



## FOSTERING SOCIAL STABILITY AND SUPPORTING REFUGEES IN NORTHERN UGANDA

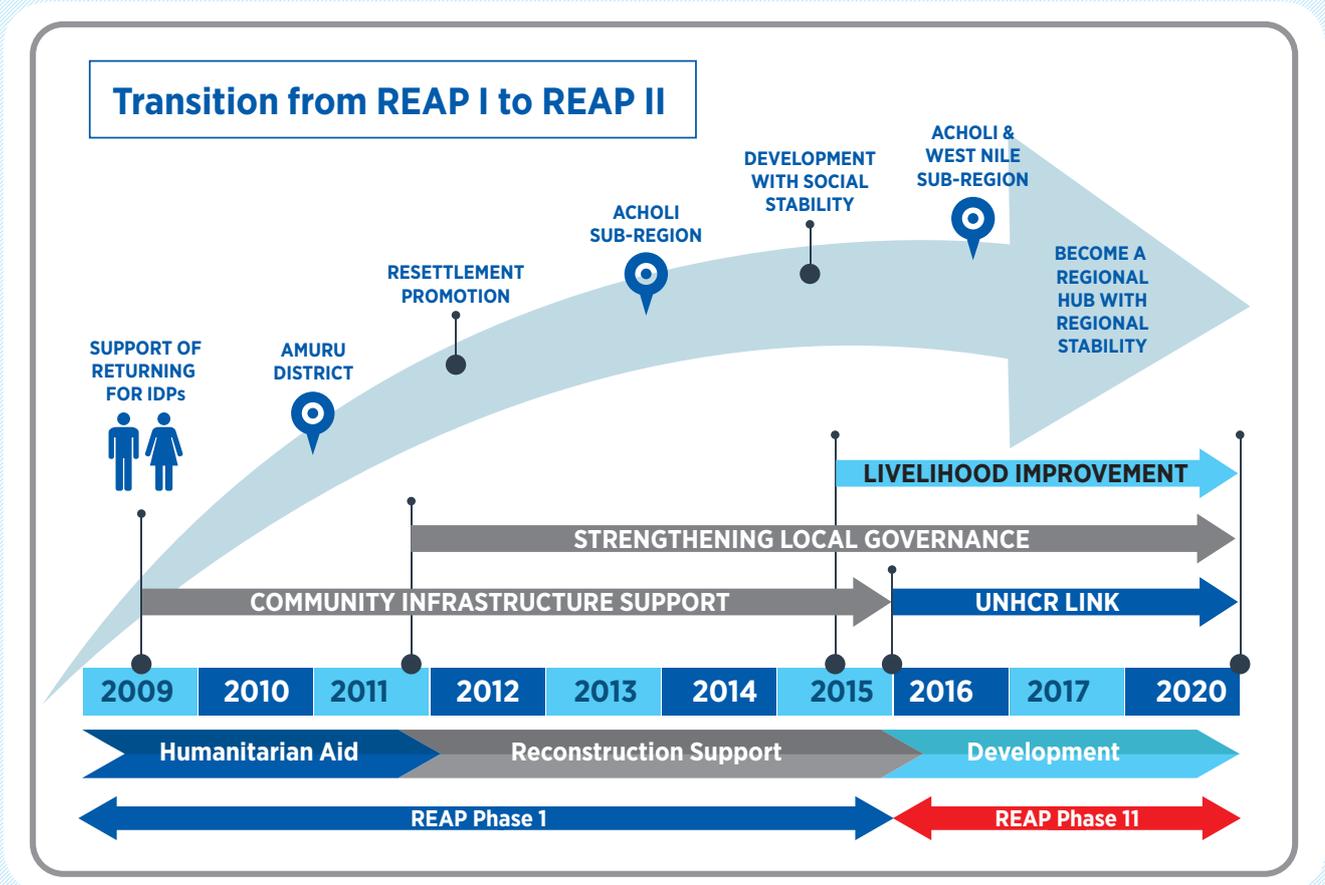


Community members and beneficiaries of the animal traction pilot project together with Dr. Kubo, the Chief Advisor WACAP Project and Community Development Officers from Amuru District

