermeasures for these issues/challenges

   3) Obstacles in the process of solving those issues/challenges

4. Expectations for the training course

   1) Your purpose of participating in the course

   2) Subjects of the course which you are interested in the most

   3) How do you expect to apply skills and knowledge for overcoming challenges according to listed items in curriculum (in the previous section) after finishing this program?

5. Write if there is a theme you want to know in particular.

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<**Job Report Presentation**>

Once your application is successfully approved, you are requested to prepare your Job Report in Power Point Presentation (PPT), submit the report to the course leader and then exchange discussion along with IAS sheet with the course leader prior to the visit to Japan. Details shall be instructed by the course leader after you are chosen as the participant. At an early stage of the training, you will be requested to make a ten-minute-long oral presentation of your Job Report using the PPT document. This is for the purpose of making the training more effective and fruitful by comprehending the situations and problems of the participants.

Annex-2
"Issue Analysis Sheet (IAS)"
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1. What is IAS?
(1) IAS is a tool to logically organize relationships between issues and contents of the training program in Japan.

(2) IAS will help the nominee to clarify his/her issues/challenges to be covered in each expected module output and to formulate solutions to them.

(3) The sheet is to be utilized as a logical process control sheet to draw up improvement plans for the issues by filling out the sheet in phases from prior to the nominee's arrival through to the end of the training.

(4) In addition, it is used for the course leader and lecturers to understand the issues that each participant is confronting, and provide him/her with technical advice, useful references and solutions through the training program in Japan.

2. How to fill out IAS?
(1) Please describe the issues you confront in column "A: Issues that you confront". You shall describe issues/challenges you are facing in your section also in the Job Report. Among them, in column A, please describe only those issues/challenges you expect to solve utilizing information and knowledge being delivered in this training

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course. Prepare the separate rows for each problem; if necessary, please add new rows. After you clarify the issues/challenges, you choose one of them from which you extract tasks and work on as your action plan. Since action plan's time frame is one or one and half years, one of the issues has been chosen in most cases.

(2) In column "B: Actions that you are taking", please describe actions that you are taking to solve the issues shown in "Column A". This information is very important to carry out the training course and also to make Action Plan as a fruit of the training.

(3) It is not necessary to fill in column "Ⅰ: Task or the information that I need", column "Ⅱ: Useful information that I obtained/found" and column "Ⅲ: Lecturer". These columns shall be filled out during the training.
(4) "Column Ⅰ" shall be clarified and filled out in the subject "Task extraction using IAS" implemented at the earlier time in the training.
(5) "Column Ⅱ" and "Column Ⅲ" shall be filled out during the training and you are required to present completed IAS in the subject "Action Plan Presentation". 3. Format of IAS Please use attached IAS in Excel Sheet.

3. Format of IAS
Please use attached IAS in Excel Sheet.

Annex-3 "5W2H sheet"

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Please explain the Issues described in the IAS on the 5W2H sheet;
those who have described two items in the IAS, will also fill in two 5W2H sheets.
* The 5W2H sheet is used to clarify issues and problems. If there is anything that cannot be explained well on the 5W2H sheet, it means that issue is too big for you to solve.

Format of 5W2H sheet
Please use attached 5W2H sheet in Word file.

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For Your Reference

JICA and Capacity Development

Technical cooperation is people-to-people cooperation that supports partner countries in enhancing their comprehensive capacities to address development challenges by their own efforts. Instead of applying Japanese technology per se to partner countries, JICA's technical cooperation provides solutions that best fit their needs by working with people living there. In the process, consideration is given to factors such as their regional characteristics, historical background, and languages. JICA does not limit its technical cooperation to human resources development; it offers multi-tiered assistance that also involves organizational strengthening, policy formulation, and institution building.

Implementation methods of JICA's technical cooperation can be divided into two approaches. One is overseas cooperation by dispatching experts and volunteers in various development sectors to partner countries; the other is domestic cooperation by inviting participants from developing countries to Japan. The latter method is the Knowledge Co-Creation Program, formerly called Training Program, and it is one of the core programs carried out in Japan. By inviting officials from partner countries and with cooperation from domestic partners, the Knowledge Co-Creation Program provides technical knowledge and practical solutions for development issues in participating countries.

The Knowledge Co-Creation Program (Group & Region Focus) has long occupied an important place in JICA operations. About 400 pre-organized course cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs is being customized by the different target organizations to address the specific needs, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan, as the first non-Western nation to become a developed country, built itself into a country that is free, peaceful, prosperous and democratic while preserving its tradition. Japan will serve as one of the best examples for our partner countries to follow in their own development.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from a process of adoption and adaptation, of course, has been accompanied by countless failures and errors behind the success stories.

Through Japan's progressive adaptation and application of systems, methods and technologies from the West in a way that is suited to its own circumstances, Japan has developed a storehouse of knowledge not found elsewhere from unique systems of organization, administration and personnel management to such social systems as the livelihood improvement approach and governmental organization. It is not easy to apply such experiences to other countries where the circumstances differ, but the experiences can provide ideas and clues useful when devising measures to solve problems.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.

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Correspondence

For enquiries and further information, please contact the JICA office or Embassy of Japan.

Further, address correspondence to:

JICA Kyushu Center (JICA Kyushu)

Address: 2-2-1 Hirano, Yahata-Higashiku, Kitakyushu-shi, Fukuoka, 805-8505 Japan

TEL: +81-(0)93-671-6311

("81" is the country code for Japan, and "78" is the local area cod