



NEWS



LETTER



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Project for Capacity Development of City Corporation in Bangladesh

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Citizen Engagement: School Essay Contest	C4C Overview												
<p>As part of citizen engagement, the 4 CCs organized essay contests with 12 schools during September 2018 – January 2019. "The Roles of Students to Keep Cleanness of the City" is the theme chosen for the year. A total of over one thousand students of 9th & 10th classes took part. Award giving ceremony has been organized by each CC during January - March 2019, with the students, teachers, parents, CC officials and representatives, government officials and NGOs. A grand rally kick-started the event, with ingenious attractions in each CC, which a created festive and special occasion symbolizing collaboration between the CC and citizens including the youth. Local media covered the event, highlighting the value of citizen engagement for waste management. The CCs wish to organize similar awareness and motivation campaigns on different service functions.</p>	<p>The project (C4C) supports institutional strengthening of City Corporations (CCs) through a strategy, legal instruments, guidelines & manuals, training and CC-level actions. While working closely with Narayanganj, Cumilla, Rangpur and Gazipur CCs, the project engages all CCs in support of Local Government Division (LGD) and in partnership with City Governance Project (CGP) of Local Government Engineering Department (LGED).</p> <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p style="text-align: center; font-size: small;">Optimize functions & organizational structure of the CCs</p> <p style="text-align: center; font-size: small;">Establish institutions for administrative improvement</p> <table border="1" style="width: 100%; font-size: x-small;"> <tr> <td style="width: 33%;">Output 1</td> <td colspan="3">Strategy for Governance Improvement (incl. Legal Instruments, Training Plan)</td> </tr> <tr> <td>Output 2</td> <td>Output 3</td> <td colspan="2">Output 4</td> </tr> <tr> <td>Administrative Improvement</td> <td>Tax Management</td> <td colspan="2">Budget Management</td> </tr> </table> </div>	Output 1	Strategy for Governance Improvement (incl. Legal Instruments, Training Plan)			Output 2	Output 3	Output 4		Administrative Improvement	Tax Management	Budget Management	
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Administrative Improvement	Tax Management	Budget Management											
<p style="text-align: center; font-size: small;">Award Ceremony for School Essay Contest (GCC, March 2019)</p>													
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Legal Instruments: Model Regulations	
<p style="text-align: center; font-size: small;">Draft CFGR Regulations Discussion (GCC, November 2018)</p>	<p>A total of 20 CC-related rules, regulations and by-laws were identified as priority legal instruments in a workshop organised by LGD with 11 CCs. Six of them have been drafted by the C4C JICA Team, with in-country expertise and in reference to international experiences. Clarity, simplicity and workability were the key principles adhered to in the drafting process so that the legal instruments will truly guide and facilitate the administrative functions of the CC. Regulations on Citizen Feedback and Grievance Redress ("CFGR") and Regulations on Standing Committees have been reviewed by LGD and will be sent to the CCs as Model Regulations. Each CC is expected to form a technical committee to lead the CC-level deliberation, adjust the Model Regulations to the specific needs of the CC as necessary and adopt it as the CC's own Regulations through the Standing Committee and CC General Meeting.</p>
<p style="text-align: center; font-size: small;">LGD Meeting on the Strategy Outline (C4C Office, November 2018)</p>	<p style="text-align: center; font-size: small;">Legal Instruments Drafting Meeting (C4C Office, October 2018)</p> <p style="text-align: center; font-size: small;">Draft CFGR Regulations Discussion (NCC, February 2019)</p>

Activities in Parallel

Output 1: Strategy



ARC Meeting on the Strategy Outline (NCC, March 2019)

The essence of “Strategy for Governance Improvement of City Corporations” has been discussed with the 4 CCs, generating inputs and ideas to be reflected in the final draft. The strategy entails 4 arenas: (i) legal instruments, (ii) organizational development, (ii) revenue and budget management and (iv) training. It is expected to be finalized in mid-2019 and guide actions at national and CC levels in alignment with the SDG urbanization and governance agenda.



ARC Meeting on the Strategy Outline (RpCC, March 2019)

Output 2: Administrative Improvement



Community Based Cleaning Day Observance (GCC, March 2019)

Annual administrative improvement through PDCA that started in July 2018 is in progress. Work process improvement, as part of administrative improvement, focuses on cleaning three types of CC facilities: streets, drainage and public toilets. With a view to achieving intended targets, CC Councillors and officials in collaboration with citizens have been spearheading activities, mobilizing own ideas and resources including support from locally active NGOs. Endeavors include: citizen monitoring systems in pilot wards, a range of public awareness raising with quiz events and locally designed eye-catching posters and designating a day per month as a cleaning day. The activities have been widely disseminated through local media and SNS. The CCs are now keenly aware of motivational impacts of such activities. The “Do” process (of PDCA) of these and other activities will be reviewed in a joint workshop in May, paving the way for the next annual round.



Grand Rally for School Essay Award Ceremony (RpCC, March 2019)



Launch of School Essay Award Ceremony (CuCC, March 2019)



Grand Rally for School Essay Award Ceremony (CuCC, March 2019)

Outputs 3 & 4: Tax & Budget Management

2nd tax and budget management training was held for 4 days in October 2018, followed by 3rd training in March 2019. The materials were developed through cumulative assessment by the JICA Team and in sync with the CC’s annual administrative cycle. The C4C-proposed accounting codes to supplement the government’s classification system (BACS) have been shared with Finance Division, which is fine-tuning it to ensure compatibility with planned introduction of the government financial management system (iBAS++) to local governments. The training materials and the CCs’ feedback will be consolidated into manuals. Financial projections have been updated with more data and analysis, with results indicating needs for adjusting revenue systems especially for less urbanized CCs.



2nd Training on Taxation and Budget Management (NILG, October 2018)



3rd Training on Taxation and Budget Management (NILG, March 2019)

Upcoming Events

- 3rd Learning & Dialogue (L&D) in Dhaka: Local Government Finance (April 2019)
- Working Group and Joint Coordination Committee Meetings (April - May)
- Finalization of the strategy and guidelines & manuals (April - August)
- 2nd L&D in Japan: City Planning, Finance and Public Service Delivery (August - September)