JICA's support to Northern Uganda was initially tailored at helping resettle internally displaced persons who had for two decades been forced into crowded camps, emergency shelters and informal settlements. After being resettled, JICA continued supporting the former internally displaced persons re-establish their lives in the communities in line with the Peace, Recovery and Development plan of the Government of Uganda. Tucked in this plan are a string of Programmes and projects. One of which is Reconstruction Assistance

Programme in Northern Uganda (REAP). Its objective is to revitalise conflict-affected communities. It also sets out to strengthen local government capacities and reduce regional economic disparities between the north and other parts of Uganda. In the first phase of the Programme which took place from 2009 to 2015, JICA provided reconstruction support to Acholi sub-region. The second phase of the Programme (2015 to 2020) had projects geared towards development of both Acholi and West Nile sub-regions.

Then there was the Rural Road Network Planning in Northern Uganda (RRNPN) project. It ran from 2009 to 2011 and was in response to the pressing needs for rehabilitating roads. RRNPN developed a master plan of the rural road network in Amuru and Nwoya districts, including a road operational and maintenance plan. It also implemented pilot projects of bridge and road construction in Nwoya and Amuru districts to enable people return to their original villages from the IDPs.



The Reconstruction and Promotion of Resettlement (REPRE) project ran from 2012 to 2014. JICA undertook this project seeking to improve the lives of the returnees with improvement of basic infrastructure. This included construction of classrooms, teachers' houses, latrines, accessibility to safe water facilities for the pupils, proper roads to schools, construction of health facilities and supply of medical equipment. This project was conducted in 35 primary schools across Acholi sub-region and two health centres.

Between 2009 to 2011, the Community Development for Promoting Return and Resettlement (CDRET) project used a multi-sectoral approach, which in its interventionist nature, included opening up of community roads, drilling of boreholes and building



Community Development Training

of administrative blocks. The beneficiaries were local governments in Amuru and Nwoya.

Elsewhere, the project for Capacity Development in Planning and Implementation of Community Development in Acholi sub-region

(ACAP) ran between 2011 and 2015. The project, which was carried out across seven districts in the sub-region, involved community development pilot projects that set out to improve community resilience and group activities.



Community development officer meeting with group members in Maracha

In 2016, the ACAP project was expanded to West Nile sub-region and it became known as the project for capacity development of Local Governments for strengthening of community resilience in Acholi and West Nile Sub-regions or WACAP. The project covered 17 districts in the two sub-regions between 2016 and 2020. Such was the success of the project that National Planning Authority developed a “Local Government Development Planning Guideline” that recommends the utilisation of the WACAP planning tool nationwide.

### Health Infrastructure Improvement in Northern Uganda

Northern Uganda is the region which was most affected by the civil war that lasted approximately 20 years and has many former internally displaced people. Regional Referral Hospitals constructed from 1920s to 1930s, were visibly old and lack of medical equipment



Animal Traction

was a serious challenge. In addition to exceeding the patient capacity, influx of refugees from neighboring South Sudan and the Democratic Republic of Congo, has worsened waiting time and delayed medical services at hospitals.

JICA has intervened with “The Project for the Improvement of Regional Referral Hospitals in Northern Uganda” at Gulu, Arua and Lira Referral hospitals, to improve the access to quality health services.



## STRENGTHENING HUMAN RESOURCE



Technical skill transfer from a Japanese expert to trainees

Since 1968, JICA has been supporting Uganda's TVET (Technical Vocational Education and Training) through the then Nakawa Vocational Training Institute (NVTI) (currently Nakawa Vocational Training College (NVTC)) by providing facilities and equipment, strengthening the organization and training management system as well as enhancing the technical knowledge and capacity of instructors.

The main objective of JICA's

involvement in the area of vocational education and training has been to support the improvement of quality of vocational training in order to meet the demand of human resources in the country.

