



NEWS



LETTER



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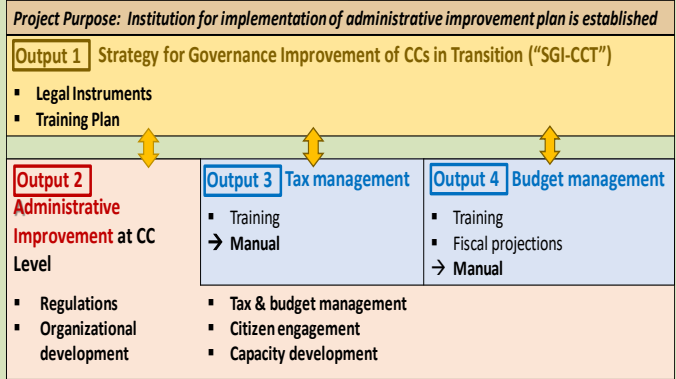
Project for Capacity Development of City Corporation in Bangladesh

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C4C at a Glance

The project (“C4C”) supports institutional strengthening of City Corporations (CCs) through a governance improvement strategy, legal instruments, guidelines and manuals, classroom trainings and a set of activities at CC level. The project is managed Urban Development Wing of Local Government Division (LGD) with JICA technical assistance. CC-level activities are for 4 recently established CCs, Narayanganj, Cumilla, Rangpur and Gazipur, to help them manage transition from the previous Paurashava status in collaboration with City Governance Project (CGP) of Local Government Engineering Department (LGED).

Overall Goal: Functions and organizational structure of the target CCs are optimized



Annual Administrative Improvement Kicked Off in the 4 CCs (Output 2)



School essay contest, Narayanganj Girls' Highschool, NCC (September)



Ward-level coordination meeting on citizen responsibility for cleanliness, RpCC (September)

The 4 CCs have launched the annual PDCA (Plan-Do-Check-Action) cycle of administrative improvement. The FY 2017/18 action plan includes: work process improvement for cleaning drainage, streets and public toilets, improving tax and budget management, strengthening Capacity Development Unit (CDU) and preparing regulations on citizen feedback & public complaints. Conservancy staff and councilors of the target wards are forging ahead with management improvement, calling for active citizen participation. For awareness raising, school essay contents on “Roles of Students for Clean City” have been planned with a total of 12 schools located in the 4 CCs. Top 10 students in each school will be invited to an award ceremony to be held in early 2019.



Administrative Reform Committee (ARC) meeting, CuCC (July)



Monitoring of drainage cleaning by a councilor, GCC (March)

CC Legal Instruments (Output 1)



Handbook sharing meeting with newly elected councilors, GCC (September)

“Handbook on the Statutory Framework of City Corporations” (draft) has been shared with the councillors and senior officers of the 4 CCs as well as NILG faculty members. The Handbook aims to facilitate understanding of the CC Act and drafting of regulations/by-laws by CC stakeholders.

All 11 CCs took part in the 1st Learning & Dialogue (L&D) in Dhaka on 8 – 9 March on local government legal instruments. Prof. Akio Kamiko of Ritsumeikan Univ. (Japan) led sessions on local government by-laws. Mr. Md. Mahub Hossain, Add. Secretary, underscored LGD’s commitment to institutional strengthening of the CC.



Prof. Kamiko, 1st L&D in Dhaka (March)

Public Financial Management (Outputs 3 & 4)



LGD Additional Secretary at 1st PFM Training (March)

1st PFM classroom training was held in Dhaka on (i) **tax management** and (ii) **budget formulation, execution and monitoring** on 18-21 March. 4 CCs’ officials responsible for taxation, accounting and budget-holding departments took part in the training. CC-specific chart of accounts and financial forms prepared by C4C in alignment with the new government chart of accounts were discussed during the training and have been introduced in the 4 CCs on a pilot basis.

In parallel, C4C supported the 4 CCs to **project revenues and expenditures up to FY 2030/31** using an Excel-based model and with a set of assumptions. Initial results were presented and discussed during the 2nd L&D. A refined version of the fiscal projection will be worked on in late 2018 – early 2019.



Presentation on Fiscal Projection by Chief Account Officer, CuCC (August)



LGD Project Director and Project Manager, 2nd L&D in Dhaka (August)

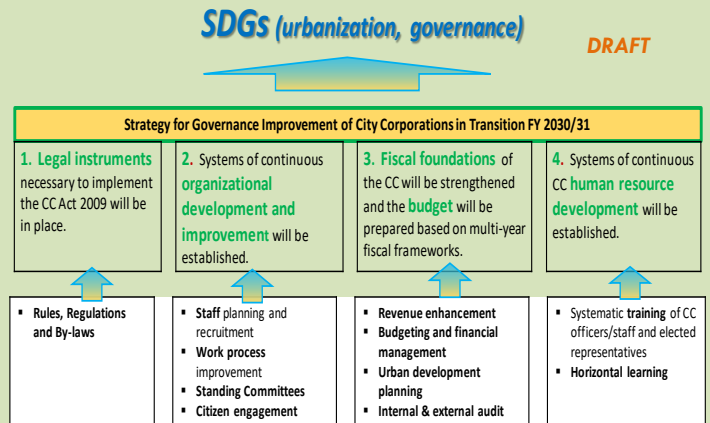
2nd L&D in Dhaka took place on 12–13 August on the subject of medium to long-term city planning, fiscal projections and annual budgeting with the participation of 11 CCs. Prof. Akio Kamiko provided lectures on institutions and practices in Japan pertaining to the topic. LGD officials expressed confidence that C4C would help improve systems and work processes for planning and budgeting with a longer-term horizon.



Lecture by Prof. Kamiko, 2nd L&D in Dhaka (August)

Strategy for Governance Improvement FY 2030/31 (Output 1)

“**Strategy of Governance Improvement of City Corporations in Transition**” will guide new CCs to manage transition from Paurashava with focus on key governance arenas. The Strategy is in alignment with the Sustainable Development Goals (SDGs) 11 & 16 in respect of addressing urbanization, transparent & accountable institutions and inclusive decision making and will facilitate attainment of the goals by the CCs leading up to FY 2030/31. A skeleton of the Strategy has been developed and being discussed with the CCs to generate further inputs and insights.



Planning for Systematic Training (Output 1)



1st Discussion Meeting on the Training Plan (April)

“**Training Plan for CCs in Transition**” has been drafted through technical discussions with government and CC stakeholders. The aim is to provide a framework for systematic training of CC officers/employees and elected representatives by defining training areas/subjects and providers for 5 years (FY 2018/19 – 2022/23). LGD and NILG along with LGED and DPHE will spearhead the training provision for now, while the CCs are expected to be proactive in initiating and funding trainings in the future. The training plan and its implementation will be one of the cornerstones of the Strategy for Governance Improvement FY 2030/31.



2nd Discussion Meeting on the Training Plan (July)