In 2014, "TVET-Leading Institutions Expansion of Human Resource and Skilled Work Force Development for Industrial Sector in Uganda" that is the "TVET-LEAD Project" was started in line with what was agreed upon at the TICAD V conference in

Tokyo, to support human resource development in Africa. The Project aims to strengthen the capacity of Nakawa Vocational Training Institute NVTI/NVTC to respond to the needs of the private sector. Under the project, Nakawa Vocational Training Institute (NVTI) has now been upgraded into a College.

The project has established diploma courses in motor vehicle and electricity. In addition, textbooks and modern equipment for the



*Nile Vocational Institute trainees in Electric installation class*

courses were provided with support from the Ministry of Education and Sports.

Regarding the equipment, Japanese experts also provide technical transfer on the utilization and maintenance techniques so that the instructors can apply it in training classes. It also conducts upgrading training in mechatronics and then strengthening NVTC management to develop skilled work force/human resource that can respond to the needs of industries and the world of work.

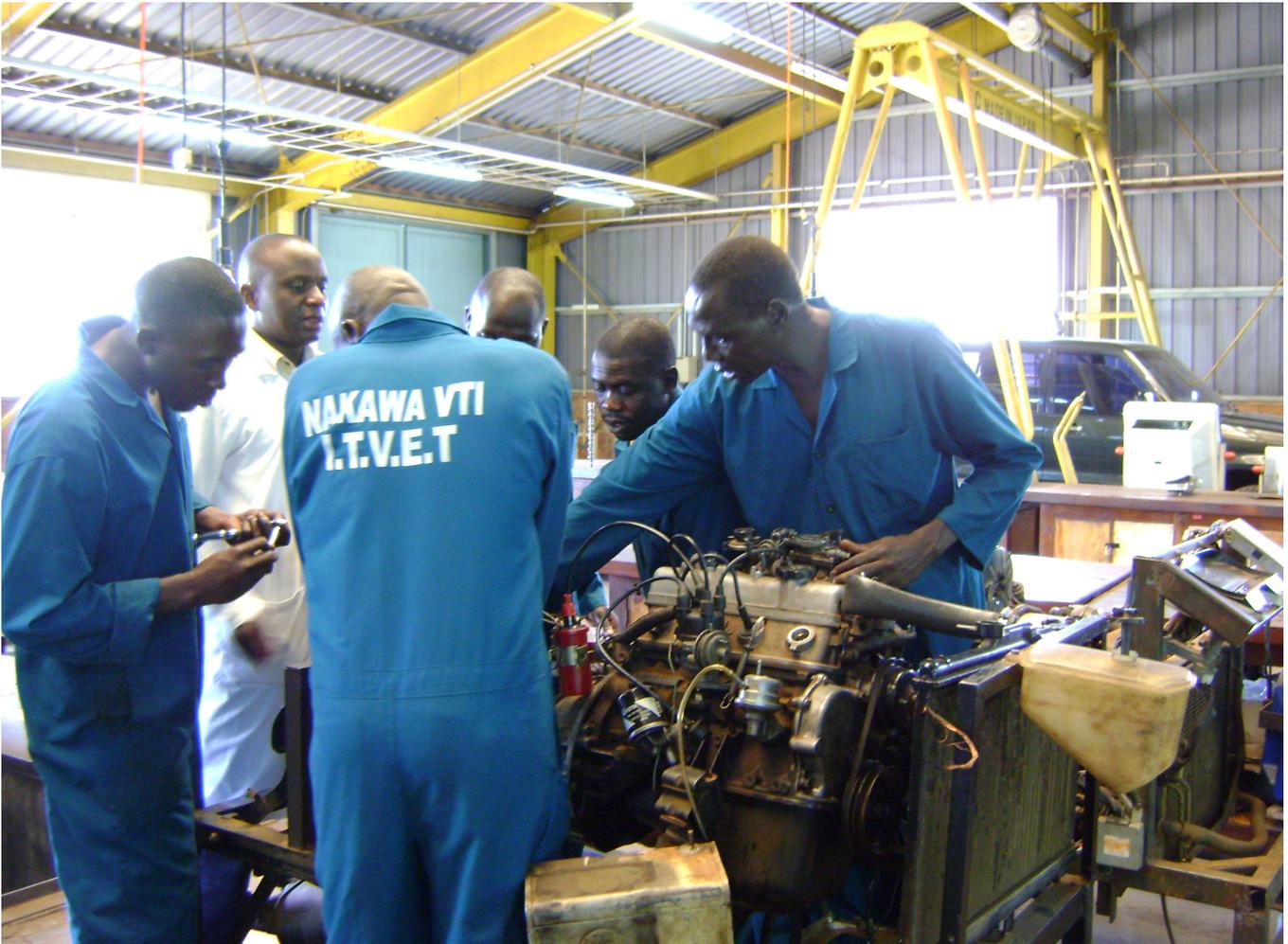
Through the project, NVTC further collaborated with the private sector and other stakeholders like assessment bodies and the PPPWG (Public Private Partnership



*Automobile workshop constructed in 2019 through the TVET-LEAD project*

Working Group) was established to continuously assess, analyze the demand in the labour market for designing practical training courses for sustainable provision of improved employment –oriented

vocational training and is currently disseminating its experience to other BT/VET Institutions through ToTs (Training of Trainers). Aside from the hard and soft components that JICA supported in the past



*Practical lesson at the automobile department*

years, through the current project, JICA has constructed a workshop for the automobile course as well as equipping it with modern machinery for training.

In 2018, NVTC celebrated its 50th anniversary and its collaboration with JICA. Hon. Janet Kataaha Museveni, Minister of Education and Sports and the First Lady and H.E KAMEDA Kazuaki, Japanese Ambassador to the Republic of Uganda at that time attended.

The achievements in these 50 years are immense and notably NVTC is now regarded as a centre of excellence, producing quality craftsmen and engineers who are competent in the industry.



*Metal fabrication works at Nakawa Vocational Training College*



*Mr. Kalinaki Muhammad, a graduate from NVTC started his own business in Plumbing.*

## TVET-LEAD Project's collaboration with the private sector

Through the TVET-LEAD project at NVTC, JICA coordinated the partnership between NVTC and Private Sector. This partnership resulted into NVTC graduates and trainees being linked to businesses and organizations that are in need of their skills. Relatedly through this collaboration, some training opportunities are extended to trainees and some graduates get motivated to be self-employed and start their businesses.

NVTC continues to enhance this collaboration that also imparts soft skills. NVTC supports job careers too by training those interested in other areas like entrepreneurship and communication skills. Many trainees from NVTC have started their own businesses after graduation and become job makers.

The PPP TWG (Public Private Partnership Technical Working Group) at NVTC started as a result of the TVET-LEAD project.

At the start of the Project, the PPP TWG facilitated development of the vocational diploma Programme that includes curriculum development and assessment both in Electricity and Automobile courses. This has facilitated job placements and Industrial trainings. And the continuous assessments and guidance helps to produce graduates who are relevant to the world of work.

## SESEMAT Project established with support from Japan



SESEMAT staff after attending a webinar hosted by SESEMAT and Fukui University in Japan with support from JICA recently. The webinar that attracted over 80 participants within Uganda and other countries like Malawi, Zambia and Ghana was held to share knowledge and experiences.

It is not just vocational training that has benefited from JICA's support. Through the Secondary Science and Mathematics Teachers (SESEMAT) Project, JICA extended assistance to in-service training between 2005 and 2017.

This project was implemented through three phases. Phase one covered Masaka, Butaleja and Tororo, with more than 450 science and mathematics teachers skilled from 2005 up to 2008. In between, in 2007, JICA started to expand the support area to the whole country and as a result, more than 5,500 teachers received SESEMAT training.

A total of 180 tutors of science and mathematics at Primary Teachers' Colleges (PTC) and 30 lecturers of the same subjects at National Teachers' Colleges (NTC) were trained based on their customised needs.

In 2013, SESEMAT Phase 3 commenced, focusing on three areas — in-service training, regional based activities and development of teaching reference in order to strengthen teaching ability.

After the project completion, SESEMAT held an International webinar through the Follow-up Scheme by JICA, to train teachers on the lesson study skills.



SESEMAT staff receiving certificates after attending a webinar hosted by SESEMAT and Fukui University in Japan with support from JICA recently

## Training Programmes

JICA training Programmes aim at contributing to the development of human resources in order to address or solve targeted problems in developing countries as well as promoting mutual understanding and friendships.

The courses offered in Japan are diverse with content designed to respond to the ever changing global environment. They offer a unique opportunity to gain a first-hand experience acquiring some of the knowledge that Japanese society has accumulated over time, including its background in areas such as organizational know-how and social systems.

Currently, JICA is accepting up to 48 participants from Uganda annually with training directed to high level decision makers, key administrators, technicians and researchers among others.



*KCCP participants during one of the lectures making use of visual aids on a visit to Tama New Town*

### ABE Initiative

At TICAD V, the Japanese Government pledged to strengthen its support for the ongoing dynamic growth of Africa with stronger Public-Private-Partnerships.

African Business Education Initiative for Youth (ABE Initiative)

was introduced to provide 1,000 youths in Africa with opportunities to earn a Master's Degree in Japanese universities and to take on internships, at Japanese enterprises. As of 2019, 27 participants have been dispatched from Uganda.

## UJEP A

Ex-participants of JICA training Programme form alumni organizations in their mother country. In Uganda, it is UJEP A (Uganda JICA Ex-Participants' Association).

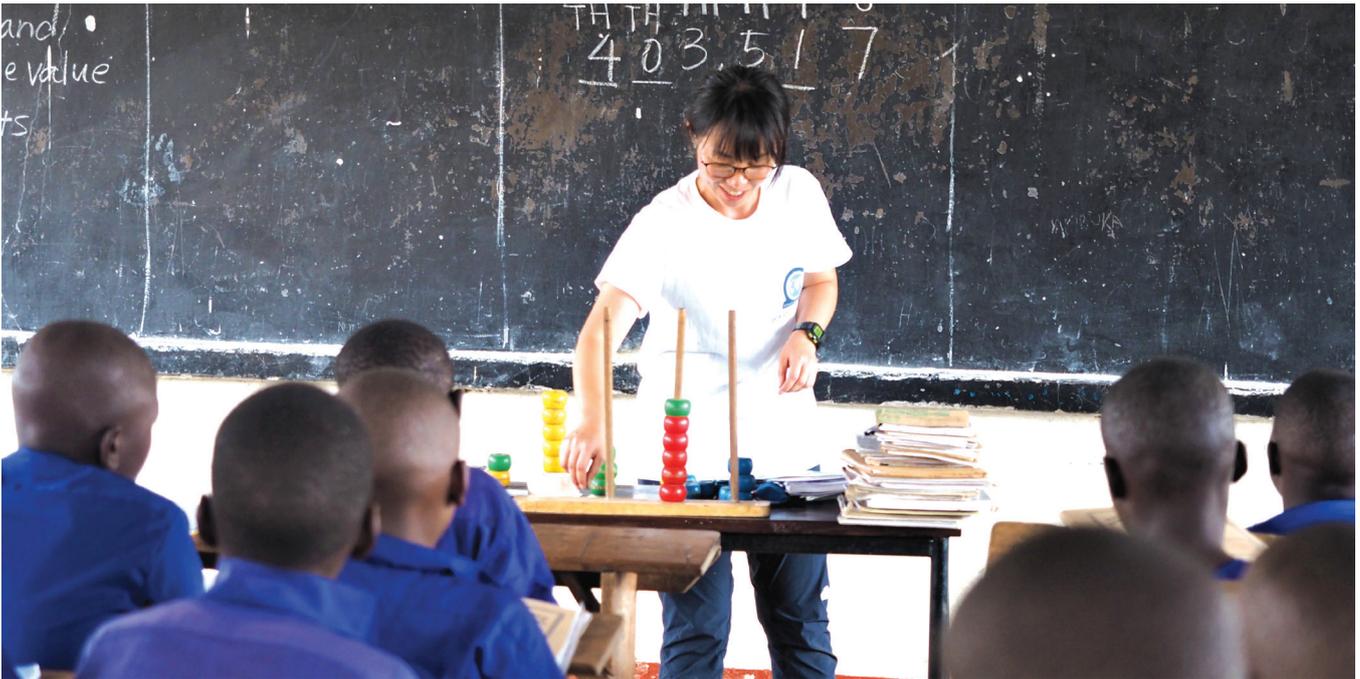
UJEP A works as a platform where they connect with each other, having Annual General Meeting and participating in social activities such as tree planting, sensitizing students in schools on topics such as sexual and reproductive health, among other activities.



*Members of the UJEP A sensitize students on Sexual and Reproductive Health.*



## Japan Overseas Cooperation Volunteer(JOCV) Programme Improves Communities



Ms. Yamashita teaching mathematics at Nalinya Lwantale Primary School in Luwero district

JICA's volunteer Programme, expressed in its "together with the local community" tagline, nurtures the spirit of collegiality among Ugandans and Japanese citizens of all ages. JICA volunteers live and work at the grassroots level, carrying out activities with diligence aimed at fostering self-reliance for sustainable development.

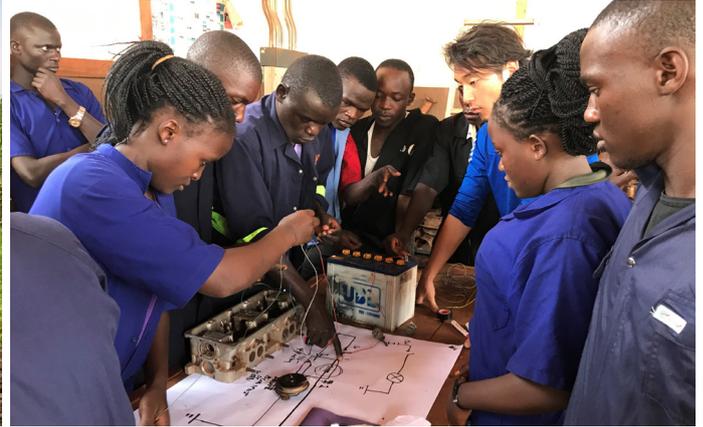
The deployment of volunteers is every inch targeted, with a clear intention of utilising their skills, knowledge and experience for the people of the community. The net result is contribution to the development and reconstruction of the economy as well as society of the recipient country.



JICA volunteers offering Sexual Reproductive Health Education to students of Jinja Secondary School



Mr. Furuto with farmers in Mayuge. He supported income generating activities.



Mr. Kibushi, an automobile mechanic expert conducting class at Nile Vocational Institute in Buikwe district



Volunteers support in securing access to safe water facilities by strengthening operation and maintenance.

Since July 2001, Uganda has received 760 JICA volunteers. They have been meticulously spread throughout various regions and in the fields of education, health, youth activities, agriculture, as well as community development. These volunteers dedicate their efforts to raising and improving people's well-being.

As of March 2020, Uganda had 48 JICA Volunteers. The health sector took up seven Volunteers who work as nurses, Pharmacists, midwives and medical equipment technicians.

They work together with their Ugandan counterparts with the sole goal of improving health services in the country.



### Capacity Building(W-SAT activity)

Securing access to safe water development of new water facilities but also includes operation and maintenance. One of the keys strengthening sustainability of the facilities is capacity building of human resources such as water officers in local governments and community members in charge of water facilities. In this context, JICA Volunteers (W-SAT – Water Security Action Team) have actively contributed to addressing this issue.



## JICA PUBLIC-PRIVATE PARTNERSHIPS PROGRAMME IN UGANDA



JICA Chief Representative Mr. FUKASE Yutaka handing over hand sanitizers produced by SARAYA, a renowned Japanese manufacturer of sanitation and hygiene products, to Ministry of Health Officials.

JICA's efforts to promote public-private partnerships are focused primarily on, cooperation aimed at improving the business environment in developing countries and the support to infrastructure development. There is improvement of services to the public through PPP (Public-Private Partnership) in which government and private sector share responsibilities.

With a growing awareness of corporate social responsibility (CSR), an increasing number of Japanese companies are implementing social contribution Programmes and establishing BOP (Bottom Of Pyramid) businesses in developing countries, which call for new partnerships between ODA projects and private sector activities.



JICA officials handover hand sanitizer to Ministry of Health

## Office for Private Sector Partnerships established

In October 2008, JICA established the Office for Private Sector Partnership, which in order to strengthen partnerships with private corporations, have consultation with the private sector and seeks to understand its needs. Since the launch of the Office for Private

Sector Partnership, many inquiries and proposals from the private sector concerning potential public-private partnership projects have been received.

JICA has also instituted and announced basic policy on private

sector partnerships based on Japanese government policies for promoting such partnerships, and we have externally disseminated these policies and good practices through our website and at various opportunities.

## MINAMI: Supporting safe driving to prevent accidents and reduce congestion



With an increase of about 10% traffic volume every year, congestion mitigation in Kampala is considered as one of the most prioritized issues for the sustainability of transportation development in Uganda. In an effort to contribute to the decrease in number of traffic accidents and mitigate traffic congestion, while cooperating with existing driving schools and the Ministry of Works and

Transport (MWT), Minami with support of JICA has embarked on a feasibility survey to identify different congestion patterns in Uganda with an aim of establishing safety training services. It combines experience-based knowledge sharing and interactive learning methods to safe driving techniques that can contribute to accident prevention and traffic congestion mitigation.

# Next Innovation With Japan(NINJA), Business Recovery challenge



Winner: Mscan

JICA Uganda  
received  
456 applications



Second: Ecoplastile Limited



Third: Zetu Africa.

In response to the challenges that have arisen as a result of the COVID-19 pandemic, the Japan International Cooperation Agency (JICA) took initiative and launched the NINJA Business plan competition, in collaboration with business organizations in Uganda, set up to address the COVID-19 outbreak and challenges.

The JICA Uganda NINJA Business Recovery Challenge focuses on business startups in COVID-19-related fields like Health, Disaster management, business services, Education, Food and Agriculture, Finance and Logistics.

This Next Innovation with Japan Project (NINJA) aims to support business startups with not only financial support, but with other business management skills and knowledge to enhance their capacity.

In their effort to address the COVID-19 related business challenges, JICA created a strong business network for startups in Uganda, while promoting Japan's investment and business collaborations in Uganda.

## Response to emergency and disaster situations



Disaster Rescue. Photo by Kenshiro Imamura

JICA's Disaster Relief Programme dispatches Japan Disaster Relief (JDR) teams and provides emergency relief supplies when major disasters occur, mainly in developing countries. It is in prompt response to requests received from governments of affected countries or international agencies.

Japan's disaster relief activities date back to the late 1970s when JDR teams were dispatched to assist

Cambodian refugees. In September 1987, the Japan Disaster Relief Law (the JDR Law) was enacted to enhance expert teams and dispatch systems for rescue.

A partial revision of the Japan International Cooperation Agency Law, which involves the addition of emergency relief supplies led to the establishment of Japan's comprehensive emergency disaster relief system.

The JDR Law was partially amended June 1992, making it possible for the Minister of Foreign Affairs, after consultation with the Director General of the Defense Agency, to send teams from the Japanese Self-defence Forces when large scale aid is required. In the wake of a large scale disaster self-sufficient activities are required in the disaster area.

# JICA'S PAST YEARS' SUPPORT TO UGANDA

## TECHNICAL COOPERATION

Title	Start	End	Counterpart
<b>ECONOMIC INFRASTRUCTURE</b>			
Project for Formulation of integrated Urban Development Master Plan for Kampala Special Planning Area	2021.TBD	TBD	MKCC&MA
Capacity Development Project for Improvement of Protection for Transmission Systems	2021. TBD	TBD	UETCL
Project for Capacity Enhancement of KCCA in Management of Traffic Flow in Kampala City started	Mar 2015	Mar 2021	KCCA
Project on Capacity Development for International Trade Facilitation in the Eastern African Region	Dec 2012	Jun 2021	URA
<b>AGRICULTURE</b>			
Irrigation Advisor	Jan 2017	Jan 2019	MAAIF
Northern Uganda Farmers' Livelihood Improvement Project (NUFLIP)	Dec 2015	Dec 2020	MAAIF
Agricultural Planning Advisor	Dec 2015	Dec 2019	MAAIF
Project for the Development of Irrigation in Atari Basin Areas	Jun 2014	Sept 2018	MAAIF
Promotion of Rice Development Project (PRiDe)	Nov. 2011	Mar 2019	MAAIF
<b>BASIC HUMAN NEEDS</b>			
Project on Improvement of Health Service through Health Infrastructure Management (Phase 2)	Jul 2016	Jul 2021	MoH
1. The Project for Operation & Maintenance for Rural Water Supply and Improved Hygiene and Sanitation	Jul 2015	Aug 2020	MoWE
2. Project for Rural Water Supply in lake Kyoga Basin Eastern Ugandan	Jul 2017	Jul 2019	MoWE
<b>DEVELOPMENT SUPPORT TO NORTHERN UGANDA</b>			
The Project for Capacity Development of Local Government for Strengthening Community Resilience in Acholi and West Nile Sub-Regions	Dec 2015	Sept 2020	MoLG

## TECHNICAL COOPERATION

HUMAN RESOURCE DEVELOPMENT			
TVET-Leading Institution's Expansion of Human Resource and Skilled Workforce Development for Industrial Sector in Uganda at Nakawa Institute (TEVET-Lead Project)	Mar 2015	Mar 2021	MoES
Secondary Science and Mathematics Teachers' Project Phase III	Sept 2013	Aug 2017	MoES
OTHER			
African Business Education Initiative for Youth (ABE Initiative)	2015	2018	MoFA
ODA Loan Advisor started	Sept 2014	Sept 2021	MoFPED
National Wetlands Management Project	Feb 2012	Dec 2017	MoWE

## GRANT AID PROJECTS

Project title	G/A Signed	Amount mil. JPY	Amount mil. US\$
The Project for the Improvement of Regional Referral Hospitals in Northern Uganda	May 2018	2,860	27.13
The Project for the Improvement of Traffic Control in Kampala City	Sept 2016	2,136	20.27
The Project for Improvement of Queensway Substation	Nov 2014	2,519	23.9
Project for the Rehabilitation of Hospitals and Supply of Medical Equipment in the Western Region	Nov 2013	1,817	17.24
Project for Provision of Improved Water Source for Resettled Internally Displaced Persons in Acholi Sub-Region	Jul 2013	973	9.23
Project for Rural Electrification Phase III	Jul 2013	1,204	11.42
Project for Rebuilding Community for Promoting Return and Resettlement of Internally Displaced Persons in Acholi Sub-Region in Northern Uganda	Feb 2012	1,153	10.94
Project for the Rehabilitation of Hospitals and Supply of Medical Equipment in the Central Region in Uganda	Jun 2010	1,741	16.52
Project for the Improvement of Uganda National Expanded Programme on Immunization	Apr 2010	451	4.28

## LOAN PROJECTS

Project title	L/A Signed	Amount mil. JPY	Amount mil. US\$
Kampala Metropolitan Transmission Improvement Project	Apr 2018	13,659	129.59
Kampala Flyover Construction and Road Upgrading Project	Nov 2015	19,989	189.65
Construction of a New Bridge across River Nile at Jinja Project (Inclusive of additional loan 2018.04 JPY4,918 US\$46.66)	Nov 2010	14,116	133.93
The Upgrading of Atiak-Nimule Road Project	Mar 2010	3,395	32.21
Interconnection of Electric Grids of Nile Equatorial Lakes Countries Project	Mar 2010	5,406	51.29
Bujagali Interconnection Project	Jan 2007	3,484	33

## VOLUNTEER NUMBERS SINCE 2001

2001-2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
454	44	35	35	31	39	45	28	23	26	N/A	760





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